

The **Top 225** International Contractors



#08

STRABAG SE broke through on its tunnel boring on May 13, 2011, on the 6.3-mile water tunnel under Niagara Falls, Ontario, for Ontario Power Generation.

With Traditionally Strong Markets in Decline, Firms Look to Break Through in New Regions

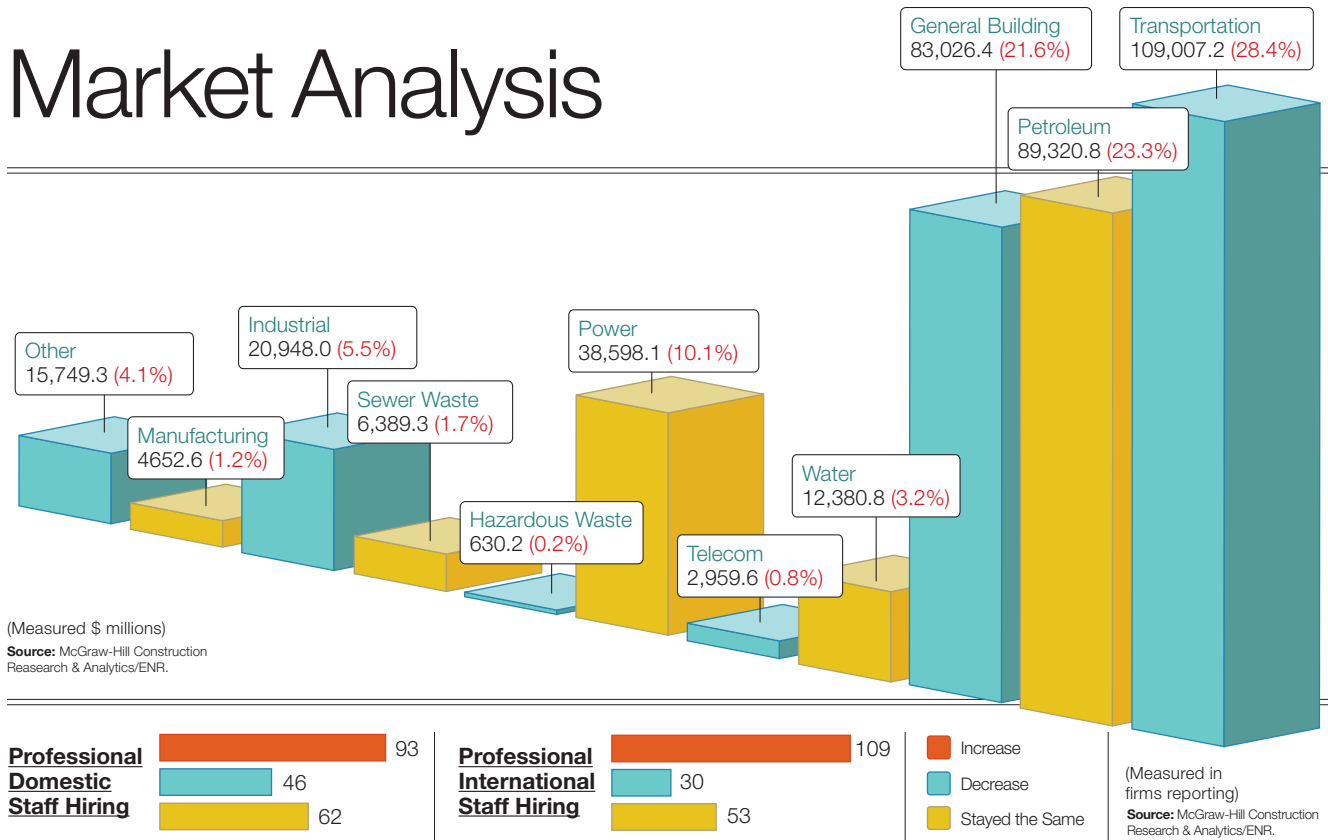
By Peter Reina and Gary Tulacz

The international contracting community has been enduring difficult economic headwinds during the past three years. However, even as the U.S. continues to fight off the prospect of a double-dip recession and European nations pull back from stimulus programs to stabilize the troubled euro, opportunities are bubbling for international contractors in developing countries, particularly those rich in resources.

[THE TOP 225 INTERNATIONAL CONTRACTORS]

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Market Analysis



The global shift in the international construction market can be seen in the results of ENR's Top 225 International Contractors list. The Top 225 as a group generated \$383.66 billion in 2010 contracting revenue from projects outside their home countries, down only marginally from 2009's figure of \$383.78 billion. On the domestic front, 2010 revenue for the Top 225 rose by 10.8% to \$688.71 billion, led by China's major growth among contractors working on that nation's massive infrastructure program.

Contractors are shifting their focus to new and emerging markets, which can be seen in the Top 225's regional revenue breakdowns. International revenue fell 6.6% to \$94.18 billion in Europe. It also fell 6.6% in the Middle East to \$72.43 billion and 6.5% to \$32.61 billion in the U.S.

By contrast, international contracting revenue rose 25.6% to \$34.05 billion in Latin America and the Caribbean, 6.7% to \$60.59 billion in Africa and 4.7% to \$76.64 billion in Asia and Australia. This shift in focus is leading to upheaval for major international contractors.

International construction firms have not escaped the recent turmoil in international markets. "The main impact has been in the U.S. and the European Union," says Pierre Duhaime, CEO of SNC-Lavalin Group. However, SNC has been traditionally strong in developing countries such as those in Africa, softening the



Developing large-scale public-private partnerships is "one of our strategic priorities ... to generate long-term operating income."

Yves Gabriel, CEO, Bouygues Construction

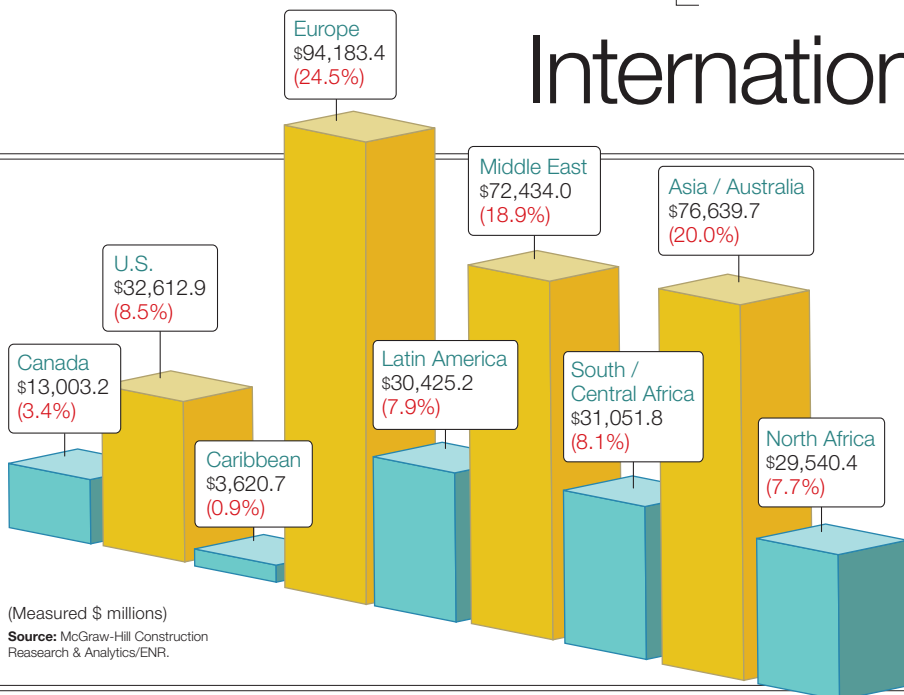
impact of the downturn on the firm. "Latin America, the BRIC [Brazil, Russia, India and China] countries and Southeast Asia are certainly all regions where we see great opportunities for the future, and we are actively targeting these regions for business growth."

The sovereign debt crises hitting some European countries have hurt many construction programs. "Construction-related spending from the economic stimulus programs was stopped earlier than expected or not passed at all, instead being replaced by austerity packages to help slow the national debt," says Hans Peter Haselsteiner, CEO of Austria's Strabag SE. However, he says there has been an uptick in investment from private clients and German developers.

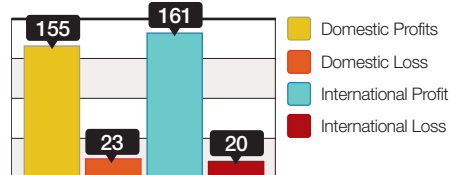
Philippe Quoulin, COO of Besix warns that the budget woes in the U.S. and the European Union may have an indirect impact on other countries' spending. The sovereign debt crisis has limited many countries' ability to invest in costly projects, and countries in good financial shape have "received the warning and will not make the same mistake. They will be prudent in investing in construction development," he says.

Europe's construction community underwent major change this summer as Germany's largest contractor, Hochtief AG, fell under the control of Spain's ACS Group. Hochtief's CEO, Herbert Lütkestratkötter quit and was replaced in May by Frank Stieler, an

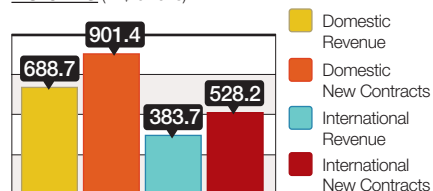
International Regions



Number of Firms Reporting Profit/Loss



Volume (in \$ billions)



Comparing the Past Decade's International Contractor Revenue:



(in \$ billions) Sources: McGraw-Hill Construction Research & Analytics / ENR.

executive board member since 2009. Hochtief will continue functioning as a separate company, helping ACS enter new markets like Asia Pacific, according to one bank analyst in Frankfurt.

Hochtief will increasingly focus on energy, transportation infrastructure and urban construction sectors, says Stieler. It will increase "asset turnover," particularly by selling public-private-partnership investments. Hochtief is on course to sell its airport business by this year's end, he adds. The firm has interests in airports in Athens, Budapest, Düsseldorf, Hamburg, Sydney and Tirana.

Alain Bonnot, chairman and CEO of Vinci Construction Grands Projets (VCGP), is uncertain how its relationship with Hochtief will change. Until now, Hochtief teams have been "good competitors and good partners," he says. "ACS/Dragados has been very aggressive ... because they have an internal market which is completely destroyed."

Competitive Pressures

The downturns in many major regions have caused an increase in competition as more firms enter unfamiliar markets. "We see crowding of markets as some local players aspire to be global players," says Ravinda Kansal, regional CEO of India's Punj Lloyd operations in Africa, the Middle East and the Commonwealth of

203

of the Top 225
sent in surveys
last year.

53.7%

had increased
international
revenue in
2010.

46.3%

had lower
international
revenue in
2010.

Independent States. He says that many major contractors are holding back in the face of new competitors making unrealistic bids in unfamiliar markets.

One such situation arose in June. China Overseas Engineering Group was dismissed as contractor on the A2 project in Poland. The action had less to do with its bid price than experience, says Johan Karlström, CEO, Skanska Group. "They underestimated how difficult it is to go to a new market," he says. But as China's internal economic growth moderates, Karlström believes more Chinese contractors will look for entry into new geographic markets.

Chinese contractors "are becoming bigger competitors," agrees Yves Gabriel, CEO of Bouygues Construction. "We are mainly competing [with Chinese contractors] in Africa for the moment, but these companies might probably come in Europe in the future." Balfour Beatty already is competing with Chinese firms in Hong Kong and the Middle East, says CEO Ian Tyler. "They do have some specific skills which are very good," he adds.

Chinese contractors have proposed joint venturing with VCGP internationally, says Bonnot. "I don't know if we will. We don't want to have partners just to get a lower price. If they have good technology and are well [placed], then why not?" he says.

While Chinese contractors have been pushing into

The Top 10 by Region

1		EUROPE	
RANK		Top 10 Revenue: \$55,910.6 Mil. Sector's Revenue: \$94,183.4 Mil.	
2011	2010		
1	2	VINCI	
2	1	STRABAG SE	
3	4	SKANSKA AB	
4	3	FCC, FOMENTO DE CONSTR. Y CONTRATAS SA	
5	5	BOUYGUES	
6	6	ROYAL BAM GROUP NV	
7	7	BILFINGER BERGER SE	
8	8	EIFFAGE	
9	**	FERROVIAL AGROMAN SA	
10	9	FLUOR CORP.	

2		ASIA / AUSTRALIA	
RANK		Top 10 Revenue: \$36,243.1 Mil. Sector's Revenue: \$76,639.7 Mil.	
2011	2010		
1	1	HOCHTIEF AG	
2	5	FLUOR CORP.	
3	3	CHINA COMMUNICATIONS CONSTR. GRP. LTD.	
4	4	LEIGHTON HOLDINGS LTD.	
5	**	BECHTEL	
6	6	FOSTER WHEELER AG	
7	**	BOUYGUES	
8	8	CHINA STATE CON. ENG'G CORP. LTD.	
9	9	SAIPEM	
10	**	POLIMEKS INSAAT TAAHHUT VE SAN TIC. AS	

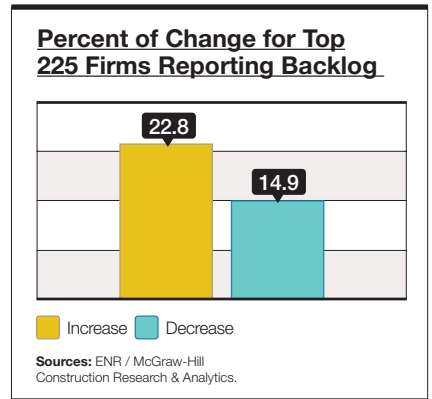
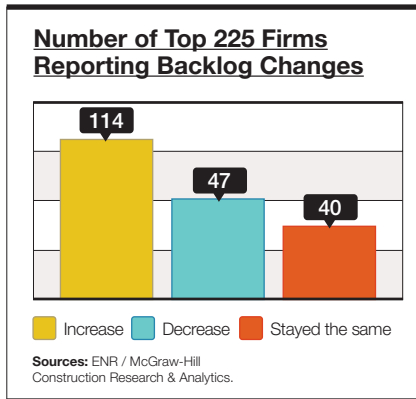
3		MIDDLE EAST	
RANK		Top 10 Revenue: \$25,601.1 Mil. Sector's Revenue: \$72,434.0 Mil.	
2011	2010		
1	2	CONSOLIDATED CONTRACTORS GROUP	
2	1	KBR	
3	4	HYUNDAI ENGINEERING & CONSTR. CO. LTD.	
4	5	FLUOR CORP.	
5	3	BECHTEL	
6	8	DAELIM INDUSTRIAL CO. LTD.	
7	7	PETROFAC LTD.	
8	10	TECNICAS REUNIDAS	
9	6	SAIPEM	
10	**	JGC CORP.	

4		AFRICA	
RANK		Top 10 Revenue: \$24,548.1 Mil. Sector's Revenue: \$60,592.2 Mil.	
2011	2010		
1	1	SAIPEM	
2	2	CITIC CONSTRUCTION CO. LTD.	
3	5	CHINA COMMUNICATIONS CONSTR. GRP. LTD.	
4	6	VINCI	
5	10	SINOHYDRO CORP.	
6	**	CHINA STATE CONSTR. ENG'G CORP. LTD.	
7	9	BECHTEL	
8	7	BOUYGUES	
9	8	KBR	
10	3	CHINA RAILWAY CONSTRUCTION CORP. LTD.	

5		LATIN AMERICA / CARIBBEAN	
RANK		Top 10 Revenue: \$19,385.2 Mil. Sector's Revenue: \$34,046.0 Mil.	
2011	2010		
1	1	CONSTRUTORA NORBERTO ODEBRECHT	
2	2	GRUPO ACS	
3	**	OHL	
4	4	ABEINSA SA	
5	3	TECHINT GROUP	
6	**	CHINA RAILWAY GROUP LTD.	
7	10	FLUOR CORP.	
8	5	GRUPO ISOLUX CORSAN SA	
9	8	MAIRE TECNIMONT	
10	**	BECHTEL	

6		UNITED STATES	
RANK		Top 10 Revenue: \$26,385.8 Mil. Sector's Revenue: \$32,612.9 Mil.	
2011	2010		
1	1	HOCHTIEF AG	
2	2	SKANSKA AB	
3	3	LEND LEASE GROUP	
4	4	BALFOUR BEATTY	
5	6	BOUYGUES	
6	5	PCL CONSTRUCTION ENTERPRISES INC.	
7	9	GRUPO ACS	
8	**	FERROVIAL AGROMAN SA	
9	7	OBAYASHI CORP.	
10	**	KAJIMA CORP.	

7		CANADA	
RANK		Top 10 Revenue: \$11,236.0 Mil. Sector's Revenue: \$13,003.2 Mil.	
2011	2010		
1	1	BECHTEL	
2	8	FLUOR CORP.	
3	2	KIEWIT CORP.	
4	3	BOUYGUES	
5	6	VINCI	
6	5	HOCHTIEF AG	
7	**	CB&I	
8	4	JACOBS	
9	7	KBR	
10	**	ACCIONA INFRAESTRUCTURAS	



the international market with some success, international contractors trying to penetrate the Chinese market have been less successful. Bonnot sees little prospect of work for VCGP inside China itself. Gabriel agrees, saying, "The Chinese market is particularly closed," although Hong Kong "is booming."

Mainland China is "very, very closed," adds Tyler, but he sees niche opportunities in the energy sector. He agrees that Hong Kong is "very buoyant," particu-

On the Web

For expanded content on the Top 500 List see enr.com/toplists.

larly in infrastructure. "In general, we avoid countries where we have no strategic advantage, like China," says SNC's Duhaime. "The Chinese model, which favors Chinese companies, puts companies like ours at a disadvantage," he says.

India, on the other hand, is positively courting their involvement. Bouygues is interested in large, complex highway projects, "particularly those including tunnels," says Gabriel. And the company is tracking metro

The Top 10 by Market

1		TRANSPORTATION
RANK 2011 2010		Top 10 Revenue: \$51,984.8 Mil. Sector's Revenue: \$109,007.2 Mil.
1	1	VINCI
2	3	BOUYGUES
3	5	HOCHTIEF AG
4	4	CHINA COMMUNICATIONS CON. GRP. LTD.
5	2	STRABAG SE
6	7	FCC, FOMENTO DE CONSTR. Y CONTRATAS SA
7	**	OHL
8	9	SKANSKA AB
9	**	CONSTRUTORA NORBERTO ODEBRECHT
10	6	BECHTEL

2		PETROLEUM
RANK 2011 2010		Top 10 Revenue: \$48,362.4 Mil. Sector's Revenue: \$89,320.8 Mil.
1	1	SAIPEM
2	2	TECHNIP
3	3	BECHTEL
4	6	PETROFAC LTD.
5	4	FLUOR CORP.
6	**	CHINA PETROLEUM ENG'G & CONSTR.
7	**	JGC CORP.
8	**	SAMSUNG ENGINEERING CO. LTD.
9	5	FOSTER WHEELER AG
10	10	TECNICAS REUNIDAS

3		BUILDING
RANK 2011 2010		Top 10 Revenue: \$40,338.6 Mil. Sector's Revenue: \$83,026.4 Mil.
1	1	HOCHTIEF AG
2	2	SKANSKA AB
3	3	LEND LEASE GROUP
4	7	CHINA STATE CONSTR. ENG'G CORP. LTD.
5	6	BOUYGUES
6	5	BALFOUR BEATTY
7	8	ROYAL BAM GROUP NV
8	10	FCC, FOMENTO DE CONSTR. Y CONTRATAS SA
9	4	STRABAG SE
10	9	VINCI

4		POWER
RANK 2011 2010		Top 10 Revenue: \$15,891.6 Mil. Sector's Revenue: \$38,598.1 Mil.
1	3	ABEINSA SA
2	5	GRUPO ACS
3	9	SINOHYDRO CORP.
4	1	CHINA NATIONAL MACHINERY INDUSTRY CORP.
5	2	HYUNDAI ENGINEERING & CONSTR. CO. LTD.
6	8	SEPCOIII ELECTRIC POWER CONSTR. CORP.
7	**	VINCI
8	10	MAIRE TECNIMONT
9	4	IBERDROLA INGENIERIA Y CONSTRUCCION
10	7	GRUPO ISOLUX CORSAN SA

5		INDUSTRIAL
RANK 2011 2010		Top 10 Revenue: \$15,891.4 Mil. Sector's Revenue: \$20,948.0 Mil.
1	1	FLUOR CORP.
2	4	BECHTEL
3	**	DANIELI & C SPA
4	2	BILFINGER BERGER SE
5	5	TECHINT GROUP
6	7	GRUPO ACS
7	8	VINCI
8	9	CHINA METALLURGICAL GROUP CORP.
9	6	STRABAG SE
10	**	TAIKISHA LTD.

6		WATER
RANK 2011 2010		Top 10 Revenue: \$6,910.2 Mil. Sector's Revenue: \$12,380.8 Mil.
1	1	HOCHTIEF AG
2	5	CONSOLIDATED CONTRACTORS GROUP
3	2	IMPREGILO SPA
4	4	CONSTRUTORA NORBERTO ODEBRECHT
5	7	VINCI
6	8	SNC-LAVALIN INTERNATIONAL INC.
7	3	SALINI COSTRUTTORI SPA
8	9	SKANSKA AB
9	6	STRABAG SE
10	**	MAPA INSAAT VE TICARET

7		SEWER WASTE
RANK 2011 2010		Top 10 Revenue: \$3,437.6 Mil. Sector's Revenue: \$6,389.3 Mil.
1	1	HOCHTIEF AG
2	**	DAEWOO E&C CO. LTD.
3	3	SKANSKA AB
4	2	GRUPO ACS
5	4	STRABAG SE
6	6	FCC, FOMENTO DE CONSTR. Y CONTRATAS SA
7	**	CHINA GEZHOUBA GROUP CO. LTD.
8	**	FERROVIAL AGROMAN SA
9	7	IMPREGILO SPA
10	**	KHARAFI NATIONAL KSCC

8		MANUFACTURING
RANK 2011 2010		Top 10 Revenue: \$3,495.9 Mil. Sector's Revenue: \$4,652.6 Mil.
1	1	TAKENAKA CORP.
2	5	EIFPAGE
3	9	SAMSUNG C&T CORP.
4	7	SKANSKA AB
5	3	KAJIMA CORP.
6	2	TAIKISHA LTD.
7	4	RENAISSANCE CONSTRUCTION
8	**	FCC, FOMENTO DE CONSTR. Y CONTRATAS SA
9	**	HOCHTIEF AG
10	8	SHIMIZU CORP.

9		HAZARDOUS WASTE
RANK 2011 2010		Top 10 Revenue: \$540.5 Mil. Sector's Revenue: \$630.2 Mil.
1	1	VINCI
2	**	CHINA COMMUNICATIONS CONSTR. GRP. LTD.
3	**	SHANGHAI URBAN CONSTR. (GROUP) CORP.
4	2	HOCHTIEF AG
5	7	BOUYGUES
6	5	PCL CONSTRUCTION ENTERPRISES INC.
7	6	FCC, FOMENTO DE CONSTR. Y CONTRATAS SA
8	**	LEIGHTON HOLDINGS LTD.
9	**	ECC
10	**	ABEINSA SA

opportunities in big cities.

Besix is using its past work in India as a springboard for expansion because "this country has a huge construction potential," says Quoilin. "We have a small presence in India," adds Tyler. "We are trying to see how we might participate in that market." Bureaucracy and corruption are among his concerns.

But India is not in Skanska's sights. "We can't be everywhere," says Karlström. While sticking to its

policy of developing "home markets," Skanska is nevertheless inching into new countries, such as Russia and Colombia, he adds.

Arab markets remain attractive, though the political turmoil in some countries has disrupted businesses. "The effect of the Arab Spring on our business in Libya [is] ... we have had to scale back our near-term business objectives," says Duhaime. VCGP evacuated about 130 people from the Cairo metro project, but they are back

THE TOP 20 NON-U.S. IN INTERNATIONAL CONSTRUCTION MANAGEMENT / PROGRAM MANAGEMENT FEES*

RANK	FIRM	AGENCY CM FEES (\$ MIL)	PROGRAM MGMT. FEE (\$ MIL)	TOTAL CM / PM (\$ MIL)
1	LEND LEASE GROUP , Millers Point, Australia	643.3	219.7	863.0
2	BALFOUR BEATTY , London, U.K.	273.4	395.9	669.3
3	DAR AL-HANDASAH CONSULTANTS , Cairo, Egypt	238.8	245.4	484.2
4	HOCHTIEF AG , Essen, Germany	0.0	237.6	237.6
5	WORLEYPARSONS , North Sydney, Australia	150.6	86.7	237.4
6	ARCADIS NV , Amsterdam, The Netherlands	0.0	223.0	223.0
7	TURNER & TOWNSEND PLC , Leeds, U.K.	159.1	18.7	177.8
8	HATCH GROUP , Mississauga, Canada	56.5	114.7	171.2
9	AUSENCO , South Brisbane, Australia	75.8	80.6	156.4
10	KEO INTERNATIONAL CONSULTANTS WLL , Safat , Kuwait	26.1	96.5	122.6
11	ATKINS , Epsom, U.K.	97.5	18.8	116.3
12	PROJACS INTERNATIONAL , Manama, Bahrain	71.5	10.2	81.7
13	RAMBOLL GROUP A/S , Copenhagen S, Denmark	53.5	20.6	74.1
14	SEPSCO ELECTRIC POWER CONSTRUCTION CORP. , Jinan City, China	0.0	51.3	51.3
15	ARUP GROUP LTD. , London, U.K.	38.6	0.0	38.6
16	HANMIGLOBAL , Seoul, S. Korea	38.4	0.0	38.4
17	QATAR PROJECT MANAGEMENT , Doha, Qatar	0.0	38.0	38.0
18	EHAFC CONSULTING ENGINEERS , Giza, Egypt	34.9	0.0	34.9
19	GHD PTY LTD. , Sydney, Australia	0.0	30.0	30.0
20	CARDNO LTD. , Brisbane, Australia	25.0	0.0	25.0

*BASED ON FEES FOR MANAGEMENT SERVICES PROVIDED ON A FEE-ONLY BASIS FOR PROJECTS OUTSIDE THE FIRM'S HOME COUNTRY
THE TOP 20 NON-U.S. IN TOTAL CONSTRUCTION MANAGEMENT / PROGRAM MANAGEMENT FEES*

RANK	FIRM	AGENCY CM FEES (\$ MIL)	PROGRAM MGMT. FEE (\$ MIL)	TOTAL CM / PM (\$ MIL)
1	HOCHTIEF AG , Essen, Germany	0.0	1005.2	1005.2
2	BALFOUR BEATTY , London, U.K.	292.8	592.9	885.7
3	LEND LEASE GROUP , Millers Point, Australia	643.3	219.7	863.1
4	LEIGHTON HOLDINGS LTD. , St. Leonards, Australia	829.0	0.0	829.0
5	DAR AL-HANDASAH CONSULTANTS , Cairo, Egypt	240.8	245.4	486.2
6	CHINA POWER ENGINEERING CONSLTG. GROUP CO. , Beijing, China	382.9	0.0	382.9
7	ATKINS , Epsom, U.K.	185.0	169.1	354.1
8	TURNER & TOWNSEND PLC , Leeds, U.K.	291.7	25.0	316.7
9	HATCH GROUP , Mississauga, Canada	85.7	174.0	259.7
10	ARCADIS NV , Amsterdam, The Netherlands	0.0	258.0	258.0
11	WORLEYPARSONS , North Sydney, Australia	150.6	86.7	237.4
12	AUSENCO , South Brisbane, Australia	153.8	80.6	234.4
13	SEPSCO ELECTRIC POWER CONSTRUCTION CORP. , Jinan City, China	0.0	136.7	136.7
14	KEO INTERNATIONAL CONSULTANTS WLL , Safat , Kuwait	32.1	96.7	128.8
15	MMM GROUP LTD. , Thornhill, Canada	29.3	80.6	109.9
16	CYRIL SWEETT INTERNATIONAL (MEAI) , Dubai, U.A.E.	68.6	37.0	105.5
17	RAMBOLL GROUP A/S , Copenhagen S, Denmark	72.2	28.7	100.8
18	HANMIGLOBAL , Seoul, S. Korea	85.3	2.6	87.9
19	PROJACS INTERNATIONAL , Manama, Bahrain	73.9	10.2	84.1
20	GHD PTY LTD. , Sydney, Australia	0.0	65.0	65.0

*BASED ON FEES FOR MANAGEMENT SERVICES PROVIDED ON A FEE-ONLY BASIS FOR ALL PROJECTS MANAGED BY THE FIRMS

now, says Bonnot. "We got back from Libya one full plane," he says. "We had very good relationships in Libya ... now the subsidiary is closed."

Nevertheless, "there are many business opportunities in [Arab] countries rich in natural resources, especially Qatar," says Gabriel. Bouygues is building a \$1.3-billion real estate project in Doha, including nine high-rise buildings and a hotel.

The global financial crisis of 2008 caused "the stopping or slowing down of many construction projects owned by the private sector," particularly in Dubai, says Samer Arafa, executive vice president of Al-Arrab Contracting Group. But he says Al-Arrab's home country of Saudi Arabia is the strongest regional market.

European Disunion

Much of European construction has been hit by government efforts to cut debt. Nordic countries are bucking the trend, providing Skanska with ample work, says Karlström. But as orders elsewhere decline, "we see a lot of international players coming in."

For Skanska, the Czech market is weak, but Poland remains "very good," adds Karlström. The U.K. is slowing down, though Skanska's current backlog "is very good," he says. But he worries about prospects for 2013-2015.

The U.K. market "is definitely quieter," says Tyler. However, he detects some recovery in commercial orders and expects demand from the energy sector to grow in the next year.

Bonnot believes the French market will probably return to the previous high of 2008 next year or in 2013. His order book received a major boost this June when a Vinci-led consortium signed a 50-year design, build, finance and operate contract with a roughly \$9 billion construction value for the 300-km high-speed railroad between Bordeaux and Tours. "It's the biggest contract Vinci ever signed," says Bonnot.

In Europe, conditions have "not changed significantly during last year," says Gabriel. In France, "there are still many opportunities of large-scale contracts in some areas, especially Paris," he says. Outside Paris, projects in the \$35-70 million range are scarce.

Over the Atlantic, Balfour Beatty's U.S. order book is "picking up," especially in the federal market, says Tyler. Karlström is "concerned about the economy and the impact it will have on the construction sector." Skanska is growing a commercial building business using its own cash to finance real estate projects.

VCGP this summer failed to be shortlisted by The Port Authority of New York & New Jersey for the Goethals Bridge replacement project. The company is looking to Canada, aiming to bid for railroad public-

private partnerships (PPP) in Ottawa and Vancouver.

Bouygues, meanwhile, is building the Port of Miami tunnel in its first U.S. PPP. But “for the moment, we are more interested in PPP opportunities in Canada,” adds Gabriel. Developing large PPPs is “one of our strategic priorities ... to generate recurrent long-term operating income,” he says, adding that “India should be a big new market.”

SNC-Lavalin has long experience in the PPP market, including the new home of the Montreal Symphony Orchestra and the Canada Line in Vancouver, the first light rail link system in Canada, says Duhaime. But he worries that the public sectors in many jurisdictions are unwilling or unable to adopt best practices needed to make PPP projects a success.

VCGP generally works with its concession affiliate in international PPPs. However, on a contract covering



“We avoid countries where we have no strategic advantage, like China.”

Pierre Duhaime,
CEO, SNC-Lavalin Group.

part of Russia’s Moscow-St. Petersburg highway, VCGP could not compete on construction price. Instead it has about 60 people providing project management, taking no construction risk, says Bonnot.

The U.K. PPP market, once the world’s most active, has stalled but “will return in time,” says Tyler. However, the U.S. PPP business remains “more discussed than real,” he says.

While the current construction market is no more stable than the world’s stock markets, there are opportunities for firms that know where to look. “The current crisis represents the greatest challenge the construction industry has faced in decades,” says Karl-Heinz Strauss, CEO of Austria’s PORR AG. Contractors will have to learn to work smarter to succeed in this market. “It will not be the largest who will take the lead, but rather the fastest and the most flexible.” ■

HOW THE TOP INTERNATIONAL CONTRACTORS SHARED THE 2010 MARKET

CONTRACTOR NATIONALITY	# OF FIRMS	INT'L REVENUE		MIDDLE EAST		ASIA		AFRICA		EUROPE		UNITED STATES		CANADA		LAT. AMER / CARIB.	
		\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%
AMERICAN	22	44,903.2	11.7	11,747.7	16.2	9,727.8	12.7	4,395.5	7.3	6,006.9	6.4	NA	NA	9,572.7	73.6	3,452.5	10.1
CANADIAN	3	3,191.7	0.8	138.6	0.2	25.6	0.0	912.6	1.5	178.7	0.2	1,836.2	5.6	NA	NA	100.1	0.3
EUROPEAN	67	201,064.7	52.4	23,112.2	31.9	29,008.5	37.8	22,530.1	37.2	78,271.4	83.1	24,203.0	74.2	3,198.1	24.6	20,741.5	60.9
BRITISH	4	11,563.5	3.0	3,037.6	4.2	1,406.5	1.8	1,269.7	2.1	2,480.4	2.6	3,276.0	10.0	63.1	0.5	30.2	0.1
GERMAN	4	35,455.6	9.2	1,722.7	2.4	16,816.7	21.9	940.1	1.6	6,145.8	6.5	9,055.8	27.8	529.2	4.1	245.4	0.7
FRENCH	5	40,020.8	10.4	2,344.6	3.2	4,013.8	5.2	5,902.6	9.7	21,110.4	22.4	3,191.3	9.8	1,778.7	13.7	1,679.6	4.9
ITALIAN	23	32,505.2	8.5	5,374.7	7.4	4,039.4	5.3	9,998.9	16.5	6,021.8	6.4	903.5	2.8	86.3	0.7	6,080.6	17.9
DUTCH	3	7,954.6	2.1	959.2	1.3	567.4	0.7	195.8	0.3	6,033.7	6.4	0.0	0.0	2.9	0.0	195.7	0.6
SPANISH	13	35,652.0	9.3	2,649.3	3.7	973.0	1.3	1,890.3	3.1	15,639.3	16.6	3,167.2	9.7	516.8	4.0	10,816.1	31.8
OTHER	15	37,913.0	9.9	7,024.2	9.7	1,191.8	1.6	2,332.8	3.8	20,840.0	22.1	4,609.1	14.1	221.1	1.7	1,694.1	5.0
AUSTRALIAN	4	10,431.5	2.7	1,246.0	1.7	3,827.5	5.0	0.0	0.0	1,656.4	1.8	3,406.6	10.4	223.7	1.7	71.3	0.2
JAPANESE	13	15,568.7	4.1	4,218.5	5.8	7,772.4	10.1	846.9	1.4	353.4	0.4	1,883.9	5.8	0.2	0.0	493.5	1.4
CHINESE	51	57,062.4	14.9	10,009.2	13.8	17,409.9	22.7	23,467.7	38.7	2,443.1	2.6	389.3	1.2	2.6	0.0	3,342.6	9.8
KOREAN	11	18,313.2	4.8	11,146.9	15.4	3,634.1	4.7	2,186.1	3.6	95.5	0.1	507.9	1.6	4.9	0.0	737.9	2.2
TURKISH	31	14,583.3	3.8	4,580.7	6.3	3,116.7	4.1	2,198.0	3.6	4,679.6	5.0	8.0	0.0	0.0	0.0	0.3	0.0
ALL OTHERS	23	18,392.5	4.8	6,234.3	8.6	2,119.2	2.8	4,055.3	6.7	498.4	0.5	378.0	1.2	1.0	0.0	5,106.4	15.0
ALL FIRMS	225	383,511.3	100.0	72,434.0	100.0	76,641.7	100.0	60,592.2	100.0	94,183.4	100.0	32,612.9	100.0	13,003.2	100.0	34,046.0	100.0

SOURCE: ENR. NOTE: EXCLUDING \$151.0 MILLION FROM ANTARCTIC / ARCTIC

How To Read the Tables

Companies are ranked according to construction revenue generated outside of each company’s home country in 2010 in U.S. \$ millions. Firms not ranked last year are designated **. Some markets may not add up to 100% due to omission of “other” miscellaneous market category and rounding. NA=Not available. †=Includes revenue of subsidiaries, the names of which now are available through www.enr.com.

Figures include prime contracts, shares of joint ventures, subcontracts, design-construct contracts and construction management-at-risk contracts when a firm’s risks are similar to those of a general

contractor. Figures also include the value of installed equipment when a firm has prime responsibility for specifying and procuring it within the scope of a construction contract.

Figures include prime contracts, shares of joint ventures, subcontracts, design-construct contracts and construction management-at-risk contracts when a firm’s risks are similar to those of a general contractor. Figures also include the value of installed equipment when a firm has prime responsibility for specifying and procuring it within the scope of a construction contract.

General Building includes commercial buildings, offices, stores, educational

facilities, government buildings, hospitals, medical facilities, hotels, apartments, housing, etc.

Manufacturing comprises auto, electronic assembly, textile plants, etc.

Power comprises thermal and hydroelectric powerplants, waste-to-energy plants, transmission lines, substations, cogeneration plants, etc.

Water Supply includes dams, reservoirs, transmission pipelines, distribution mains, irrigations canals, desalination and drinking water treatment plants, pumping stations, etc.

Sewerage / Solid Waste includes sanitary and storm sewers, treatment plants, pumping plants, incinerators,

industrial waste facilities, etc.

Industrial Process comprises pulp and paper mills, steel mills, nonferrous metal refineries, pharmaceutical plants, chemical plants, food and other processing plants, etc.

Petroleum includes refineries, petrochemical plants, offshore facilities, pipelines, etc.

Transportation includes airports, bridges, roads, canals, locks, dredging, marine facilities, piers, railroads, tunnels, etc.

Hazardous Waste includes chemical, nuclear waste treatment, asbestos / lead abatement, etc.

Telecommunications comprises transmission lines, cabling, towers / antennae, data centers, etc.

RANK 2011	RANK 2010	FIRM	2010 REVENUE (\$ MIL)		2010 NEW CONTRACTS (\$ MIL)	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			INT'L	TOTAL										
1	1	HOCHTIEF AG, Essen, Germany†	27,424.7	28,979.7	37,651.7	36	1	2	6	3	3	27	0	4
2	2	VINCI, Rueil-Malmaison, France†	16,557.6	45,110.0	37,214.8	13	0	8	3	0	9	52	1	3
3	4	BECHTEL, San Francisco, Calif., U.S.A.†	12,500.0	19,714.0	16,253.0	0	0	0	0	0	71	26	0	0
4	5	BOUYGUES, Paris, France†	12,432.0	30,671.0	33,275.0	28	0	5	1	1	1	60	0	0
5	6	SKANSKA AB, Solna, Sweden†	11,632.3	14,635.5	18,235.0	48	3	4	4	3	6	29	0	2
6	7	SAIPEM, San Donato Milanese (Milan), Italy†	11,604.9	12,106.8	15,590.5	0	0	0	0	0	99	0	0	0
7	9	FLUOR CORP., Irving, Texas, U.S.A.†	11,565.6	17,194.4	27,363.0	16	0	6	0	0	63	13	0	1
8	3	STRABAG SE, Vienna, Austria†	10,870.0	12,777.0	12,449.0	21	0	2	4	4	5	48	0	0
9	10	TECHNIP, Paris, France†	7,940.0	8,069.0	9,231.0	0	0	0	0	0	100	0	0	0
10	11	FCC, FOMENTO DE CONSTR. Y CONTRATAS SA, Madrid, Spain†	7,457.8	16,059.8	25,432.5	31	3	3	2	4	1	51	0	4
11	13	CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD., Beijing, China†	7,134.2	40,418.7	62,865.5	6	1	5	1	2	1	84	1	0
12	18	GRUPO ACS, Madrid, Spain†	6,562.4	20,631.8	23,388.1	0	0	28	0	6	27	39	0	1
13	8	BILFINGER BERGER SE, Mannheim, Germany	6,324.3	10,780.8	10,681.4	20	0	11	0	2	44	23	0	0
14	12	KBR, Houston, Texas, U.S.A.†	5,863.5	7,648.1	7,232.0	29	0	8	4	0	46	12	0	0
15	15	CONSTRUTORA NORBERTO ODEBRECHT, Sao Paulo, Brazil†	5,837.6	10,000.8	15,930.2	4	0	11	14	1	13	56	0	0
16	14	LEND LEASE GROUP, Millers Point, NSW, Australia†	5,590.4	8,431.4	3,543.4	95	0	0	0	0	3	1	0	1
17	17	ROYAL BAM GROUP NV, Bunnik, The Netherlands†	5,435.0	9,808.0	11,129.0	46	0	0	0	0	0	54	0	0
18	19	CONSOLIDATED CONTRACTORS GROUP, Athens, Greece†	5,264.7	5,264.7	6,427.9	14	0	1	19	0	45	21	0	0
19	16	BALFOUR BEATTY, London, U.K.†	5,161.1	12,400.4	12,351.3	59	0	3	0	3	0	30	0	3
20	22	CHINA STATE CONSTRUCTION ENG'G CORP. LTD., Beijing, China†	4,871.7	48,868.0	121,015.7	82	0	1	1	1	0	14	0	0
21	**	OHL, Madrid, Spain†	4,624.7	6,480.9	6,568.9	18	0	0	0	2	1	77	0	0
22	24	PETROFAC LTD., Jersey, U.K.†	4,354.2	4,354.2	7,673.0	0	0	0	0	0	100	0	0	0
23	23	HYUNDAI ENGINEERING & CONSTRUCTION CO. LTD., Seoul, S. Korea	4,308.9	8,876.5	15,878.4	15	0	38	0	0	39	8	0	0
24	41	SINOHYDRO CORP., Beijing, China†	4,010.0	15,883.3	20,668.0	22	0	45	5	1	0	26	0	0
25	21	LEIGHTON HOLDINGS LTD., St. Leonards, NSW, Australia†	3,648.0	18,510.0	27,870.0	31	0	0	2	4	16	7	1	0
26	26	CHINA NATIONAL MACHINERY INDUSTRY CORP., Beijing, China†	3,529.5	4,716.3	21,373.3	3	1	50	8	1	8	27	0	1
27	46	CHINA PETROLEUM ENG'G & CONSTRUCTION CORP., Beijing, China†	3,476.2	4,861.7	3,900.2	0	0	0	0	0	100	0	0	0
28	20	FOSTER WHEELER AG, Clinton, N.J., U.S.A.†	3,471.7	4,067.7	4,105.8	0	0	14	0	0	84	0	0	0
29	25	CHINA RAILWAY CONSTRUCTION CORP. LTD., Beijing, China†	3,424.0	76,206.0	110,876.0	10	0	0	0	0	0	86	0	0
30	34	FERROVIAL AGROMAN SA, Madrid, Spain†	3,346.3	6,110.6	7,052.8	19	0	0	0	6	0	70	0	0
31	29	TECNICAS REUNIDAS, Madrid, Spain†	3,343.0	3,990.0	5,211.0	0	0	13	5	0	81	0	0	0
32	32	CITIC CONSTRUCTION CO. LTD., Beijing, China	3,252.9	3,280.8	2,623.9	47	1	8	0	0	5	38	0	0
33	53	CHINA RAILWAY GROUP LTD., Beijing, China†	3,158.6	73,012.1	111,436.7	16	1	0	0	0	0	72	0	0
34	35	SAMSUNG ENGINEERING CO. LTD., Seoul, S. Korea†	3,070.0	4,660.0	8,064.0	1	2	0	0	1	97	0	0	0
35	51	JGC CORP., Yokohama, Japan	3,024.0	3,589.0	5,794.0	0	0	0	0	0	100	0	0	0
36	**	DANIELI & C SPA, Buttrio, Italy†	2,945.0	3,100.0	2,500.0	0	0	0	0	0	100	0	0	0
37	30	EIFFAGE, Asnieres-sur-Seine, France†	2,853.0	17,729.0	14,563.0	36	18	26	0	0	0	20	0	0
38	27	TECHINT GROUP, Milan, Italy†	2,835.6	3,094.9	2,608.6	0	0	8	0	0	74	3	0	0
39	36	MAIRE TECNIMONT, Rome, Italy†	2,494.5	3,011.9	2,329.8	0	0	52	0	0	48	0	0	0
40	39	ABEINSA SA, Seville, Spain†	2,406.2	3,834.2	5,503.0	1	1	92	2	0	1	0	1	2
41	42	DAELIM INDUSTRIAL CO. LTD., Seoul, S. Korea†	2,383.0	5,673.0	5,645.0	0	0	0	0	0	90	6	0	0
42	49	KIEWIT CORP., Omaha, Neb., U.S.A.†	2,222.9	8,206.6	8,296.6	0	0	23	0	0	44	31	0	0
43	38	CB&I, The Woodlands, Texas, U.S.A.†	2,219.6	3,041.4	3,361.1	0	0	1	1	0	99	0	0	0
44	56	GRUPO ISOLUX CORSAN SA, Madrid, Spain†	2,174.7	4,269.7	8,003.2	1	0	55	4	1	10	20	0	0
45	64	SACYR VALLEHERMOSO, Madrid, Spain†	2,162.8	6,942.1	10,279.9	21	0	0	13	0	0	63	0	0
46	33	KAJIMA CORP., Tokyo, Japan†	2,106.3	14,394.7	15,049.0	54	16	5	0	0	3	19	0	0
47	28	MCDERMOTT INTERNATIONAL INC., Houston, Texas, U.S.A.†	2,094.7	2,148.5	4,181.9	0	0	0	0	0	100	0	0	0
48	63	GS ENGINEERING & CONSTRUCTION CORP., Seoul, S. Korea	1,969.4	7,043.3	12,587.3	1	0	41	0	0	52	6	0	0
49	45	OBAYASHI CORP., Tokyo, Japan†	1,916.0	13,675.0	10,539.0	36	0	0	4	0	0	55	0	0
50	40	IMPREGILO SPA, Milan, Italy†	1,902.1	2,472.9	3,512.1	0	0	1	48	10	0	28	0	0
51	37	JOANNOU & PARASKEVAIDES GROUP OF COS., Guernsey, U.K.	1,792.9	1,792.9	800.0	25	0	14	1	2	5	52	0	0

RANK 2011	RANK 2010	FIRM	2010 REVENUE (\$ MIL)		2010 NEW CONTRACTS (\$ MIL)	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			INT'L	TOTAL										
52	48	BESIX SA, Brussels, Belgium†	1,728.0	2,592.0	3,421.0	47	0	2	0	9	0	42	0	0
53	44	JAN DE NUL GROUP (SOFIDRA SA), Capellen, Luxembourg†	1,675.8	2,410.1	NA	5	0	0	10	0	15	70	0	0
54	89	SHANGHAI CONSTRUCTION GROUP, Shanghai, China	1,654.1	13,005.3	13,176.3	90	0	1	0	0	0	9	0	0
55	57	VAN OORD, Rotterdam, The Netherlands†	1,646.0	2,099.2	2,203.7	0	0	11	0	0	28	61	0	0
56	72	SAMSUNG C&T CORP., Seoul, S. Korea†	1,625.2	6,437.9	9,705.4	8	31	24	0	0	4	33	0	0
57	54	DAEWOO E&C CO. LTD., Seoul, S. Korea†	1,612.2	5,913.6	10,270.4	16	0	10	0	26	48	1	0	0
58	79	SEPCCOIII ELECTRIC POWER CONSTR. CORP., Weifang, Shandong, China	1,579.9	1,755.3	3,111.0	0	0	100	0	0	0	0	0	0
59	102	POLIMEKS INSAAT TAAHHUT VE SAN TIC. AS, Istanbul, Turkey	1,540.0	1,540.0	3,214.0	47	0	0	8	8	9	25	0	3
60	43	PCL CONSTRUCTION ENTERPRISES INC., Edmonton, Alberta, Canada†	1,519.4	4,984.9	5,026.4	43	1	2	13	2	18	19	2	0
61	31	CHINA METALLURGICAL GROUP CORP., Beijing, China†	1,514.9	29,905.1	59,790.5	22	0	8	0	0	39	4	0	0
62	47	TAISEI CORP., Tokyo, Japan†	1,435.0	12,978.0	13,410.0	6	2	0	4	0	0	78	0	0
63	94	SK ENGINEERING & CONSTRUCTION, Seoul, S. Korea	1,434.8	4,011.5	7,278.6	4	0	0	0	0	94	2	0	0
64	73	SNC-LAVALIN INTERNATIONAL INC., Montreal, Quebec, Canada†	1,422.3	2,422.7	NA	8	0	36	31	1	16	7	0	0
65	65	ASTALDI SPA, Rome, Italy†	1,415.0	2,564.1	2,152.0	3	0	0	20	0	2	76	0	0
66	70	ACCIONA INFRAESTRUCTURAS, Madrid, Spain†	1,407.0	4,034.0	4,341.8	29	0	2	4	1	16	41	0	0
67	60	A. PORR AG, Vienna, Austria	1,397.7	3,755.8	3,443.6	31	0	0	0	0	0	69	0	0
68	66	ARABIAN CONSTRUCTION CO. SAL, Beirut, Lebanon†	1,359.1	1,407.8	1,576.4	90	0	4	0	0	0	0	0	0
69	75	RENAISSANCE CONSTRUCTION, Ankara, Turkey†	1,317.8	1,382.4	1,583.5	65	21	0	0	0	12	2	0	0
70	61	CHIYODA CORP., Yokohama, Japan	1,284.0	2,331.0	1,636.0	0	0	0	0	0	96	0	0	0
71	84	CHINA GEZHOUBA GROUP CO. LTD., Wuhan, Hubei, China†	1,266.7	4,815.6	10,194.0	27	1	36	7	18	0	11	0	0
72	52	JACOBS, Pasadena, Calif., U.S.A.	1,243.9	4,120.7	7,900.0	3	0	5	0	0	88	3	0	0
73	**	MOTA-ENGIL, Porto, Portugal†	1,234.3	2,111.8	1,750.3	19	0	0	0	0	0	81	0	0
74	59	IBERDROLA INGENIERIA Y CONSTRUCCION, Madrid, Spain†	1,215.9	1,529.9	879.2	0	0	100	0	0	0	0	0	0
75	68	GAMA, Ankara, Turkey†	1,205.8	1,335.6	831.1	1	0	41	22	0	36	0	0	0
76	67	TOYO ENGINEERING CORP., Chiba, Japan†	1,205.1	1,871.3	2,675.9	0	0	0	0	0	100	0	0	0
77	62	LARSEN & TOUBRO LTD., Mumbai, India†	1,199.0	9,205.0	17,865.4	1	15	60	1	0	20	3	0	0
78	78	SHANGHAI ELECTRIC GROUP CO. LTD., Shanghai, China†	1,176.3	1,706.3	6,490.8	0	0	100	0	0	0	0	0	0
79	55	SHIMIZU CORP., Tokyo, Japan†	1,162.8	14,403.8	14,596.1	32	18	2	3	2	9	33	0	0
80	80	DONGFANG ELECTRIC CORP., Chengdu, Sichuan, China†	1,140.1	6,865.1	8,581.4	0	0	98	0	0	0	2	0	0
81	105	TREVI SPA, Cesena, Italy†	1,094.5	1,268.7	512.8	100	0	0	0	0	0	0	0	0
82	58	PUNJ LLOYD LTD., Gurgaon, Haryana, India†	1,061.0	1,748.0	2,692.0	12	0	4	1	1	60	21	0	0
83	69	SINOPEC ENGINEERING INC., Beijing, China	1,045.8	2,115.3	632.2	0	0	0	0	0	100	0	0	0
84	81	ED. ZUBLIN AG, Stuttgart, Germany†	1,044.9	3,265.8	3,200.9	48	0	3	0	9	0	8	0	0
85	77	CONSTRUTORA ANDRADE GUTIERREZ SA, Sao Paulo, Brazil†	1,029.8	3,631.6	NA	6	0	4	5	1	16	67	0	0
86	86	CHINA CIVIL ENGINEERING CONSTR. CORP., Beijing, China†	1,026.3	1,077.0	1,852.4	32	0	0	4	0	0	63	0	0
87	90	PENTA-OCEAN CONSTRUCTION CO. LTD., Tokyo, Japan	999.5	3,400.7	3,371.9	29	0	0	0	17	3	51	0	0
88	50	ENKA CONSTRUCTION & INDUSTRY CO. INC., Istanbul, Turkey†	998.0	1,170.1	1,073.7	23	0	35	4	0	20	18	0	0
89	76	CHINA PETROLEUM PIPELINE BUREAU (CPP), Langfang City, Hebei, China†	976.0	3,802.0	3,386.8	0	0	0	0	0	97	0	0	2
90	71	SALINI COSTRUTTORI SPA, Rome, Italy†	969.6	1,500.4	8,341.1	11	0	0	46	0	0	44	0	0
91	**	ANSALDO STS, Genoa, Italy†	966.0	1,705.0	2,635.0	0	0	0	0	0	0	100	0	0
92	124	CHINA NATIONAL CHEMICAL ENG'G GROUP CORP., Beijing, China†	965.8	5,954.1	9,598.5	4	0	2	2	0	84	0	0	0
93	82	ANSALDO ENERGIA SPA, Genova, Italy†	956.3	1,874.0	1,890.0	0	0	100	0	0	0	0	0	0
94	88	ORASCOM CONSTRUCTION INDUSTRIES (OCI), Cairo, Egypt	911.4	1,734.1	1,103.9	0	0	24	0	0	45	13	0	0
95	108	HARBIN POWER ENGINEERING CO. LTD., Harbin, China	891.1	891.1	891.1	0	0	100	0	0	0	0	0	0
96	83	TAKENAKA CORP., Osaka, Japan†	880.0	12,248.0	9,404.0	13	64	0	0	0	0	17	0	0
97	**	ARCHIRODON GROUP NV, Dordrecht, The Netherlands†	873.6	873.6	624.8	17	0	19	0	0	2	61	0	0
98	113	ABB SPA - PROCESS AUTOMATION DIVISION, Sesto San Giovanni, Italy†	840.8	1,001.0	218.2	0	0	15	0	0	85	0	0	0
99	114	BONATTI SPA, Parma, Italy†	761.0	1,017.0	932.5	1	0	0	0	0	99	0	0	0
100	101	SEPCCO ELECTRIC POWER CONSTRUCTION CORP., Jinan Shandong, China†	750.6	2,766.2	3,004.5	0	0	100	0	0	0	0	0	0
101	104	VEIDEKKE ASA, Oslo, Norway†	724.0	2,186.0	NA	72	1	0	0	0	5	17	0	0
102	112	TAIKISHA LTD., Tokyo, Japan†	714.2	1,610.0	NA	0	46	0	0	0	54	0	0	0

#47

MCDERMOTT INTERNATIONAL fell on the Top International Contractor list after spinning off its power unit, Babcock & Wilcox, in 2010.

RANK 2011	RANK 2010		2010 REVENUE (\$ MIL)		2010 NEW CONTRACTS (\$ MIL)	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			INT'L	TOTAL										
103	115	THE ARAB CONTRACTORS (O.A.O. & CO.), Cairo, Egypt†	708.9	3,638.9	4,127.5	44	0	0	2	7	1	46	0	0
104	103	SOARES DA COSTA - GRUPO SGPS, Porto, Portugal†	675.2	1,056.6	790.4	65	0	6	2	2	0	22	0	1
105	91	GHELLA SPA, Rome, Italy†	674.0	824.0	3,415.0	4	0	31	12	1	0	50	0	0
106	99	SSANGYONG ENGINEERING & CONSTRUCTION CO. LTD., Seoul, S. Korea†	669.4	1,953.1	1,553.4	38	0	0	0	0	1	61	0	0
107	118	SHIKUN & BINUI - SBI INFRASTRUCTURE LTD., Ramat-Gan, Israel†	669.3	669.3	726.2	5	0	11	2	0	0	82	0	0
108	165	JOHN SISK & SON LTD., Dublin, Leinster, Ireland†	665.9	1,525.2	850.0	80	5	11	0	0	0	3	0	0
109	110	BAUER AG, Schrobenhausen, Germany†	661.8	954.8	1,055.1	27	3	18	9	3	11	22	0	4
110	97	TEKFEN CONSTRUCTION AND INSTALLATION CO. INC., Istanbul, Turkey†	660.0	754.0	37.0	1	0	4	12	0	52	32	0	0
111	98	CONTRACTING & TRADING CO. "C.A.T." GROUP, Beirut, Lebanon†	656.1	656.9	477.2	10	0	0	0	0	57	33	0	0
112	**	CGC OVERSEAS CONSTRUCTION GROUP CO. LTD., Beijing, China†	650.4	720.5	1,004.5	5	0	0	25	0	0	70	0	0
113	117	BEIJING CONSTRUCTION ENG'G GROUP CO. LTD., Beijing, China†	645.3	645.5	414.3	91	0	5	0	3	0	1	0	0
114	100	TAV CONSTRUCTION, Istanbul, Turkey	633.1	682.6	166.0	13	0	0	0	0	0	87	0	0
115	125	CHINA INT'L WATER & ELECTRIC CORP. (CWE), Beijing, China†	610.3	663.1	1,552.6	2	0	39	29	3	1	26	0	0
116	120	MCCONNELL DOWELL CORP. LTD., Hawthorn, Victoria, Australia†	604.5	2,005.2	1,993.8	14	2	28	7	0	22	11	0	0
117	96	STFA CONSTRUCTION GROUP, Istanbul, Turkey	604.3	630.4	285.0	9	0	0	0	0	0	87	0	0
118	123	ZHONGYUAN PETROLEUM EXPLORATION BUR., Puyang, Henan, China†	600.4	2,314.9	2,314.9	0	0	0	0	0	100	0	0	0
119	166	HABTOOR LEIGHTON GROUP, Dubai, U.A.E.†	600.0	2,100.0	1,320.0	90	0	0	10	0	0	0	0	0
120	111	NUROL CONSTRUCTION AND TRADING CO., Ankara, Turkey†	589.0	892.2	1,500.0	49	8	0	7	0	6	30	0	0
121	127	WORLEYPARSONS, North Sydney, NSW, Australia†	588.6	890.4	338.3	0	0	0	0	0	100	0	0	0
122	107	YUKSEL INSAAT CO. INC., Ankara, Turkey†	576.5	784.5	653.1	31	0	0	32	0	0	37	0	0
123	87	POSCO ENGINEERING & CONSTRUCTION, Incheon, S. Korea	574.4	5,339.7	9,836.1	9	0	58	0	0	19	15	0	0
124	121	NATIONAL PETROLEUM CONSTRUCTION CO. (NPCC), Abu Dhabi, U.A.E.	562.9	1,107.1	1,984.4	0	0	0	0	0	100	0	0	0
125	119	CHINA JIANGSU INT'L ECON-TECH. COOP. CORP., Nanjing, China†	553.3	1,022.1	1,179.0	91	0	0	4	0	0	5	0	0
126	126	RIZZANI DE ECCHER SPA, Pozzuolo del Friuli (UD), Italy†	551.0	647.5	1,194.8	26	0	0	0	0	0	69	0	0
127	133	QINGJIAN GROUP CO. LTD., Qingdao, Shandong, China†	545.0	3,351.0	3,334.0	95	0	0	3	0	1	0	0	0
128	129	C.M.C. DI RAVENNA, Ravenna, Italy†	534.6	998.2	832.5	3	0	47	8	3	0	40	0	0
129	106	CHINA GEO-ENGINEERING CORP., Beijing, China†	527.9	709.5	695.3	8	0	1	39	8	0	38	2	0
130	**	MAPA INSAAT VE TICARET A.S., Ankara, Turkey	519.1	689.8	51.5	8	0	0	63	0	0	29	0	0
131	93	ANT YAPI CONSTRUCTION, INDUSTRY & TRADE CO., Istanbul, Turkey	503.1	634.5	205.6	100	0	0	0	0	0	0	0	0
132	143	HANWHA ENGINEERING & CONSTRUCTION CORP., Seoul, S. Korea†	501.6	2,390.8	3,047.9	3	0	84	0	0	12	0	0	0
133	**	METKA, Maroussi, Athens, Greece†	480.8	802.4	1,458.2	0	0	100	0	0	0	0	0	0
134	92	CTCI CORP., Taipei, Taiwan†	472.7	1,422.5	1,889.1	3	7	2	0	2	66	18	1	0
135	116	E. PIHL & SON AS, Kongens Lyngby, Denmark†	472.5	863.2	923.5	25	0	25	0	6	0	44	0	0
136	132	THE SHAW GROUP INC., Baton Rouge, La., U.S.A.†	472.0	4,966.0	3,267.7	0	0	6	0	0	89	1	3	0
137	122	BLACK & VEATCH, Overland Park, Kan., U.S.A.†	465.0	1,087.9	968.9	0	0	29	46	25	0	0	0	0
138	85	ELLAKTOR SA, Kifissia, Greece†	448.3	2,346.7	704.1	19	0	1	0	14	5	61	0	0
139	**	NATA CONSTRUCTION TOURISM TRADE & INDUS. CO., Ankara, Turkey†	446.0	1,026.0	578.0	0	0	0	0	0	0	100	0	0
140	155	YAPI MERKEZI INSAAT VE SANAYI AS, Istanbul, Turkey†	443.8	756.9	931.5	15	0	0	0	6	0	79	0	0
141	173	KHARAFI NATIONAL KSCC, Safat, Kuwait, Kuwait†	442.0	1,115.0	3,592.0	19	0	6	0	41	28	0	0	0
142	**	SEMBOL CONSTRUCTION, Istanbul, Turkey	430.4	521.9	1,457.3	100	0	0	0	0	0	0	0	0
143	139	COMSA EMTE, Madrid, Spain†	421.8	2,714.3	NA	5	0	0	0	0	0	65	0	28
144	95	PJSC STROYTRANSNAZ, Moscow, Russia†	415.7	1,254.8	2,346.0	1	0	0	0	0	99	0	0	0
145	141	CHINA DALIAN INT'L ECO. & TECHN. COOP. GROUP CO., Dalian, China†	414.7	439.3	157.2	84	0	0	0	0	1	14	0	0
146	152	CENGIZ CONSTRUCTION INDUSTRY & TRADE CO. INC., Istanbul, Turkey†	409.2	1,079.4	95.0	0	0	0	32	0	0	40	0	0
147	109	CONSTRUCOES E COMERCIO CAMARGO CORREA SA, Sao Paulo, Brazil†	401.6	3,922.2	4,837.1	8	0	41	2	24	2	23	0	0
148	146	B.L. HARBERT INTERNATIONAL LLC, Birmingham, Ala., U.S.A.	399.2	657.1	1,095.8	100	0	0	0	0	0	0	0	0
149	138	AL-ARRAB CONTRACTING CO. LTD., Riyadh, Saudi Arabia†	392.1	923.5	2,330.2	100	0	0	0	0	0	0	0	0
150	158	BAYTUR CONSTRUCTION & CONTRACTING CO., Istanbul, Turkey†	382.1	382.1	266.2	100	0	0	0	0	0	0	0	0
151	135	CHINA NATIONAL TECHNICAL IMP. & EXP. CORP., Beijing, China	370.8	370.8	1,098.6	0	0	89	3	0	2	6	0	0
152	171	IRCON INTERNATIONAL LTD., New Delhi, Delhi, India†	356.9	731.8	809.3	0	0	0	0	0	0	98	0	2
153	**	M.A. KHARAFI & SONS, Safat, Kuwait	355.6	457.3	1,767.0	12	0	0	5	0	0	81	0	0

GAMUDA BERHAD is the only firm on the list from Malaysia. The Top 225 International Contractors list has firms from 34 countries this year.

RANK 2011	RANK 2010	FIRM	2010 REVENUE (\$ MIL)		2010 NEW CONTRACTS (\$ MIL)	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			INT'L	TOTAL										
154	159	CHINA HENAN INT'L COOP. GROUP CO. LTD., Zhengzhou, Henan, China	342.3	342.3	462.4	0	0	0	11	0	0	89	0	0
155	179	ANHUI FOREIGN ECONOMIC CONSTR. CO. LTD., Hefei, Anhui, China	340.5	340.5	772.3	71	0	0	1	0	0	29	0	0
156	154	KINDEN CORP., Tokyo, Japan†	327.0	5,112.0	5,112.0	52	8	17	8	0	0	10	0	6
157	202	ATLAS GROUP, Ankara, Turkey†	325.0	332.0	253.5	100	0	0	0	0	0	0	0	0
158	151	CHINA HUANQIU CONTRACTING & ENGINEERING CORP., Beijing, China†	322.4	2,706.8	3,590.4	0	0	0	0	0	100	0	0	0
159	172	PETROLEUM PROJECTS & TECHNICAL CONSULTATIONS, Cairo, Egypt†	320.7	1,245.9	1,106.8	0	2	0	0	0	98	0	0	0
160	136	CH2M HILL, Englewood, Colo., U.S.A.†	320.6	804.3	1,311.5	16	5	33	1	3	38	0	4	0
161	131	KAYI INSAAT SANAYI VE TIC. AS, Istanbul, Turkey†	316.0	334.4	400.0	100	0	0	0	0	0	0	0	0
162	160	CHINA NATIONAL MACHINERY IMP. & EXP. CORP., Beijing, China	313.3	313.3	966.4	0	0	7	0	0	48	40	0	0
163	169	XINJIANG BEIXIN CONSTR. & ENG'G CO. LTD., Urumqi, Xinjiang, China†	308.7	1,453.5	1,534.9	57	0	0	0	0	0	43	0	0
164	174	BENTINI SPA, Faenza, Italy†	305.8	340.2	43.1	74	0	0	0	0	26	0	0	0
165	**	ECC, Burlingame, Calif., U.S.A.†	297.9	495.5	469.0	65	0	4	0	0	0	22	8	1
166	**	TEPE INSAAT SANAYI AS, Ankara, Turkey†	295.6	420.7	117.3	0	0	0	0	0	0	100	0	0
167	**	GHIZZONI SPA, Polesine Parmense, Italy	288.0	352.1	468.2	0	0	0	0	0	100	0	0	0
168	**	SHENYANG YUANDA ALUMINUM INDUS. ENG'G CO., Shenyang, China	280.0	1,178.8	719.7	100	0	0	0	0	0	0	0	0
169	150	ONUR TAAHHUT TICARET LTD. STL., Ankara, Turkey†	279.2	386.9	624.5	14	0	0	0	0	0	86	0	0
170	157	ANHUI CONSTRUCTION ENG'G GROUP CO. LTD., Hefei, Anhui, China†	277.6	2,552.6	2,938.0	71	8	0	9	2	0	11	0	0
171	147	IMPRESA PIZZAROTTI & C. SPA, Parma, Italy†	276.0	1,266.0	577.8	15	0	0	5	0	0	79	0	0
172	199	SENER INGENIERIA Y SISTEMAS SA, Las Arenas, Vizcaya, Spain†	275.4	699.0	589.4	0	22	12	0	0	64	3	0	0
173	144	PER AARSLEFF A/S, Aabyhoej, Denmark†	269.5	784.9	1,307.0	0	34	9	4	37	0	16	0	0
174	198	IREM GROUP, Siracusa, Italy†	267.3	358.0	502.9	0	0	21	0	0	79	0	0	0
175	148	WILLBROS GROUP INC., Houston, Texas, U.S.A.†	266.0	1,088.0	2,677.0	0	0	1	0	0	99	0	0	0
176	140	CHINA WANBAO ENGINEERING CORP., Beijing, China	264.3	264.3	486.8	0	45	4	0	0	0	48	1	0
177	186	CHINA ZHONGYUAN ENGINEERING CORP., Beijing, China	263.1	295.1	70.0	6	0	94	0	0	0	0	0	0
178	**	CHINA NATIONAL CORP. FOR OVERSEAS ECON. COOP., Beijing, China	261.8	265.1	NA	0	0	98	0	0	0	0	0	0
179	**	ITALIAN-THAI DEVELOPMENT PCL, Bangkok, Thailand†	261.2	996.3	186.8	1	0	0	15	0	0	64	0	0
180	161	ARABTEC CONSTRUCTION LLC, Dubai, Dubai, Saudi Arabia†	258.6	841.8	2,335.0	100	0	0	0	0	0	0	0	0
181	178	SOCIETA ITALIANA PER CONDOTTE D'ACQUA SPA, Rome, Italy†	258.6	982.7	478.9	0	0	0	11	0	0	78	0	0
182	74	NISHIMATSU CONSTRUCTION CO. LTD., Tokyo, Japan	258.0	2,792.2	2,483.4	0	0	5	9	39	0	46	0	0
183	185	CHINA JIANGXI CORP. FOR INT'L ECO. & TECH. COOP., Nanchang, China†	257.4	271.0	546.2	43	0	0	16	0	0	41	0	0
184	164	SUMITOMO MITSUI CONSTRUCTION CO. LTD., Tokyo, Japan†	257.0	2,898.0	22,898.0	10	21	0	3	0	24	42	0	0
185	177	AMEC PLC, London, U.K.†	255.3	694.9	123.0	33	0	2	0	0	41	0	0	0
186	**	GRUPO SANJOSE SA, Tres Cantos, Madrid, Spain†	254.0	1,269.9	952.6	100	0	0	0	0	0	0	0	0
187	162	PAN-CHINA CONSTRUCTION GROUP CO. LTD., Beijing, China†	253.2	866.5	470.5	100	0	0	0	0	0	0	0	0
188	142	GRAHAM GROUP LTD., Calgary, Alberta, Canada	250.0	1,886.0	2,671.0	60	0	0	18	0	0	23	0	0
189	209	ALARKO CONTRACTING GROUP, Gebze/Kocaeli, Turkey	240.4	1,286.9	NA	0	0	0	0	66	0	34	0	0
190	212	PREZIOSO TECHNOLOR, Vienne, France†	238.2	400.2	NA	0	0	4	0	0	96	0	0	0
191	137	HEFEI CEMENT RESEARCH & DESIGN INSTITUTE, Hefei, China	237.7	392.5	222.6	0	0	0	0	0	100	0	0	0
192	170	DOGUS INSAAT VE TICARET AS, Kavacik-Beykoz-Istanbul, Turkey	233.7	462.9	490.0	43	0	0	0	0	0	57	0	0
193	184	CHINA WU YI CO. LTD., Fuzhou, Fujian, China†	230.6	734.6	785.3	16	0	0	7	0	10	67	0	0
194	210	METAG INSAAT TICARET AS, Ankara, Turkey	222.4	222.4	296.4	52	0	0	0	0	0	48	0	0
195	**	LAKESHORE TOLTEST CORP., Detroit, Mich., U.S.A.†	221.2	621.6	563.4	18	0	0	0	0	8	73	1	0
196	192	INSITUFORM TECHNOLOGIES INC., Chesterfield, Mo., U.S.A.†	212.7	644.1	858.0	0	0	0	4	63	33	0	0	0
197	214	SICIM SPA, Busseto (PR), Italy†	209.8	216.0	200.0	0	0	0	0	0	100	0	0	0
198	163	GAMUDA BERHAD, Petaling Jaya, Selangor, Malaysia†	199.1	771.0	NA	0	0	0	0	40	0	60	0	0
199	189	RASEN INSAAT VE YATIRIM TICARET AS, Istanbul, Turkey†	197.0	197.0	140.0	100	0	0	0	0	0	0	0	0
200	197	NANTONG CONSTR. JOINT-STOCK CO. LTD., Nantong, Jiangsu, China†	194.2	1,574.1	1,270.0	37	1	0	2	0	59	0	0	0
201	**	INGENIUM INTERNATIONAL INC., Detroit, Mich., U.S.A.†	192.0	192.0	NA	80	0	0	1	0	0	18	0	1
202	200	JIANGSU NANTONG NO. 3 CONSTR. GRP. CO. LTD., Haimen, China†	189.7	2,807.9	2,447.5	100	0	0	0	0	0	0	0	0
203	**	CHINA PETROLEUM PIPELINE ENG'G CORP., Langfang City, Hebei, China	189.0	198.3	190.5	0	0	0	0	0	100	0	0	0
204	149	SHANGHAI URBAN CONSTRUCTION (GROUP) CORP., Shanghai, China†	188.9	2,797.8	2,477.5	0	0	0	0	5	0	58	37	0

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CHINA NATIONAL COMPLETE PLANT IMP. & EXP. CORP. is one of 51 Chinese contractors to be ranked on the Top 225 International list.

RANK 2011	RANK 2010		2010 REVENUE (\$ MIL)		2010 NEW CONTRACTS (\$ MIL)	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			INT'L	TOTAL										
205	153	URS CORP., San Francisco, Calif., U.S.A.†	187.4	2,040.0	1,599.2	1	1	38	2	1	16	7	3	0
206	207	ZHONGDING INT'L ENGINEERING CO. LTD., Nanchang, Jiangxi, China†	185.8	185.8	180.2	46	0	5	3	2	0	1	0	0
207	167	GURIS INSAAT VE MUHENDISLIK AS, Ankara, Turkey	184.4	246.0	101.0	73	0	0	3	6	0	18	0	0
208	**	MORTENSON CONSTRUCTION, Minneapolis, Minn., U.S.A.	182.6	2,459.5	2,031.0	0	0	100	0	0	0	0	0	0
209	213	IC ICTAS INSAAT SANAYI VE TICARET AS, Ankara, Turkey†	182.5	493.1	107.2	100	0	0	0	0	0	0	0	0
210	194	SUMMA TURIZM YATIRIMCILIGI AS, Ankara, Turkey†	182.0	182.0	266.0	100	0	0	0	0	0	0	0	0
211	176	GAP INSAAT YATIRIM VE DIS TICARET AS, Istanbul, Turkey†	181.2	181.2	888.8	41	0	2	0	0	57	0	0	0
212	193	S.E.L.I. SPA, Rome, Italy†	178.4	237.2	616.9	0	0	44	17	3	0	34	0	0
213	**	M/S. AFCONS INFRASTRUCTURE LTD., Mumbai, India	177.9	606.0	1,147.0	0	0	0	0	0	4	96	0	0
214	217	ZHEJIANG CONSTR. INVEST. GROUP CO., Hangzhou, Zhejiang, China†	177.9	4,849.4	5,582.9	100	0	0	0	0	0	0	0	0
215	211	PARSONS, Pasadena, Calif., U.S.A.†	177.4	1,117.6	1,097.9	5	0	0	0	0	11	84	0	0
216	203	RENCO SPA, Pesaro, Italy†	176.5	185.8	82.0	20	0	13	0	0	67	0	0	0
217	218	LIMAK INSAAT SANAYI VE TICARET AS, Ankara, Turkey	172.2	586.2	1,110.0	20	0	9	47	0	0	24	0	0
218	156	TUTOR PERINI CORP., Sylmar, Calif., U.S.A.†	170.2	3,195.5	3,249.7	72	0	0	0	12	0	16	0	0
219	**	LAYNE CHRISTENSEN CO., Mission Woods, Kan., U.S.A.†	166.8	982.1	1,013.1	0	0	0	10	0	0	0	0	0
220	**	CHINA YUNAN CONSTRUCTION ENG'G CO. LTD., Kunming, Yunnan, China†	164.6	3,647.1	4,336.1	95	0	0	0	0	0	5	0	0
221	**	DAEWOO ENGINEERING CO., Seongnam City, S. Korea†	164.4	594.4	1,345.2	0	1	14	0	3	82	0	0	0
222	**	SHAPOORJI PALLONJI & CO. LTD., Mumbai, Maharashtra, India†	159.0	809.6	1,665.5	100	0	0	0	0	0	0	0	0
223	180	BETA TEK INSAAT, Istanbul, Turkey†	157.2	157.2	132.5	12	52	0	0	0	36	0	0	0
224	204	MAK-YOL CONSTR. INDUS. TOURISM & TRADING INC., Istanbul, Turkey†	156.3	686.5	6,529.0	4	0	0	0	0	0	96	0	0
225	224	CHINA NATIONAL COMPLETE PLANT IMP. & EXP. CORP., Beijing, China†	156.3	156.3	165.5	78	1	4	0	0	0	17	0	0

Where to find the Top 225

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
A		CITIC Construction Co. Ltd.	32	Kiewit Corp.	42	SEPCO Electric Power Construction Corp.	100
ABB SpA - Process Automation Division	98	COMSA EMTE	143	Kinden Corp.	156	Shanghai Construction Group	54
Abeinsa SA	40	Societa Italiana Per Condotte D'Acqua SpA	181	L		Shanghai Electric Group Co. Ltd.	78
Acciona Infraestructuras	66	Consolidated Contractors Group	18	Lakeshore TolTest Corp.	195	Shanghai Urban Construction (Group) Corp.	204
Grupo ACS	12	Contracting & Trading Co. "C.A.T." Group of Cos.	111	Larsen & Toubro Ltd.	77	Shapoorji Pallonji & Co. Ltd.	222
M/s. Afcons Infrastructure Ltd.	213	CTCI Corp.	134	Layne Christensen Co.	219	The Shaw Group Inc.	136
Al-Arabb Contracting Co. Ltd.	149	D		Leighton Holdings Ltd.	25	Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.	168
Alarko Contracting Group	189	Daelim Industrial Co. Ltd.	41	Lend Lease Group	16	Shimizu Corp.	79
AMEC plc	185	Daewoo E&C Co. Ltd.	57	Limak Insaat Sanayi ve Ticaret AS	217	SIGIM SpA	197
Anhui Construction Engineering Group Co. Ltd.	170	Daewoo Engineering Co.	221	M		Sinohydro Corp.	24
Anhui Foreign Economic Construction (Group) Co. Ltd.	155	Danieli & C SpA	36	MAPA Insaat ve Ticaret A.S.	130	Sinopec Engineering Inc.	83
Ansaldo Energia SpA	93	Dogus Insaat Ve Ticaret AS	192	Maire Tecnimont	39	John Sisk & Son Ltd.	108
Ansaldo STS	91	Dongfang Electric Corp.	80	Mak-Yol Constr. Indus. Tourism & Trading Inc.	224	SK Engineering & Construction	63
Ant Yapi Construction, Industry & Trade Co. Ltd.	131	E		McCormell Dowell Corp. Ltd.	116	Skanska AB	5
The Arab Contractors (O.A.O. & Co.)	103	ECC	165	McDermott International Inc.	47	SNC-Lavalin International Inc.	64
Arabian Construction Co. SAL	68	EIFFAGE	37	Metag Insaat Ticaret AS	194	Soares Da Costa - Grupo SGPS	104
Arabtec Construction LLC	180	Eilaktor SA	138	Metka	133	Shikun & Binui - SBI Infrastructure Ltd.	107
Archirodon Group NV	97	Enka Construction & Industry Co. Inc.	88	Mortenson Construction	208	Ssangyong Engineering & Construction Co. Ltd.	106
Astaldi SpA	65	F		Mota-Engil	73	STFA Construction Group	117
Atlas Group	157	FCC, Fomento de Constr. y Contratas SA	10	N		STRABAG SE	8
B		Ferrovial Agroman SA	30	Nantong Construction Group Joint-Stock Co. Ltd.	200	PJSC Stroytransgaz	144
Balfour Beatty	19	Fluor Corp.	7	Nata Construction Tourism Trade and Industry Co.	139	Sumitomo Mitsui Construction Co. Ltd.	184
Royal BAM Group nv	17	Foster Wheeler AG	28	National Petroleum Construction Co. (NPCC)	124	Summa Turizm Yatirimciligi AS	210
Bauer AG	109	G		Nishimatsu Construction Co. Ltd.	182	T	
Baytur Construction & Contracting Co.	150	GAMA	75	Nurul Construction and Trading Co.	120	Taikisha Ltd.	102
Bechtel	3	Gamuda Berhad	198	O		Taisei Corp.	62
Beijing Construction Eng'g Group Co. Ltd.	113	GAP Insaat Yatirim ve Dis Ticaret AS	211	Obayashi Corp.	49	Takenaka Corp.	96
Bentini SpA	164	Ghella SpA	105	Construtora Norberto Odebrecht	15	TAV Construction	114
BESIX SA	52	Ghizzoni SpA	167	OHL	21	Techint Group	38
Beta Tek Insaat	223	Graham Group Ltd.	188	Onur Taahhut Ticaret Ltd. Stl.	169	TECHNIP	9
Blifflinger Berger SE	13	Grupo SANJOSE SA	186	Orascom Construction Industries (OCI)	94	Tecnicas Reunidas	31
Black & Veatch	137	GS Engineering & Construction Corp.	48	P		Tekfen Construction and Installation Co. Inc.	110
Bonatti SpA	99	Guris Insaat ve Muhendislik AS	207	Pan-China Construction Group Co. Ltd.	187	Tepe Insaat Sanayi AS	166
BOUYGUES	4	Construtora Andrade Gutierrez SA	85	Parsons	215	Toyo Engineering Corp.	76
C		H		PCL Construction Enterprises Inc.	60	Trevi Spa	81
C.M.C. di Ravenna	128	Habtoor Leighton Group	119	Penta-Ocean Construction Co. Ltd.	87	Tutor Perini Corp.	218
Construcoes e Comercio Camargo Correa SA	147	Hanwha Engineering & Construction Corp.	132	Per Aarsleff A/S	173	U	
CB&I	43	B.L. Harbert International LLC	148	Petrofac Ltd.	22	URS Corp.	205
Cengiz Construction Industry & Trade Co. Inc.	146	Harbin Power Engineering Co. Ltd.	95	The Petroleum Projects and Technical Consultations Co.	159	V	
CGC Overseas Construction Group Co. Ltd.	112	Hefei Cement Research & Design Institute	191	E. Pihl & Son AS	135	Van Oord	55
CH2M HILL	160	HOCHTIEF AG	1	Impresa Pizzarotti & C. SpA	171	Veidekke ASA	101
China Civil Engineering Constr. Corp.	86	Hyundai Engineering & Construction Co. Ltd.	23	Polimeks Insaat Taahhut ve San Tic. AS	59	VINCI	2
China Communications Construction Grp. Ltd.	11	I		A. Porr AG	67	W	
China Dalian Int'l Eco. & Techn. Cooperation Group Co.	145	Iberdrola Ingenieria y Construccion	74	POSCO Engineering & Construction	123	Willbros Group Inc.	175
China Geo-Engineering Corp.	129	IC Ictas Insaat Sanayi ve Ticaret AS	209	Prezioso Technilor	190	WorleyParsons	121
China Gezhouba Group Co. Ltd.	71	IMPREGILO SpA	50	Punj Lloyd Ltd.	82	X	
China Henan Int'l Cooperation Group Co. Ltd.	154	Ingenium International Inc.	201	Qingjian Group Co. Ltd.	127	Xinjiang Beixin Construction & Eng'g (Group) Co. Ltd.	163
China HuanQiu Contracting & Engineering Corp.	158	Institutform Technologies Inc.	196	Q		Y	
China Int'l Water & Electric Corp. (CWE)	115	Iron International Ltd.	152	Rasen Insaat Ve Yatirim Ticaret AS	199	Yapi Merkezi Insaat ve Sanayi AS	140
China Jiangsu Int'l Econ-Tech. Coop. Corp.	125	IREM Group	174	Renaissance Construction	69	Yüksel Insaat Co. Inc.	122
China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n	183	Grupo Isolux Corsan SA	44	Renco SpA	216	Z	
China Metallurgical Group Corp.	61	Italian-Thai Development PCL	179	Rizzani de Eccher SpA	126	Zhejiang Constr. Investment Group Co. Ltd.	214
China National Chemical Eng'g Group Corp.	92	J		S		Zhongding Int'l Engineering Co. Ltd.	206
China National Complete Plant Imp. & Exp. Corp. (Group)	225	Jacobs	72	Sacyr Vallehermoso	45	Zhongyuan Petroleum Exploration Bureau	118
China National Corp. for Overseas Economic Cooperation	178	Jan De Nul Group (Sofidra SA)	53	Saipem	6	Ed. Zublin AG	84
China National Machinery Industry Corp.	26	JGC Corp.	35	Salini Costruttori SpA	90		
China National Technical Imp. & Exp. Corp.	151	Jiangsu Nantong No. 3 Construction Grp. Co. Ltd.	202	Samsung C&T Corp.	56		
China National Machinery Imp. & Exp. Corp.	162	Joannou & Paraskevaides Group of Cos.	51	Samsung Engineering Co. Ltd.	34		
China Petroleum Eng'g & Construction Corp.	27	K		S.E.L.I. SpA	212		
China Petroleum Pipeline Bureau (CPP)	89	Kajima Corp.	46	Sembol Construction	142		
China Petroleum Pipeline Eng'g Corp.	203	Kayi Insaat San. ve Tic. AS	161	Sener Ingenieria y Sistemas SA	172		
China Railway Construction Corp. Ltd.	29	KBR	14	SEPCOIII Electric Power Construction Corp.	58		
China Railway Group Ltd.	33	M.A. Kharafi & Sons	153				
China State Construction Eng'g Corp. Ltd.	20	Kharafi National KSCC	141				
China Wanbao Engineering Corp.	176						
China Wu Yi Co. Ltd.	193						
China Yunan Construction Engineering Group Co. Ltd.	220						
China Zhongyuan Engineering Corp.	177						
Chiyoda Corp.	70						

RANK		2010 REVENUE (\$ MIL.)	2010 NEW CONTRACTS (\$ MIL.)	2010 REVENUE BY SECTOR (%)									
2011	2010			TOTAL	INT'L	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE
1	1	76,206.0	3,424.0	110,876.0	8	2	3	2	0	0	75	0	5
2	2	73,012.1	3,158.6	111,436.7	11	3	0	0	0	0	73	0	0
3	6	48,868.0	4,871.7	121,015.7	74	3	2	1	1	3	15	0	0
4	3	45,110.0	16,557.6	37,214.8	16	0	9	3	0	5	40	1	4
5	5	40,418.7	7,134.2	62,865.5	2	0	1	1	0	0	95	0	0
6	4	30,671.0	12,432.0	33,275.0	38	0	6	1	1	1	50	0	1
7	8	29,905.1	1,514.9	59,790.5	27	5	3	0	1	45	12	0	0
8	7	28,979.7	27,424.7	37,651.7	38	1	2	6	3	3	26	0	4
9	10	20,631.8	6,562.4	23,388.1	9	0	23	2	10	17	32	0	1
10	9	19,714.0	12,500.0	16,253.0	0	0	19	0	0	54	19	5	1
11	12	18,510.0	3,648.0	27,870.0	14	0	2	11	4	6	26	1	5
12	16	17,729.0	2,853.0	14,563.0	28	12	23	0	2	2	33	0	0
13	14	17,194.4	11,565.6	27,363.0	12	0	11	0	0	55	15	4	2
14	13	16,059.8	7,457.8	25,432.5	30	2	3	4	5	2	50	1	3
15	26	15,883.3	4,010.0	20,668.0	8	3	54	19	2	0	12	0	0
16	15	14,635.5	11,632.3	18,235.0	52	2	3	3	3	6	28	0	2
17	18	14,403.8	1,162.8	14,596.1	58	6	3	2	1	6	15	0	0
18	17	14,394.7	2,106.3	15,049.0	55	9	4	3	1	3	13	0	1
19	22	13,675.0	1,916.0	10,539.0	59	3	3	2	1	5	22	1	2
20	27	13,005.3	1,654.1	13,176.3	75	7	0	0	1	0	12	0	0
21	21	12,978.0	1,435.0	13,410.0	55	10	1	1	2	0	27	0	0
22	11	12,777.0	10,870.0	12,449.0	24	0	2	3	4	5	46	0	0
23	19	12,400.4	5,161.1	12,351.3	50	0	7	2	2	0	36	0	1
24	23	12,248.0	880.0	9,404.0	82	12	0	0	1	0	4	0	0
25	24	12,106.8	11,604.9	15,590.5	0	0	0	0	0	99	0	0	0
26	20	10,780.8	6,324.3	10,681.4	28	0	14	0	2	36	21	0	0
27	29	10,000.8	5,837.6	15,930.2	5	0	14	9	1	18	52	0	0
28	25	9,808.0	5,435.0	11,129.0	47	0	0	0	0	0	49	0	0
29	34	9,205.0	1,199.0	17,865.4	11	7	31	2	1	27	16	0	0
30	33	8,876.5	4,308.9	15,878.4	31	1	23	3	1	26	14	0	1
31	32	8,431.4	5,590.4	3,543.4	92	0	0	1	0	4	1	0	1
32	31	8,206.6	2,222.9	8,296.6	7	0	20	9	5	21	34	0	0
33	30	8,069.0	7,940.0	9,231.0	0	0	0	0	0	100	0	0	0
34	28	7,648.1	5,863.5	7,232.0	30	2	11	3	0	44	9	0	0
35	36	7,043.3	1,969.4	12,587.3	41	6	13	2	5	23	10	0	0
36	35	6,942.1	2,162.8	10,279.9	28	0	4	6	11	0	46	0	0
37	43	6,865.1	1,140.1	8,581.4	0	0	100	0	0	0	0	0	0
38	**	6,480.9	4,624.7	6,568.9	21	0	0	3	3	2	70	0	0
39	45	6,437.9	1,625.2	9,705.4	37	29	9	1	0	4	20	0	0
40	67	6,118.5	0.0	13,297.7	0	0	0	0	0	98	2	0	0
41	37	6,110.6	3,346.3	7,052.8	25	0	0	5	5	1	61	0	0
42	55	5,954.1	965.8	9,598.5	4	8	1	0	1	74	0	0	0
43	38	5,913.6	1,612.2	10,270.4	46	0	6	2	11	17	16	2	0
44	41	5,673.0	2,383.0	5,645.0	27	2	3	4	1	47	14	0	0
45	40	5,339.7	574.4	9,836.1	27	0	18	1	5	38	12	0	0
46	50	5,286.0	90.0	5,502.0	74	3	2	2	2	5	12	0	0
47	39	5,264.7	5,264.7	6,427.9	14	0	1	19	0	45	21	0	0
48	49	5,112.0	327.0	5,112.0	58	3	19	1	5	0	3	0	12
49	44	4,984.9	1,519.4	5,026.4	56	1	4	4	2	22	11	1	0
50	56	4,966.0	472.0	3,267.7	0	0	51	2	1	15	10	19	0
51	75	4,861.7	3,476.2	3,900.2	0	0	0	0	0	100	0	0	0

CHINA RAILWAY CONSTRUCTION
revenue surged to \$76 billion. It is one of many Chinese contractors helped by China's infrastructure program.

RANK 2011	RANK 2010	FIRM	2010 REVENUE (\$ MIL.)		2010 NEW CONTRACTS (\$ MIL.)	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM.
			TOTAL	INT'L										
52	53	ZHEJIANG CONSTR. INVEST. GROUP CO. LTD., Hangzhou, Zhejiang, China	4,849.4	177.9	5,582.9	49	5	7	2	3	12	21	0	1
53	60	CHINA GEZHOUBA GROUP CO. LTD., Wuhan, Hubei, China	4,815.6	1,266.7	10,194.0	9	1	46	9	5	0	23	0	0
54	54	CHINA NATIONAL MACHINERY INDUSTRY CORP., Beijing, China	4,716.3	3,529.5	21,373.3	12	8	40	7	3	9	21	0	1
55	69	SAMSUNG ENGINEERING CO. LTD., Seoul, S. Korea	4,660.0	3,070.0	8,064.0	1	14	0	0	9	75	1	0	0
56	51	CLARK GROUP, Bethesda, Md., U.S.A.	4,536.8	4.1	3,036.0	83	0	0	0	0	0	12	0	0
57	66	PETROFAC LTD., Jersey, U.K.	4,354.2	4,354.2	7,673.0	0	0	0	0	0	100	0	0	0
58	57	GRUPO ISOLUX CORSAN SA, Madrid, Spain	4,269.7	2,174.7	8,003.2	10	8	30	4	2	5	26	0	9
59	42	JACOBS, Pasadena, Calif., U.S.A.	4,120.7	1,243.9	7,900.0	3	5	2	0	0	86	1	3	0
60	48	FOSTER WHEELER AG, Clinton, N.J., U.S.A.	4,067.7	3,471.7	4,105.8	0	0	18	0	0	81	0	0	0
61	46	ACCIONA INFRAESTRUCTURAS, Madrid, Spain	4,034.0	1,407.0	4,341.8	27	0	6	5	0	6	51	0	0
62	78	SK ENGINEERING & CONSTRUCTION, Seoul, S. Korea	4,011.5	1,434.8	7,278.6	27	0	5	3	2	40	13	0	10
63	61	TECNICAS REUNIDAS, Madrid, Spain	3,990.0	3,343.0	5,211.0	0	0	14	5	0	78	0	0	0
64	62	CONSTRUCOES E COMERCIO CAMARGO CORREA SA, Sao Paulo, Brazil	3,922.2	401.6	4,837.1	3	0	31	0	3	47	16	0	0
65	64	ABEINSA SA, Seville, Spain	3,834.2	2,406.2	5,503.0	3	1	82	1	0	3	3	0	4
66	90	CHINA PETROLEUM PIPELINE BUREAU, Langfang City, Hebei, China	3,802.0	976.0	3,386.8	0	0	0	0	0	99	0	0	1
67	58	A. PORR AG, Vienna, Austria	3,755.8	1,397.7	3,443.6	28	0	0	0	0	0	72	0	0
68	**	CHINA YUNAN CONSTRUCTION ENG'G CO. LTD., Kunming, Yunnan, China	3,647.1	164.6	4,336.1	87	0	0	6	0	3	3	0	0
69	88	THE ARAB CONTRACTORS (O.A.O. & CO.), Cairo, Egypt	3,638.9	708.9	4,127.5	23	0	1	27	21	4	24	0	0
70	82	CONSTRUTORA ANDRADE GUTIERREZ SA, Sao Paulo, Brazil	3,631.6	1,029.8	NA	8	0	20	3	1	24	45	0	0
71	94	JGC CORP., Yokohama, Japan	3,589.0	3,024.0	5,794.0	5	0	0	0	0	93	0	1	0
72	74	THE WALSH GROUP LTD., Chicago, Ill., U.S.A.	3,448.5	25.0	4,490.0	30	0	4	14	5	0	47	0	0
73	77	PENTA-OCEAN CONSTRUCTION CO. LTD., Tokyo, Japan	3,400.7	999.5	3,371.9	35	0	0	2	13	6	45	0	0
74	101	QINGJIAN GROUP CO. LTD., Qingdao, Shandong, China	3,351.0	545.0	3,334.0	78	0	0	9	2	4	6	0	0
75	86	CITIC CONSTRUCTION CO. LTD., Beijing, China	3,280.8	3,252.9	2,623.9	48	1	8	0	0	5	38	0	0
76	68	ED. ZUBLIN AG, Stuttgart, Germany	3,265.8	1,044.9	3,200.9	65	0	6	1	3	1	6	0	0
77	70	THE WHITING-TURNER CONTRACTING CO., Baltimore, Md., U.S.A.	3,232.0	0.0	3,500.0	86	2	1	0	1	2	3	0	5
78	47	TUTOR PERINI CORP., Sylmar, Calif., U.S.A.	3,195.5	170.2	3,249.7	78	0	0	0	1	1	21	0	0
79	**	DANIELI & C SPA, Buttrio, Italy	3,100.0	2,945.0	2,500.0	0	0	0	0	0	100	0	0	0
80	65	TECHINT GROUP, Milan, Italy	3,094.9	2,835.6	2,608.6	2	0	10	0	0	72	4	0	0
81	63	CB&I, The Woodlands, Texas, U.S.A.	3,041.4	2,219.6	3,361.1	0	0	3	5	0	91	0	0	0
82	84	MAIRE TECNIMONT, Rome, Italy	3,011.9	2,494.5	2,329.8	5	0	46	0	0	42	8	0	0
83	79	GILBANE BUILDING CO., Providence, R.I., U.S.A.	2,975.2	22.3	2,571.1	92	0	0	0	1	4	1	0	1
84	87	SUMITOMO MITSUI CONSTRUCTION CO. LTD., Tokyo, Japan	2,898.0	257.0	22,898.0	62	5	0	4	2	5	22	0	0
85	105	JIANGSU NANTONG NO. 3 CONSTR. GROUP CO. LTD., Haimen, China	2,807.9	189.7	2,447.5	100	0	0	0	0	0	0	0	0
86	81	SHANGHAI URBAN CONSTRUCTION (GROUP) CORP., Shanghai, China	2,797.8	188.9	2,477.5	3	0	3	4	12	9	62	3	3
87	59	NISHIMATSU CONSTRUCTION CO. LTD., Tokyo, Japan	2,792.2	258.0	2,483.4	47	8	2	7	4	0	25	0	0
88	98	SEPSCO ELECTRIC POWER CONSTR. CORP., Jinan City, Shandong, China	2,766.2	750.6	3,004.5	0	0	100	0	0	0	0	0	0
89	85	COMSA EMTE, Madrid, Spain	2,714.3	421.8	NA	4	0	0	0	0	0	49	0	32
90	125	CHINA HUANQIU CONTRACTING & ENGINEERING CORP., Beijing, China	2,706.8	322.4	3,590.4	1	0	0	0	0	99	0	0	0
91	115	AECON GROUP INC., Toronto, Ontario, Canada	2,667.0	155.0	NA	25	1	7	1	1	25	31	0	4
92	92	BESIX SA, Brussels, Belgium	2,592.0	1,728.0	3,421.0	50	0	7	0	7	0	37	0	0
93	95	ASTALDI SPA, Rome, Italy	2,564.1	1,415.0	2,152.0	4	0	0	12	0	1	82	0	0
94	123	ANHUI CONSTRUCTION ENG'G GROUP CO. LTD., Hefei, Anhui, China	2,552.6	277.6	2,938.0	53	3	1	3	3	5	31	1	0
95	83	HENSEL PHELPS CONSTRUCTION CO., Greeley, Colo., U.S.A.	2,533.8	0.0	1,790.4	81	2	0	0	0	0	16	0	1
96	71	IMPREGILO SPA, Milan, Italy	2,472.9	1,902.1	3,512.1	3	0	1	37	8	0	41	0	0
97	100	MORTENSON CONSTRUCTION, Minneapolis, Minn., U.S.A.	2,459.5	182.6	2,031.0	74	0	21	0	0	0	0	0	4
98	80	MCCARTHY HOLDINGS INC., St. Louis, Mo., U.S.A.	2,448.0	0.0	2,900.0	83	0	2	1	4	1	8	0	0
99	110	SNC-LAVALIN INTERNATIONAL INC., Montreal, Quebec, Canada	2,422.7	1,422.3	NA	11	0	40	18	1	12	18	0	0
100	89	JAN DE NUL GROUP (SOFIDRA SA), Capellen, Luxembourg	2,410.1	1,675.8	NA	16	0	0	13	0	10	61	0	0
101	108	HANWHA ENGINEERING & CONSTRUCTION CORP., Seoul, S. Korea	2,390.8	501.6	3,047.9	54	1	22	2	4	4	7	0	1
102	**	HYUNDAI DEVELOPMENT CO. ENG'G & CONSTR., Seoul, S. Korea	2,348.3	0.0	27.8	68	0	0	0	2	0	30	0	0

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STROYGAZCONSULTING LLC from Moscow is the largest firm on the Top Global Contractors list that reported no international contracting revenue.

RANK 2011	RANK 2010	FIRM	2010 REVENUE (\$ MIL.)		2010 NEW CONTRACTS (\$ MIL.)	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			TOTAL	INT'L										
103	76	ELLAKTOR SA, Kifissia, Greece	2,346.7	448.3	704.1	17	0	6	1	8	3	62	0	0
104	97	CHIYODA CORP., Yokohama, Japan	2,331.0	1,284.0	1,636.0	0	11	4	0	0	82	0	0	0
105	106	ZHONGYUAN PETROLEUM EXPLORATION BUR., Puyang, Henan, China	2,314.9	600.4	2,314.9	0	0	0	0	0	100	0	0	0
106	91	STRUCTURE TONE, New York, N.Y., U.S.A.	2,240.6	103.3	2,651.0	82	0	0	0	0	3	0	0	15
107	116	VEIDEKKE ASA, Oslo, Norway	2,186.0	724.0	NA	58	1	2	1	0	3	27	0	0
108	52	MCDERMOTT INTERNATIONAL INC., Houston, Texas, U.S.A.	2,148.5	2,094.7	4,181.9	0	0	0	0	0	100	0	0	0
109	109	SINOPEC ENGINEERING INC., Beijing, China	2,115.3	1,045.8	632.2	0	0	0	0	0	100	0	0	0
110	**	MOTA-ENGIL, Porto, Portugal	2,111.8	1,234.3	1,750.3	22	0	0	0	0	0	78	0	0
111	121	HABTOOR LEIGHTON GROUP, Dubai, U.A.E.	2,100.0	600.0	1,320.0	83	0	0	3	0	0	14	0	0
112	113	VAN OORD, Rotterdam, The Netherlands	2,099.2	1,646.0	2,203.7	0	0	9	0	0	22	69	0	0
113	99	URS CORP., San Francisco, Calif., U.S.A.	2,040.0	187.4	1,599.2	2	0	45	1	0	12	26	10	0
114	128	MCCONNELL DOWELL CORP. LTD., Hawthorn, Victoria, Australia	2,005.2	604.5	1,993.8	15	1	25	24	2	7	7	0	0
115	118	DOOSAN ENGINEERING & CONSTRUCTION CO. LTD., Seoul, S. Korea	2,003.8	38.5	1,392.2	71	1	1	2	2	1	20	0	2
116	127	SSANGYONG ENGINEERING & CONSTRUCTION CO. LTD., Seoul, S. Korea	1,953.1	669.4	1,553.4	48	0	2	1	1	0	37	0	0
117	103	JE DUNN CONSTRUCTION GROUP, Kansas City, Mo., U.S.A.	1,923.8	0.0	1,955.3	94	0	0	0	0	0	2	0	4
118	111	DAQING OILFIELD CONSTRUCTION CO. LTD., Daqing City, China	1,915.0	30.0	1,993.0	2	0	0	0	0	78	20	0	0
119	120	GRAHAM GROUP LTD., Calgary, Alberta, Canada	1,886.0	250.0	2,671.0	54	9	7	10	1	0	19	0	0
120	130	ANSALDO ENERGIA SPA, Genova, Italy	1,874.0	956.3	1,890.0	0	0	100	0	0	0	0	0	0
121	122	TOYO ENGINEERING CORP., Chiba, Japan	1,871.3	1,205.1	2,675.9	0	11	0	0	0	89	0	0	0
122	96	JOANNOU & PARASKEVAIDES GROUP OF COS., Guernsey, U.K.	1,792.9	1,792.9	800.0	25	0	14	1	2	5	52	0	0
123	158	JIANGSU NANTONG LIUJIAN CONSTR. CO. LTD., Rugao, Jiangsu, China	1,779.1	127.6	1,587.6	89	1	0	0	0	9	2	0	0
124	117	GRANITE CONSTRUCTION INC., Watsonville, Calif., U.S.A.	1,763.0	0.0	2,025.0	1	0	0	1	0	0	76	0	0
125	153	SEPCHOI ELECTRIC POWER CONSTR. CORP., Weifang, Shandong, China	1,755.3	1,579.9	3,111.0	0	0	100	0	0	0	0	0	0
126	107	HUNT CONSTRUCTION GROUP, Scottsdale, Ariz., U.S.A.	1,750.0	0.0	760.0	88	0	0	0	0	0	12	0	0
127	104	PUNJ LLOYD LTD., Gurgaon, Haryana, India	1,748.0	1,061.0	2,692.0	11	0	8	1	0	52	24	0	0
128	137	ORASCOM CONSTRUCTION INDUSTRIES (OCI), Cairo, Egypt	1,734.1	911.4	1,103.9	11	2	23	0	1	28	26	0	0
129	114	BRASFIELD & GORRIE LLC, Birmingham, Ala., U.S.A.	1,719.8	0.0	1,909.7	87	1	1	2	4	1	1	0	1
130	136	SHANGHAI ELECTRIC GROUP CO. LTD., Shanghai, China	1,706.3	1,176.3	6,490.8	0	0	100	0	0	0	0	0	0
131	**	ANSALDO STS, Genoa, Italy	1,705.0	966.0	2,635.0	0	0	0	0	0	0	100	0	0
132	129	SUFFOLK CONSTRUCTION CO. INC., Boston, Mass., U.S.A.	1,670.0	0.0	1,024.0	100	0	0	0	0	0	0	0	0
133	126	TURNER INDUSTRIES GROUP LLC, Baton Rouge, La., U.S.A.	1,612.4	51.1	214.0	0	0	3	0	0	95	0	2	0
134	147	HOLDER CONSTRUCTION CO., Atlanta, Ga., U.S.A.	1,611.0	5.0	1,636.0	26	0	0	0	0	0	5	0	69
135	144	TAIKISHA LTD., Tokyo, Japan	1,610.0	714.2	NA	22	27	0	0	0	51	0	0	0
136	165	NANTONG CONSTR. JOINT-STOCK CO. LTD., Nantong, Jiangsu, China	1,574.1	194.2	1,270.0	78	5	1	0	1	14	1	0	0
137	215	POLIMEKS INSAAT TAAHHUT VE SAN TIC. AS, Istanbul, Turkey	1,540.0	1,540.0	3,214.0	47	0	0	8	8	9	25	0	3
138	112	IBERDROLA INGENIERIA Y CONSTRUCCION, Madrid, Spain	1,529.9	1,215.9	879.2	0	0	100	0	0	0	0	0	0
139	146	JOHN SISK & SON LTD., Dublin, Leinster, Ireland	1,525.2	665.9	850.0	68	18	7	0	0	0	7	0	0
140	161	SALFACORP, Santiago, Chile	1,513.5	128.5	1,241.3	65	1	12	0	0	3	0	1	0
141	132	SALINI COSTRUTTORI SPA, Rome, Italy	1,500.4	969.6	8,341.1	9	0	0	29	0	0	59	0	0
142	124	AUSTIN INDUSTRIES, Dallas, Texas, U.S.A.	1,471.7	0.0	1,266.0	33	0	2	0	0	20	43	0	2
143	171	XINJIANG BEIXIN CONSTR. & ENG'G CO. LTD., Urumqi, Xinjiang, China	1,453.5	308.7	1,534.9	35	0	0	11	0	0	54	0	0
144	155	DPR CONSTRUCTION INC., Redwood City, Calif., U.S.A.	1,429.5	0.0	2,750.0	55	1	0	0	0	20	0	0	24
145	145	CTCI CORP., Taipei, Taiwan	1,422.5	472.7	1,889.1	2	5	6	0	8	69	10	0	0
146	138	ARABIAN CONSTRUCTION CO. SAL, Beirut, Lebanon	1,407.8	1,359.1	1,576.4	90	0	4	0	0	0	0	0	0
147	160	RENAISSANCE CONSTRUCTION, Ankara, Turkey	1,382.4	1,317.8	1,583.5	67	20	0	0	0	11	2	0	0
148	**	ARABIAN BEMCO CONTRACTING CO. LTD., Jeddah, Saudi Arabia	1,353.6	96.8	1,306.8	7	0	87	1	1	1	0	0	0
149	135	MANHATTAN CONSTRUCTION GROUP, Tulsa, Okla., U.S.A.	1,350.4	0.0	1,124.1	84	0	0	0	0	0	16	0	0
150	143	GAMA, Ankara, Turkey	1,335.6	1,205.8	831.1	1	0	40	20	0	32	7	0	0
151	199	ALARKO CONTRACTING GROUP, Gebze/Kocaeli, Turkey	1,286.9	240.4	NA	0	0	63	0	12	0	24	0	0
152	157	DAY & ZIMMERMANN, Philadelphia, Pa., U.S.A.	1,285.0	5.8	24.7	0	0	94	0	0	6	0	0	0
153	167	CHINA POWER ENGINEERING CONSULTING GROUP CO., Beijing, China	1,276.2	67.0	3,023.3	0	0	100	0	0	0	0	0	0

CONSTRUTORA NORBERTO ODEBRECHT reported \$10,000.83 million in revenue, one of 27 firms that topped the \$10-billion mark in 2010.

RANK 2011	RANK 2010	FIRM	2010 REVENUE (\$ MIL.)		2010 NEW CONTRACTS (\$ MIL.)	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM.
			TOTAL	INT'L										
154	**	GRUPO SANJOSE SA , Tres Cantos (Madrid), Spain	1,269.9	254.0	952.6	85	0	1	0	0	0	14	0	0
155	141	THE YATES COS. INC. , Philadelphia, Miss., U.S.A.	1,269.2	15.8	1,037.8	75	15	3	0	0	1	6	0	0
156	200	TREVI SPA , Cesena, Italy	1,268.7	1,094.5	512.8	100	0	0	0	0	0	0	0	0
157	168	IMPRESA PIZZAROTTI & C. SPA , Parma, Italy	1,266.0	276.0	577.8	18	0	5	1	0	0	76	0	0
158	139	PJSC STROYTRANSGAZ , Moscow, Russia	1,254.8	415.7	2,346.0	7	0	28	0	0	65	0	0	0
159	156	PETROLEUM PROJECTS & TECHNICAL CONSULTATIONS , Cairo, Egypt	1,245.9	320.7	1,106.8	8	12	0	0	0	79	0	0	0
160	159	HANJIN HEAVY INDUSTRIES & CONSTR. CO. LTD. , Seoul, S. Korea	1,180.8	70.0	1,315.0	43	2	1	6	2	3	42	0	0
161	**	SHENYANG YUANDA ALUMINUM INDUS. ENG'G CO. , Shenyang, China	1,178.8	280.0	719.7	100	0	0	0	0	0	0	0	0
162	119	ENKA CONSTRUCTION & INDUSTRY CO. INC. , Istanbul, Turkey	1,170.1	998.0	1,073.7	22	0	39	3	0	20	16	0	0
163	148	BARTON MALOW CO. , Southfield, Mich., U.S.A.	1,122.6	0.0	1,252.8	33	23	24	0	0	20	0	0	0
164	142	PARSONS , Pasadena, Calif., U.S.A.	1,117.6	177.4	1,097.9	17	0	4	2	5	11	45	17	0
165	187	KHARAFI NATIONAL KSCC , Safat, Kuwait	1,115.0	442.0	3,592.0	16	0	3	0	19	27	0	0	0
166	172	NATIONAL PETROLEUM CONSTRUCTION CO. (NPCC) , Abu Dhabi, U.A.E.	1,107.1	562.9	1,984.4	0	0	0	0	0	100	0	0	0
167	154	WILLBROS GROUP INC. , Houston, Texas, U.S.A.	1,088.0	266.0	2,677.0	0	0	57	0	0	43	0	0	0
168	140	BLACK & VEATCH , Overland Park, Kan., U.S.A.	1,087.9	465.0	968.9	0	0	46	22	11	0	0	0	21
169	201	CENGIZ CONSTRUCTION INDUSTRY & TRADE CO. INC. , Istanbul, Turkey	1,079.4	409.2	95.0	1	0	0	20	0	0	59	0	0
170	162	CHINA CIVIL ENGINEERING CONSTR. CORP. , Beijing, China	1,077.0	1,026.3	1,852.4	32	0	0	4	0	0	64	0	0
171	131	ZACHRY HOLDINGS , San Antonio, Texas, U.S.A.	1,063.7	0.0	2,653.0	0	0	57	0	0	43	0	0	0
172	151	SOARES DA COSTA - GRUPO SGPS , Porto, Portugal	1,056.6	675.2	790.4	57	0	6	4	3	0	29	0	1
173	163	MICHEL'S CORP. , Brownsville, Wis., U.S.A.	1,056.3	47.7	1,056.3	0	4	18	0	10	54	8	0	7
174	**	PRIMORIS SERVICES CORP. , Lake Forest, Calif., U.S.A.	1,049.0	21.7	1,263.0	2	0	12	3	2	54	27	0	0
175	184	SUNDT CONSTRUCTION INC. , Tempe, Ariz., U.S.A.	1,034.0	0.0	889.7	80	0	3	2	6	0	9	0	1
176	**	NATA CONSTRUCTION TOURISM TRADE AND INDUS. CO. , Ankara, Turkey	1,026.0	446.0	578.0	36	0	0	13	0	0	49	0	0
177	203	CHINA JIANGSU INT'L ECON-TECH. COOP. CORP. , Nanjing, China	1,022.1	553.3	1,179.0	80	0	0	2	0	0	5	0	0
178	198	BONATTI SPA , Parma, Italy	1,017.0	761.0	932.5	8	0	0	0	0	92	0	0	0
179	149	FLINTCO LLC , Tulsa, Okla., U.S.A.	1,002.0	0.0	1,063.5	100	0	0	0	0	0	0	0	0
180	175	WALBRIDGE , Detroit, Mich., U.S.A.	1,001.5	65.0	1,473.0	54	29	3	1	2	8	3	0	0
181	**	ABB SPA - PROCESS AUTOMATION DIVISION , Sesto San Giovanni, Italy	1,001.0	840.8	218.2	0	0	12	0	0	88	0	0	0
182	180	C.M.C. DI RAVENNA , Ravenna, Italy	998.2	534.6	832.5	20	0	25	4	1	0	48	0	0
183	**	ITALIAN-THAI DEVELOPMENT PCL , Bangkok, Thailand	996.3	261.2	186.8	31	8	5	4	0	0	47	0	0
184	170	SOCIETA ITALIANA PER CONDOTTE D'ACQUA SPA , Rome, Italy	982.7	258.6	478.9	13	0	0	6	0	0	74	0	0
185	192	LAYNE CHRISTENSEN CO. , Mission Woods, Kan., U.S.A.	982.1	166.8	1,013.1	0	0	0	42	29	0	0	1	0
186	150	SWINERTON INC. , San Francisco, Calif., U.S.A.	981.5	0.0	1,466.2	86	0	7	0	0	0	3	0	3
187	176	BAUER AG , Schrobenhausen, Germany	954.8	661.8	1,055.1	27	5	16	7	3	13	23	0	4
188	190	AL-ARRAB CONTRACTING CO. LTD. , Riyadh, Saudi Arabia	923.5	392.1	2,330.2	72	0	7	2	0	0	20	0	0
189	179	THE LANE CONSTRUCTION CORP. , Cheshire, Conn., U.S.A.	914.0	0.0	1,330.2	0	0	0	0	0	0	100	0	0
190	164	PEPPER CONSTRUCTION GROUP , Chicago, Ill., U.S.A.	908.9	0.0	1,192.0	88	0	0	0	11	0	0	0	0
191	188	NUROL CONSTRUCTION AND TRADING CO. , Ankara, Turkey	892.2	589.0	1,500.0	34	5	4	15	0	5	36	0	0
192	**	HARBIN POWER ENGINEERING CO. LTD. , Harbin, China	891.1	891.1	891.1	0	0	100	0	0	0	0	0	0
193	**	WORLEYPARSONS , North Sydney, NSW, Australia	890.4	588.6	338.3	0	0	3	0	0	93	0	0	0
194	205	CLAYCO INC. , St. Louis, Mo., U.S.A.	880.0	0.0	800.0	100	0	0	0	0	0	0	0	0
195	**	ARCHIRODON GROUP NV , Dordrecht, The Netherlands	873.6	873.6	624.8	17	0	19	0	0	2	61	0	0
196	220	PAN-CHINA CONSTRUCTION GROUP CO. LTD. , Beijing, China	866.5	253.2	470.5	69	0	0	0	0	0	31	0	0
197	**	POMERLEAU , Montreal, Quebec, Canada	865.4	39.4	971.8	64	0	8	0	5	6	18	0	0
198	166	E. PIHL & SON AS , Kongens Lyngby, Denmark	863.2	472.5	923.5	50	0	13	0	4	0	32	0	0
199	133	ARABTEC CONSTRUCTION LLC , Dubai, U.A.E.	841.8	258.6	2,335.0	93	0	0	0	0	0	0	0	0
200	152	THE WEITZ CO. , Des Moines, Iowa, U.S.A.	835.2	6.7	931.1	94	1	0	0	0	5	0	0	0
201	178	VALLEYCREST LANDSCAPE COS. , Calabasas, Calif., U.S.A.	835.0	0.0	NA	100	0	0	0	0	0	0	0	0
202	181	GHELLA SPA , Rome, Italy	824.0	674.0	3,415.0	4	0	39	10	1	0	42	0	0
203	**	SHAPOORJI PALLONJI & CO. LTD. , Mumbai, Maharashtra, India	809.6	159.0	1,665.5	69	7	10	0	0	12	0	0	0
204	169	CH2M HILL , Englewood, Colo., U.S.A.	804.3	320.6	1,311.5	15	4	31	8	1	30	0	12	0

RANK 2011	RANK 2010		2010 REVENUE (\$ MIL.)		2010 NEW CONTRACTS (\$ MIL.)	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM.
			TOTAL	INT'L										
205	**	METKA , Maroussi, Athens, Greece	802.4	480.8	1,458.2	1	0	95	0	0	3	1	0	0
206	174	HOFFMAN CORP. , Portland, Ore., U.S.A.	787.6	0.0	NA	75	10	0	0	7	1	6	0	2
207	177	PER AARSLEFF A/S , Aabyhoej, Denmark	784.9	269.5	1,307.0	4	13	11	2	31	0	39	0	0
208	197	YUKSEL INSAAT CO. INC. , Ankara, Turkey	784.5	576.5	653.1	23	0	0	39	0	0	37	0	0
209	217	THE KOKOSING GROUP , Fredericktown, Ohio, U.S.A.	778.6	0.0	821.6	12	0	0	4	13	13	49	0	1
210	**	GAMUDA BERHAD , Petaling Jaya, Selangor, Malaysia	771.0	199.1	NA	0	0	0	0	10	0	90	0	0
211	**	KOLIN INSAAT TURIZM SANAYI VE TICARET AS , Ankara, Turkey	765.1	151.1	315.4	4	0	15	7	0	2	58	0	0
212	186	ALBERICI CORP. , St. Louis, Mo., U.S.A.	759.6	128.6	804.2	10	11	8	45	8	15	2	0	0
213	**	YAPI MERKEZI INSAAT VE SANAYI AS , Istanbul, Turkey	756.9	443.8	931.5	9	2	0	0	6	0	83	0	0
214	185	TEKFEN CONSTRUCTION AND INSTALLATION CO. INC. , Istanbul, Turkey	754.0	660.0	37.0	1	0	3	11	0	54	31	0	0
215	**	BURNS & MCDONNELL , Kansas City, Mo., U.S.A.	742.2	15.0	NA	0	12	48	1	2	33	4	0	0
216	211	DUKE CONSTRUCTION , Indianapolis, Ind., U.S.A.	740.3	0.0	343.9	96	1	0	0	0	0	3	0	0
217	**	CHINA WU YI CO. LTD. , Fuzhou, Fujian, China	734.6	230.6	785.3	50	0	0	2	0	14	33	0	0
218	**	IRCON INTERNATIONAL LTD. , New Delhi, Delhi, India	731.8	356.9	809.3	5	0	0	0	0	0	89	0	6
219	**	CGC OVERSEAS CONSTRUCTION GROUP CO. LTD. , Beijing, China	720.5	650.4	1,004.5	11	0	0	22	0	0	66	0	0
220	**	WEBCOR BUILDERS , San Francisco, Calif., U.S.A.	711.2	0.0	2,147.9	91	0	0	0	0	0	9	0	0
221	194	CHINA GEO-ENGINEERING CORP. , Beijing, China	709.5	527.9	695.3	27	0	1	30	6	0	31	1	0
222	**	SENER INGENIERIA Y SISTEMAS SA , Las Arenas, Vizcaya, Spain	699.0	275.4	589.4	1	15	49	0	0	30	4	0	0
223	173	AMEC PLC , London, U.K.	694.9	255.3	123.0	20	0	43	0	0	26	1	0	0
224	225	ADOLFSON & PETERSON CONSTRUCTION , Minneapolis, Minn., U.S.A.	691.0	0.0	591.0	98	0	0	0	2	0	0	0	0
225	**	MAPA INSAAT VE TICARET A.S. , Ankara, Turkey	689.8	519.1	51.5	7	0	0	55	0	0	38	0	0

Where to find the Top 225

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
A		Day & Zimmermann	152	Layne Christensen Co.	185	John Sisk & Son Ltd.	139
ABB SpA - Process Automation Division	181	Dongfang Electric Corp.	37	Leighton Holdings Ltd.	11	SK Engineering & Construction	62
Abeinsa SA	65	Doosan Engineering & Construction Co. Ltd.	115	Lend Lease Group	31	Skanska AB	16
Acciona Infraestructuras	61	DPR Construction Inc.	144	M		SNC-Lavalin International Inc.	99
Grupo ACS	9	Duke Construction	216	MAPA Insaat ve Ticaret A.S.	225	Soares Da Costa - Grupo SGPS	172
Adolfson & Peterson Construction	224	JE Dunn Construction Group	117	Maire Technimont	82	Ssangyong Engineering & Construction Co. Ltd.	116
Aecon Group Inc.	91	E		Manhattan Construction Group	149	STRABAG SE	22
Al-Arabb Contracting Co. Ltd.	188	EIFFAGE	12	McCarthy Holdings Inc.	98	Stroygazconsulting LLC	40
Alberici Corp.	212	Elakktor SA	103	McConnell Dowell Corp. Ltd.	114	PJSC Stroytransgaz	158
Alarko Contracting Group	151	Enka Construction & Industry Co. Inc.	162	McDermott International Inc.	108	Structure Tone	106
AMEC plc	223	F		Metka	205	Suffolk Construction Co. Inc.	132
Anhui Construction Engineering Group Co. Ltd.	94	FCC, Fomento de Constr. y Contratas SA	14	Michels Corp.	173	Sumitomo Mitsui Construction Co. Ltd.	84
Ansaldo Energia SpA	120	Ferrovial Agroman SA	41	Mortenson Construction	97	Sundt Construction Inc.	175
Ansaldo STS	131	Flintco LLC	179	Mota-Engil	110	Swinerton Inc.	186
The Arab Contractors (O.A.O. & Co.)	69	Fluor Corp.	13	N		T	
Arabian Benco Contracting Co. Ltd.	148	Foster Wheeler AG	60	Nantong Construction Group Joint-Stock Co. Ltd.	136	Taikisha Ltd.	135
Arabian Construction Co. SAL	146	G		Nata Construction Tourism Trade and Industry Co.	176	Taisei Corp.	21
Arabtec Construction LLC	199	GAMA	150	National Petroleum Construction Co. (NPCC)	166	Takenaka Corp.	24
Archirodon Group NV	195	Gamuda Berhad	210	Nishimatsu Construction Co. Ltd.	87	Techtint Group	80
Astaldi SpA	93	Ghella SpA	202	Nuroil Construction and Trading Co.	191	TECHNIP	33
Austin Industries	142	Gilbane Building Co.	83	O		Tecnicas Reunidas	63
B		Graham Group Ltd.	119	Obayashi Corp.	19	Tekfen Construction and Installation Co. Inc.	214
Balfour Beatty	23	Granite Construction Inc.	124	Construtora Norberto Odebrecht	27	Toda Corp.	46
Royal BAM Group nv	28	Grupo SANJOSE SA	154	OHL	38	Toyo Engineering Corp.	121
Barton Malow Co.	163	GS Engineering & Construction Corp.	35	Orascom Construction Industries (OCI)	128	Trevi Spa	156
Bauer AG	187	Construtora Andrade Gutierrez SA	70	P		Turner Industries Group LLC	133
Bechtel	10	Habtoor Leighton Group	111	Pan-China Construction Group Co. Ltd.	196	Tutor Perini Corp.	78
BESIX SA	92	Hanjin Heavy Industries & Construction Co. Ltd.	160	Parsons	164	U	
Bilfinger Berger SE	26	Hanwha Engineering & Construction Corp.	101	PCL Construction Enterprises Inc.	49	URS Corp.	113
Black & Veatch	168	Harbin Power Engineering Co. Ltd.	192	Penta-Ocean Construction Co. Ltd.	73	V	
Bonatti SpA	178	Hensel Phelps Construction Co.	95	Pepper Construction Group	190	ValleyCrest Landscape Cos.	201
BOUYGLIES	6	HOCHTIEF AG	8	Per Aarsleff A/S	207	Van Oord	112
Brasfield & Gorrie LLC	129	Hoffman Corp.	206	Petrofac Ltd.	57	Veidekke ASA	107
Burns & McDonnell	215	Holder Construction Co.	134	The Petroleum Projects and Technical Consultations Co.	159	VINCI	4
C		Hunt Construction Group	126	E. Pihl & Son AS	198	W	
C.M.C. di Ravenna	182	Hyundai Development Co. Engineering & Construction	102	Impresa Pizzarotti & C. SpA	157	Walbridge	180
Construcoes e Comercio Camargo Correa SA	64	Hyundai Engineering & Construction Co. Ltd.	30	Polimeks Insaat Taahhut ve San Tic. AS	137	The Walsh Group Ltd.	72
CB&I	81	Iberdrola Ingenieria y Construccion	138	Pomerleau	197	Webcor Builders	220
Cengiz Construction Industry & Trade Co. Inc.	169	IMPREGILO SpA	96	A. Porr AG	67	The Weitz Co.	200
CGC Overseas Construction Group Co. Ltd.	219	Iron International Ltd.	218	POSCO Engineering & Construction	45	The Whiting-Turner Contracting Co.	77
CH2M HILL	204	Grupo Isolux Corsan SA	58	Primoris Services Corp.	174	Willbros Group Inc.	167
China Civil Engineering Constr. Corp.	170	Italian-Thai Development PCL	183	Punj Lloyd Ltd.	127	WorleyParsons	193
China Communications Construction Grp. Ltd.	5	I		Q		X	
China Geo-Engineering Corp.	221	Iberdrola Ingenieria y Construccion	138	Qingjian Group Co. Ltd.	74	Xinjiang Beixin Construction & Eng'g (Group) Co. Ltd.	143
China Gezhouba Group Co. Ltd.	53	IMPREGILO SpA	96	R		Y	
China HuanQiu Contracting & Engineering Corp.	90	Iron International Ltd.	218	Renaissance Construction	147	Yapi Merkezi Insaat ve Sanayi AS	213
China Jiangsu Int'l Econ-Tech. Coop. Corp.	177	Grupo Isolux Corsan SA	58	S		The Yates Cos. Inc.	155
China Metallurgical Group Corp.	7	Italian-Thai Development PCL	183	Sacyr Vallehermoso	36	Yuksel Insaat Co. Inc.	208
China National Chemical Eng'g Group Corp.	42	J		Saipem	25	Z	
China National Machinery Industry Corp.	54	Jacobs	59	SaffaCorp	140	Zachry Holdings	171
China Petroleum Eng'g & Construction Corp.	51	Jan De Nul Group (Sofidra SA)	100	Salini Costruttori SpA	141	Zhejiang Constr. Investment Group Co. Ltd.	52
China Petroleum Pipeline Bureau (CPP)	66	JGC Corp.	71	Samsung C&T Corp.	39	Zhongyuan Petroleum Exploration Bureau	105
China Power Engineering Consltg. Group Co.	153	Jiangsu Nantong Liujiang Construction Group Co. Ltd.	123	Samsung Engineering Co. Ltd.	55	Ed. Zublin AG	76
China Railway Construction Corp. Ltd.	1	Jiannou & Paraskevaides Group of Cos.	122	Sener Ingenieria y Sistemas SA	222		
China Railway Group Ltd.	2	K		SEPCOIII Electric Power Construction Corp.	125		
China State Construction Eng'g Corp. Ltd.	3	Kajima Corp.	18	SEPCO Electric Power Construction Corp.	88		
China Wu Yi Co. Ltd.	217	KBR	34	Shanghai Construction Group	20		
China Yunan Construction Engineering Group Co. Ltd.	68	Kharafi National KSCC	165	Shanghai Electric Group Co. Ltd.	130		
Chiyoda Corp.	104	Kiewit Corp.	32	Shanghai Urban Construction (Group) Corp.	86		
CITIC Construction Co. Ltd.	75	Kinden Corp.	48	Shapoorji Pallonji & Co. Ltd.	203		
Clark Group	56	The Kokosing Group	209	The Shaw Group Inc.	50		
Clayco Inc.	194	Kolin Insaat Turizm Sanayi ve Ticaret AS	211	Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.	161		
COMSA EMTE	89	L		Shimizu Corp.	17		
Societa Italiana Per Condotte D'Acqua SpA	184	The Lane Construction Corp.	189	Sinohydro Corp.	15		
Consolidated Contractors Group	47	Larsen & Toubro Ltd.	29	Sinopec Engineering Inc.	109		
CTCI Corp.	145						
D							
Daelim Industrial Co. Ltd.	44						
Daewoo E&C Co. Ltd.	43						
Danieli & C SpA	79						
Daqing Oilfield Construction Group Co. Ltd.	118						

2011 ENR Top International Contractors – Subsidiaries by Rank

1

Rank Company Subsidiary

Rank Company Subsidiary

1 Hochtief AG

Constructora Hochtief-TECSA SA
Flatiron Construction Corp.
HOCHTIEF (UK) Construction Ltd.
Hochtief Construction AG
Hochtief Construction Qatar WLL
Hochtief CZ as
Hochtief Facility Management Energy GmbH
Hochtief Facility Management GmbH
Hochtief Polska Sp. z.o.o.
Hochtief Projektentwicklung GmbH
Hochtief Russia
Leighton Holdings Ltd.
Streif Bauleistik GmbH
The Turner Construction

2 VINCI

CFE (Building, Civil works and Dredging)
Concessions
Contracting
Entrepose Contracting (Civil works)
Eurovia (road works)
Filiales Europe Centrale (Civil works)
Pôle Energies (Electrical works and Industrial process)
Sogea Satom & Filiales DOM-TOM (Civil works)
Solétanche-Freyssinet (Civil works)
VINCI Autoroutes (Cofiroute, ASF, Escota, Arcour)
VINCI Concessions
VINCI Construction France (Building and Civil works)
VINCI Construction Grand Projects
VINCI Immobilier
VINCI PLC (Building and Civil works)

3 Bechtel

Bantrel Co.
Bechtel Communications
Bechtel Construction Operations Inc.
Bechtel Corp.
Bechtel Ltd.
Bechtel Oil, Gas & Chemicals
Bechtel Power Corp.
Bechtel Systems and Infrastructure Inc.

4 Bouygues

Bouygues Construction
Bouygues Immobilier
COLAS

5 Skanska AB

Skanska Construction U.K.
Skanska CZ
Skanska Inc.
Skanska Norge A/S
Skanska Oy
Skanska SA (Argentina)
Skanska SA (Poland)
Skanska Sverige AB

6 Saipem

Er Sai Caspian Contractor LLC
European Maritime Commerce BV
Petrex SA
Saipem (P) Comercio Maritimo Lda
Saipem America Inc.
Saipem Asian Sdn. Bhd.
Saipem Contracting Algeria
Saipem Contracting Nigeria Ltd.
Saipem do Brasil
Saipem Energy Services SpA
Saipem Indonesia
Saipem Nigeria Ltd.
Saipem SA
Saipem U.K. Ltd.
Saudi Arabian Saipem Ltd.

7 Fluor Corp.

Energy & Chemicals
Fluor Daniel
Global Services
Government
Industrial & Infrastructure
Oil & Gas
Power

8 STRABAG SE

DYWIDAG Bau GmbH
Ed. Zublin AG
Heilit+Worner Bau GmbH
Josef Mobius Bau AG
STRABAG AG, Austria
STRABAG AG, Germany

9 TECHNIP

Technip Brazil
Technip France
Technip Germany
Technip Italy
Technip Malaysia
Technip Norge AS
Technip U.K. Ltd.
Technip USA

10 FCC, Fomento de Constr. y Contratas SA

Alpine Bau GmbH
Aqualia
Portland Valderibas
Ramalho Rosa Cobetar
Realia Business

11 China Communications Construction Grp. Ltd.

Beijing United Development Co. Ltd.
CCCC First Harbor Consultants Co. Ltd.
CCCC First Harbor Engineering Co. Ltd.
CCCC First Highway Consultants Co. Ltd.
CCCC First Highway Engineering Co. Ltd.

2011 ENR Top International Contractors – Subsidiaries by Rank

2

Rank Company Subsidiary

Rank Company Subsidiary

CCCC Fourth Harbor Consultants Co. Ltd.
 CCCC Fourth Highway Engineering Co. Ltd.
 CCCC Guongzhou Dredging Co. Ltd.
 CCCC Highway & Bridge Tehcnology Consultants Co. Ltd.
 CCCC Highway Consultants Co. Ltd.
 CCCC Investment & Engineering Co.
 CCCC Investment Co. Ltd.
 CCCC Second Harbor Consultants Co. Ltd.
 CCCC Second Highway Consultants Co. Ltd.
 CCCC Second Highway Engineering Co. Ltd.
 CCCC Shanghai Dredging Co. Ltd.
 CCCC Shanghai Equipment Engineering Co. Ltd.
 CCCC Third Harbor Consultants Co. Ltd.
 CCCC Third Highway Engineering Co. Ltd.
 CCCC Tianjin Dredging Co. Ltd.
 CCCC Tunnel Engineering Co. Ltd.
 CCCC Water Transportation Consultants Co. Ltd.
 CCCC Xi'an Road Construction Machinery Co. Ltd.
 Chenzhou Road Construction Machinery Factory of CRBC
 China Communications Construction Co. Ltd.
 China Harbour Engineering Co. Ltd.
 China Highway Engineering Group Corp.
 China Highway Vehicle and Machinery Co. Ltd.
 China Nat'l Communications Materials & Eqpt. Corp.
 China Road and Bridge Corp.
 Chuwa Bussan Co. Ltd.
 CRBC International Co. Ltd.
 Facility Management Zhong Qiao, Zhongshan, CRBC
 Guangzhou Port Machinery Industry Corp.
 Shanghai Zhenhua Port Machinery Co. Ltd.
 Tianjin Zhenhua Logistics Group Co. Ltd.
 Xi'an Road Construction Machinery Factory
 Zhenhua Engineering (Shenzhen) Co. Ltd.

12 Grupo ACS

Clece SA
 Dragados SA
 Grupo Cobra
 Iridium
 Urbaser

13 Bilfinger Berger SE

14 KBR

KBR Inc.
 KBR Ltd.
 KBR Services Inc.
 Kinhill Ltd.
 MW Kellogg Ltd.

15 Construtora Norberto Odebrecht

Bento Pedroso Construcoes SA
 CBPO Engenharia Ltda.
 Constructora Norberto Odebrecht SA - Panama

Constructora Norberto Odebrecht SA - República Dominicana
 Odebrecht Angola Projectos e Servicos Ltda.
 Odebrecht Construction Inc.
 Odebrecht Peru Ingenieria y Construccion SA
 Odebrecht Serviços Engenharia e Construção SA
 Olex Importacao e Exportacao SA

16 Lend Lease Group

Bovis Lend Lease Inc.
 Bovis Lend Lease Ltd.
 Bovis Lend Lease Overseas Holdings Ltd.
 Bovis Lend Lease Pty Ltd.

17 Royal BAM Group nv

AM
 BAM Civiel
 BAM Construct UK Ltd.
 BAM Contractors Ltd.
 BAM Deutschland
 BAM Infratechnik
 BAM International bv
 BAM Nuttall Ltd.
 BAM PPP
 BAM Rail
 BAM Techniek
 BAM Utiliteitsbouw
 BAM Vastgoed
 BAM Wallonië
 BAM Wegen
 BAM Woningbouw
 Betonac
 CEI-De Meyer
 Interbuild
 Wayss & Freytag Ingenieurbau

18 Consolidated Contractors Group

ACWA Services Ltd.
 CCC (Underwater Engineering)
 Morganti Group Inc.
 N.P.C.C.
 Sicon

19 Balfour Beatty

Balfour Beatty Capital
 Balfour Beatty Capital Group Inc.
 Balfour Beatty Construction Northern Ltd.
 Balfour Beatty Construction Scottish & Southern Ltd.
 Balfour Beatty Construction Services UK
 Balfour Beatty Construction US
 Balfour Beatty Engineering Services Ltd.
 Balfour Beatty Infrastructure Inc.
 Balfour Beatty Major Civil Engineering
 Balfour Beatty Rail Germany & Austria
 Balfour Beatty Rail Inc.
 Balfour Beatty Rail International
 Balfour Beatty Rail UK
 Balfour Beatty Regional Civil Engineering

2011 ENR Top International Contractors – Subsidiaries by Rank

3

Rank Company Subsidiary

Rank Company Subsidiary

Balfour Beatty Sakti Indonesia
Balfour Beatty Utility Solutions
BK Gulf
Dutco Balfour Beatty
Gammon
Heery International
Mansell Construction Services Ltd.
Parsons Brinckerhoff

20 China State Construction Eng'g Corp. Ltd.

China Construction (South Pacific Dev. Co. Pte Ltd.)
China Construction America Inc.
China Overseas Holdings Ltd.
China State Construction Eng'g Corp. (Middle East)
Societe Nationale des Travaux de Construction de Chine (CSCEC) Agence en Algerie

21 OHL

OHL Developments
OHL Domestic Construction
OHL Environment
OHL Industrial
OHL International Construction

22 Petrofac Ltd.

Petrofac E&C INT Ltd.
Petrofac Energy Development
Petrofac Energy Development Ltd.
Petrofac Energy Development UK Ltd.
Petrofac Facilities E&C Ltd.
Petrofac Facilities Management Group Ltd.
Petrofac Facilities Management Int'l Ltd.
Petrofac Inc.
Petrofac International Ltd.
Petrofac Services Inc.
Petrofac Services Ltd.
Petrofac Training Holdings Ltd.
Petrofac Training Int'l Ltd.
Petrofac UK Holdings Ltd.

24 Sinohydro Corp.

Sinohydro Corp. Bureau 11
Sinohydro Corp. Bureau 13
Sinohydro Corp. Bureau 14
Sinohydro Corp. Bureau 4
Sinohydro Corp. Bureau 5
Sinohydro Corp. Bureau 7

25 Leighton Holdings Ltd.

John Holland Group Pty Ltd.
Leighton Asia Ltd.
Leighton Contractors Pty Ltd.
Leighton International Ltd.
Leighton Properties Pty Ltd.
Thiess Pty Ltd.

26 China National Machinery Industry Corp.

Chiina CAMC Engineering Co. Ltd.
China Automobile Industry Engineering Corp.
China IPPR International Engineering Corp.
China Machinery Engineering Corp.
China Nat'l Automation Control System Corp.
China Nat'l Electric Eqpt. Corp.
China Nat'l Heavy Machinery Corp.
China United Engineering Corp.
No. 6 Inst. of Proj. Planning & Research of Machinery Ind.

27 China Petroleum Eng'g & Construction Corp.

China Petroleum the First Construction Corp.
China Petroleum the Seventh Construction Corp.
CNPC East China Design Institute

28 Foster Wheeler AG

Foster Wheeler Bimas Birlesik Insaat ve. Muhendislik AS
Foster Wheeler Constructors Inc.
Foster Wheeler Eastern Private Ltd.
Foster Wheeler Energia Oy
Foster Wheeler Energia Polska Sp. z.o.o.
Foster Wheeler Energia SA
Foster Wheeler Energy Corp.
Foster Wheeler Energy Ltd.
Foster Wheeler Environmental Corp.
Foster Wheeler France SA
Foster Wheeler Iberia SA
Foster Wheeler India Private Ltd.
Foster Wheeler Italiana SpA
Foster Wheeler North America Corp.
Foster Wheeler Power Machinery Co. Ltd.
Foster Wheeler Power Systems Inc.
Foster Wheeler USA Corp.

29 China Railway Construction Corp. Ltd.

Beijing Tiecheng Construction Supervision Co. Ltd.
China ChengHe Insurance Brokers Co. Ltd.
China Railway 11th Bureau Group Co. Ltd.
China Railway 12th Bureau Group Co. Ltd.
China Railway 13th Bureau Group Co. Ltd.
China Railway 14th Bureau Group Co. Ltd.
China Railway 15th Bureau Group Co. Ltd.
China Railway 16th Bureau Group Co. Ltd.
China Railway 17th Bureau Group Co. Ltd.
China Railway 18th Bureau Group Co. Ltd.
China Railway 19th Bureau Group Co. Ltd.
China Railway 20th Bureau Group Co. Ltd.
China Railway 21st Bureau Group Co. Ltd.
China Railway 23rd Bureau Group Co. Ltd.
China Railway 24th Bureau Group Co. Ltd.
China Railway 25th Bureau Group Co. Ltd.
China Railway 2nd Bureau Group Co. Ltd.
China Railway Construction (Beijing) Business Management Co. Ltd.
China Railway Construction (Caribbean) Co. Ltd.
China Railway Construction (HK) Co. Ltd.

2011 ENR Top International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

Rank Company Subsidiary

China Railway Construction Group Co. Ltd.
China Railway Electrification Bureau Group Co. Ltd.
China Railway Fifth Survey and Design Inst. Grp. Co. Ltd.
China Railway First Survey and Design Inst. Grp. Co. Ltd.
China Railway Fourth Survey and Design Inst. Grp. Co. Ltd.
China Railway Material Group Co. Ltd.
China Railway Shanghai Design Inst. Grp. Co. Ltd.
China Railway System Group Co. Ltd.
CRCC China-Africa Construction Co. Ltd.
Kunming China Railway Large Road Maintenance Machinery Co. Ltd.

30 Ferrovial Agroman SA

Budimex Group
CADAGUA SA
FA Airports (UK) Ltd.
Ferrovial Agroman 56 LLC
Ferrovial Agroman Airports UK Ltd.
Webber LLC

31 Tecnicas Reunidas

Espindesa
INITEC Plantas Industriales
Tecnicas Reunidas Internacional
Termotecnica
TR Ecologia

33 China Railway Group Ltd.

China Railway Civil Eng'g Group Corp.
China Railway Electrification Eng'g Grp. Co. Ltd.
China Railway No. 1 Engineering Group Co. Ltd.
China Railway No. 3 Engineering Group Co. Ltd.
China Railway Seventh Group Co. Ltd.
China Railway Tunnel Group Co. Ltd.

34 Samsung Engineering Co. Ltd.

Samsung Engineering Construction (Shanghai) Co. Ltd.
Samsung Engineering Ingenieria Manzanillo SA De CV
Samsung Engineering Trinidad Co. Ltd.
Samsung Saudi Arabia Co. Ltd.

36 Danieli & C SpA

Danieli Automation
Danieli Centro Combustion
Danieli Chang Su
Danieli Corp.
Danieli Davy
Danieli Engineering
Danieli Far East
Danieli India
Danieli Lynxs
Danieli Metallurgical
Rotelec

37 EIFFAGE

APRR
Clemessy
Eiffage Construction
Eiffage Travaux Publics
Eiffel
Forclum

38 Techint Group

Pyromet
Saudi techint Ltd.
TEBRA
Techint Chile SA
Techint Compagnia Tecnica International
Techint Compania Tecnica Internacional SACI
Techint Compañía Técnica Internacional SACI
Techint Engineering & Construction Inc.
Techint Goodfellow Technologies Inc.
Techint Industrial Technologies (Beijing) Co. Ltd.
Techint Italimpianti Deutschland GmbH
Techint Italimpianti Do Brasil Ltda.
Techint SA de CV
Techint SAC
Tenova HYL Technologies
Tenova LOI
Tenova Takraf

39 Maire Tecnimont

Sofregaz
Stamicarbon BV
Tecnimont Arabia Ltd.
Tecnimont do Brasil
Tecnimont ICB
Tecnimont SpA
Tenicmont KT SpA
TPI

40 Abeinsa SA

Abener SA
Abengoa Brasil SA
Abengoa Mexico SA
Abengoa Peru SA
Instalaciones Inabensa SA
Teyma Uruguay SA

41 Daelim Industrial Co. Ltd.

Daelim Saudi Arabia Co. Ltd. (DSA)

42 Kiewit Corp.

Ganotec Inc.
General Construction Co.
Gulf States Inc.
Kiewit Building Group Inc.
Kiewit Energy Co.
Kiewit Industrial Canada Co.
Kiewit Pacific Co.
Kiewit Power Constructors Co.
Kiewit Southern Co.

2011 ENR Top International Contractors – Subsidiaries by Rank

5

Rank Company Subsidiary

Rank Company Subsidiary

Kiewit Western Co.
Mass Electric Construction Co.
Peter Kiewit Sons Co.
TIC Canada Inc.
TIC International Inc.
TIC Maintenance Inc.
TIC The Industrial Co.
V.K. Mason Construction Co.
Western Summit Constructors Inc.

43 CB&I

Arabian CBI Ltd.
CB&I Inc.
CB&I Lummus BV
CB&I UK Ltd.
CBI Co. Ltd.
CBI Constructors Pty. Ltd.
CBI Constructors SA (Pty.) Ltd.
CBI Eastern Anstalt
CBI Overseas LLC
CBI Services Inc.
CBI Venezolana SA
Horton CBI Ltd.
Lummus Technology

44 Grupo Isolux Corsan SA

Isolux Corsan Algérie eurl.
Isolux Corsan India Engineering and Construction
Isolux de México SA de CV
Isolux Energía e Participações Ltda.
Isolux Maroc SA
Isolux Projetos e Instalações Ltda.

45 Sacyr Vallehermoso

GUPC
SACYR
Sacyr Chile
SACYR Concesiones
Sacyr Costa Rica
SIS
Somague
Somague Engenharia Angola
Somague Engenharia Brasil
Testa Inmuebles En Renta
Vallehermoso
Valoriza

46 Kajima Corp.

Kajima Europe Ltd.
Kajima Overseas Asia Pte. Ltd.
Kajima Road Co. Ltd.
Kajima U.SA Inc.
Taiko Trading Co. Ltd.

47 McDermott International Inc.

J. Ray McDermott SA
The Babcock & Wilcox Co.

49 Obayashi Corp.

Naigai Technos Corp.
Obayashi Facilities Corp.
Obayashi Road Corp.
Thai Obayashi Corp. Ltd.

50 IMPREGILO SpA

Cav.To.Mi.
CAVET
Fisia Babcock
Fisia Italimpianti SpA

52 BESIX SA

B6 SOMA
BESIX Park
BESIX Real Estate Development SA
BESIX Sanotec SA
BESIX Saudi
Cobelba SA
Etablissement Wust SA
Frankl Foundation Group
Jacques Delens SA
Lux TP SA
Six Construct Ltd.
Six International Ltd.
Socogetra SA
Vanhout NV
West Construct

53 Jan De Nul Group (Sofidra SA)

Codralux SA
European Dredging Co. SA
Jan De Nul Dredging India Pvt. Ltd.
Jan De Nul Dredging Ltd.
Jan De Nul Dredging Middle East FZE
Jan De Nul Luxembourg SA
Jan De Nul nv
Vasco SA

55 Van Oord

Ballast Ham Dredging Sdn Bhd
Baltic Marine Contractors SIA
Brewaba Wasserbaugesellschaft GmbH
Caspian Dredging and Marine Contractors LLP
CEI_DE Meyer NV
Emservis Management Services Cyprus Ltd.
Sodranord SARL
Van Oord Australia Pty Ltd.
Van Oord Dredging and Marine Contractors
Van Oord Far East Pte Ltd.
Van Oord Gulf FZE
Van Oord India Pvt Ltd.
Van Oord Ireland Ltd.
Van Oord Nederland BV
Van Oord Nigeria FZE
Van Oord Norway AS
Van Oord Offshore BV
Van Oord UK Ltd.
VODMC De Mexico SA De CV

2011 ENR Top International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

Rank Company Subsidiary

56 Samsung C&T Corp.

Samsun E&C India Private Ltd
Samsung C&T Corp. Saudi Arabia
Samsung E&C (Russia)
Samsung E&C (Shanghai)
Samsung Texas Construction Inc

57 Daewoo E&C Co. Ltd.

Bugok Environment Co. Ltd.
Daeha Co. Ltd.
Daewoo America Development Inc.
Daewoo Arabia Ltd.
Daewoo E&C (Iran) Inc.
Daewoo Nigeria Ltd.
Daewoo Power India Ltd.
Daewoo Tripoli Investment & Development Co.
Daewoo-Hannel Corp.
DW E&C (M) SDN Bhd
Guilin Daewoo Hotel Co. Ltd.
Helvetia Energy Co. Gmbh
Kumho Envirotech
Kumho Songdo Hotel Co. Ltd.
Kumho Steel Tech Co. Ltd.
Prugio Sakhalin Ltd.
Prugio Service Co. Ltd.

60 PCL Construction Enterprises Inc.

Monad Industrial Constructors Inc.
Nordic PCL Construction Inc.
PCL Civil Constructors Inc.
PCL Construction Management Inc.
PCL Construction New Mexico
PCL Construction Resources (USA) Inc.
PCL Construction Resources Inc.
PCL Construction Services Inc.
PCL Constructors Bahamas Ltd.
PCL Constructors Canada Inc.
PCL Constructors Northern Inc.
PCL Constructors Westcoast Inc.
PCL Industrial Construction Co.
PCL Industrial Construction Inc.
PCL Industrial Constructors Inc.
PCL Industrial Management Inc.
PCL Industrial Services Inc.
PCL Intracon Power Inc.

61 China Metallurgical Group Corp.

ACRE Coking & Refractory Eng'g Consulting Corp., MCC
Beijing Research Inst. of Metallurgical Eqpt.
BERIS Engineering and Research Corp
Capital Engineering Research Inc.
CCTEC Engineering Co. Ltd.
China 22nd Group Corp. Ltd.
China 19th Metallurgical Corp.
China ENFI Engineering Corp.
China Jingye Engineering Construction Contracting Corp.
China MCC5 Group Corp. Ltd.

China Metallurgical Construction Co. Ltd.
China Metallurgical Tiangong Construction Co. Ltd.
China Second Metallurgical Construction Corp. Ltd.
CISDI Engineering Co. Ltd.
MCC Baosteel Technology Services Co. Ltd.
MCC Changtian Int'l Eng'g Co. Ltd.
MCC Chenggong Construction Co. Ltd.
MCC Communication Eng'g Technology Co. Ltd.
MCC Group Wuhan Surveying Geo-Tech. Research Inst.
MCC Hi-Tech Engineering Co. Ltd.
MCC Huatian Engineering Technology Co. Ltd.
MCC Northern Eng'g & Technology Corp.
MCC Shenkan Engineering Technology Co. Ltd.
MCC Shijiu Construction Co. Ltd.
NCMCC Resources Dev. Co. Ltd.
Shanghai Baoye Construction Co. Ltd.
The 17th China Metallurgical Construction Corp.
The 20th China Metallurgical Constr. Co. Ltd.
The 3rd China Metallurgical Construction Corp.
The First China Metallurgical Construction Corp.
WISDRI Engineering & Research Inc. Ltd.
Wuhan Metallurgical Constr. Co. Ltd. of MCC Grp.

62 Taisei Corp.

Seiwa Renewal Works Co. Ltd.
Taisei Rotec Co. Ltd.
Taisei Construction Corp.
Taisei Housing Corp.
Taisei Service Co. Ltd.
Taisei Setsubi Co. Ltd.
Taisei U-Rec Co. Ltd.
Vinata International Joint Venture Ltd. Co.

64 SNC-Lavalin International Inc.

Aqua Terre Solutions Inc.
BAE - New Plan Group Ltd.
C.J. MacLellan & Associates Inc.
DTI Telecom Inc.
Groupe Qualitas Inc.
Hydrosult Inc.
Intecsa-Inarsa SA
Minerconsult Engenharia Ltda.
Minerconsult Engenharia Ltda.
P.T. SNC-Lavalin TPS
Pacific Liacon & Associates Inc.
S.A. SNC-Lavalin NV
SNC-Lavalin (Shanghai) International Trading Ltd.
SNC-Lavalin America Inc.
SNC-Lavalin Australia Pty Ltd.
SNC-Lavalin Capital Inc.
SNC-Lavalin Chile SA
SNC-Lavalin Construction Inc.
SNC-Lavalin Constructors Inc.
SNC-Lavalin Defence Contractors Inc.
SNC-Lavalin Devonx Inc.
SNC-Lavalin Energy Control Systems Inc.
SNC-Lavalin Engineering India Pvt. Ltd.

2011 ENR Top International Contractors – Subsidiaries by Rank

7

Rank Company Subsidiary

Rank Company Subsidiary

SNC-Lavalin Engineers & Constructors Inc.
SNC-Lavalin Environment Inc.
SNC-Lavalin International Inc.
SNC-Lavalin Maghreb EURL
SNC-Lavalin Nuclear Inc.
SNC-Lavalin Operations & Maintenance Inc.
SNC-Lavalin PAE Inc.
SNC-Lavalin Peru SA
SNC-Lavalin Pharma Inc.
SNC-Lavalin Polska Sp. z.o.o.
SNC-Lavalin Projetos Ltda.
SNC-Lavalin SAS
SNC-Lavalin U.K. Ltd.
Societe d'Expertise et d'Ingenierie LGL SA
SPAN Consultants Pvt. Ltd.
Spectrol Energy Services Inc.

65 Astaldi SpA

Astaldi Arabia Ltd.
Astaldi Concessioni
Astaldi Construction Corp.
Astaldi de Venezuela CA

66 Acciona Infraestructuras

ACCIONA Concesiones Chile
ACCIONA Concesiones SL
ACCIONA Concessions Canada
ACCIONA Infrastructures Australia Pty
ACCIONA Ingenieria SA
ACCIONA Instalaciones Mexico SA de CV
ACCIONA Instalaciones SA
ACCIONA ISL Health Victoria HoldCo
ACCIONA Mantenimiento de Infraestructuras SA
Capev Venezuela
Freyssinet SA
Mostostal Warszawa SA
Necso Canada Inc
Necso Entrecanales Cubiertas Mexico SA
Rodovia do Aço SA

68 Arabian Construction Co. SAL

ACC India Ltd.
Arabian Construction Co. (Cairo)
Arabian Construction Co. (Dubai)
Arabian Construction Co. (Jordan)
Arabian Construction Co. LLC (Abu Dhabi)
Arabian Construction Co. SAL (Beirut)
Qatari Arabian Construction Co.
Saudi Arabian Construction Co. (Damascus)
Saudi Arabian Construction Co. (KSA)

69 Renaissance Construction

Energostroy OOO, St. Petersburg
REC Libya Construction JSC
REC Libya Insaat San. ve Tic. AS
REC Uluslararası Insaat Yatırım Sanayi ve Ticaret AS
REC Uluslararası KSA Branch
Renaissance Construction AG

Renaissance Construction and Investment ZAO
Renaissance Construction TOV
Renaissance Construction ZAO, Kaluga
Renaissance Construction ZAO, Moscow
Renaissance Construction ZAO, St. Petersburg
Renaissance Construction ZAO, Vsevolozhsk
Renaissance Construction ZAO, Yaroslavl
Ronesans AVM Yatırım Ins San. ve Tic. AS
Ronesans Turkmen AS

71 China Gezhouba Group Co. Ltd.

China Gezhouba Architecture Constr. Co. Ltd.
China Gezhouba International Co. Ltd.
China Gezhouba Machinery & Ship Co. Ltd.
Chongqing Daxihe Hydroelectric Dev. Co. Ltd.
Chongqing Gezhouba Explosive Co. Ltd.
Gezhouba Cement Co. Ltd. in Dangyang
Gezhouba Cement Co. Ltd. in Jingmen
Gezhouba Cement Co. Ltd. in Wuhan
Gezhouba Cement Co. Ltd. in Hanchuan
Gezhouba Cement Co. Ltd. in Qianjiang
Gezhouba Cement Co. Ltd. in Xiangfang
Gezhouba Cement Co. Ltd. in Yichang
Gezhouba Cement Co. Ltd. in Yingcheng
Gezhouba Cement Co. Ltd. in Zaoyang
Gezhouba Construction Co. Ltd.
Gezhouba Finance Co. Ltd.
Gezhouba Foreign Trade Co. Ltd.
Gezhouba Foundation Treatment Co. Ltd.
Gezhouba Haiji Real Estate Dev. Co. Ltd.
Gezhouba Highway & Bridge Constr. Co.
Gezhouba Jiahong Co. Ltd.
Gezhouba Mechanical & Electrical Install. Co. Ltd.
Gezhouba No. 1 Construction Co. Ltd.
Gezhouba No. 2 Construction Co. Ltd.
Gezhouba No. 5 Construction Co. Ltd.
Gezhouba No. 6 Construction Co. Ltd.
Gezhouba No. 8 Construction Co. Ltd.
Gezhouba Power Supply Co. Ltd.
Gezhouba Real Estate Dev. Co. Ltd.
Gezhouba Three Gorges Industry Co. Ltd.
Hu+bei Siping Hydroelectric Dev. Co. Ltd.
Hubei Daguangbei Express Highway Constr. Co. Ltd.
Hubei Gezhouba Testing Co. Ltd.
Hubei Nanhe Hydroelectric Dev. Co. Ltd.
Hubei Wuhan Gezhouba Industry Co. Ltd.
Hubei Xianfan-Jingzhou Express Highway Constr. Co. Ltd.
Hubei Zhongge Proj. Management Co. Ltd.
Sichuan Neizhu Express Highway Constr. Co. Ltd.
Yichang Gezhouba Consulting & Supervision Co. Ltd.
Zhangjiajie Gezhouba Hydroelectric Dev. Co. Ltd.

73 Mota-Engil

Ferrovias e Construcoes SA
Maprel Lda.
MK Contractors LLC
Mota-Engil Engenharia e Construcao SA

Rank Company Subsidiary

Rank Company Subsidiary

Mota-Engil Magyarország RT
Mota-Engil Polska SA
Sefimota AS
Translei SA

74 Iberdrola Ingeniería y Construcción

Adicora, Servicios de Ingeniería SL
Empresarios Agrupados Internacional SA
Empresarios Agrupados, AIE
Enermón SA de CV
Ghesa, Ingeniería y Tecnología SA y Sociedades Dependientes
Iberdrola Construção e Serviços Ltda.
Iberdrola Consultoria e Serviços do Brazil Ltda.
Iberdrola Engenharia e Construção Portugal Uniperssoal Lda.
Iberdrola Engineering and Construction Bulgaria GmbH
Iberdrola Engineering and Construction Kenya International
Iberdrola Engineering and Construction Middle East Ltd.
Iberdrola Engineering and Construction Networks Ltd.
Iberdrola Engineering and Construction Oo. SRL
Iberdrola Engineering and Construction Poland Sp. z.o.o.
Iberdrola Engineering and Construction UK Ltd.
Iberdrola Engineering and Construction US Inc.
Iberdrola Ingegneria e Costruzioni Italia SRL
Iberdrola Ingeniería de la Explotación, SAU
Iberdrola Ingeniería y Construcción Mexico SA de CV
Iberdrola Ingeniería y Construcción Venezuela SA
Iberdrola Inzliniring and Stroitelstro Ltd. Liability Co.
Iberdrola Magyarország Mérnöki és Korlátolt Felelősségű Társaság
Iberinco Hellas Techniki Kai Kataskevastiki EPE
Iberinco Servicios SAU
Iberservicios SA de CV
IEC California Engineering and Construction Inc.
Ingeniería, Estudios y Construcciones SA (Inecosa)
Keytech Sistemas, Intergrales SA

75 GAMA

Gama Construction Qatar WLL
Gama Energy
Gama Industry Arabia Ltd.
Gama Industry Inc.
Gama Power Systems Inc.
Gate Construction, Industry & Trade Inc.

76 Toyo Engineering Corp.

Toyo Engineering & Construction Sdn. Bhd.
Toyo Engineering Corp., China
Toyo Engineering India Ltd.
Toyo Engineering Korea Ltd.

77 Larsen & Toubro Ltd.

L&T - MHI Turbine Generators Pvt Ltd.
L&T - Sargent & Lundy Ltd.
L&T - Valdel Engineering Ltd.
L&T Infrastructures Developers Ltd.
L&T Modular Fabrication Yard LLC
L&T Urban Infrastructures Ltd.
Larsen & Toubro (Oman) LLC
Larsen & Toubro Electromech LLC, Muscat
Larsen & Toubro RMC LLC

78 Shanghai Electric Group Co. Ltd.

Shanghai Electric Power Generation Group
Shanghai Electric Power Transmission and Distribution Group

79 Shimizu Corp.

Daiichi Setsubi Engineering Corp.
Katayama Stratech Corp.
PT Shimizu Bangun Chipta Kontraktor
SHIMIZU BLC Co. Ltd.
Shimizu Building Life Care Kansai Co. Ltd.
Shimizu Corp. (China) Ltd.
Shimizu North America LLC
Shimizu Philippine Contractors Inc.
Thai Shimizu Co. Ltd.
TTK Corp.

80 Dongfang Electric Corp.

Dongfang Electric Corp. Ltd.
Dongfang Electric International Corp.

81 Trevi Spa

Galante SA
IDT Free Zone Co.
Petreven CA and Subsidiaries
Petreven U.T.E. Argentina
Swissboring Overseas Piling Corp.
Trevi Algeria Eurl
Trevi asaat general construction jv
Trevi Austria GmbH
Trevi Cimentaciones
Trevi Foundation Nigeria
Trevi Foundation Philippines
Trevi Foundation Saudi Arabia
Trevi Germania GmbH
Trevi Icos and subsidiaries
Trevi Spa

82 Punj Lloyd Ltd.

Dayim Punj Lloyd
Kaefer Punj Lloyd
PL Engineering Ltd.
PLN Construction Ltd.
PT Punj Lloyd Indonesia
PT Sempec Indonesia
Punj Lloyd Aviation Ltd.
Punj Lloyd Delta Renewables Pvt. Ltd.

2011 ENR Top International Contractors – Subsidiaries by Rank

9

Rank Company Subsidiary

Rank Company Subsidiary

Punj Lloyd Kazakhstan LLP
Punj LLOYD Pte Ltd.
Punj Lloyd Upstream Ltd.
Sembawang Engineers and Constructors Pte Ltd.
Simon Carves Ltd.
Spectra Punj Lloyd Ltd.

84 Ed. Zublin AG

N.V. STRABAG Belgium SA
Zueblin International Chile Ltda.
Zueblin International GmbH
Zueblin Spezialtiefbau GmbH
Zueblin Stahlbau GmbH

85 Construtora Andrade Gutierrez SA

Zagope

86 China Civil Engineering Constr. Corp.

CCECC (Algeria) Ltd.
CCECC (East Africa) Ltd.
CCECC Nigera Ltd.
China Civil Engineering Construction (Bostwana) Pty Ltd.
China Civil Engineering Construction (Macau) Co. Ltd.

88 Enka Construction & Industry Co. Inc.

AECO LLC
Çimtas Steel Fabrication & Erection and Installation Co. Inc.
Enka Construction & Development BV
Enka Teknik Gen. Contracting, Maintenance, Operation & Mgmt. Co.
Enmar Closed Joint Stock Co.
Kasktas Sliding Form, Substructure, Drilling, Piling & Insulation Co. Inc.
Titas Soil Excavation, Construction & Contracting Co. Inc.

89 China Petroleum Pipeline Bureau (CPP)

China Petroleum & Gas Pipeline No. 5 Engineering Co.
China Petroleum & Gas Pipeline No. 6 Engineering Co.
China Petroleum Pipeline Coating Co. Ltd.
China Petroleum Pipeline Emergency Response & Rush Repair Center
China Petroleum Pipeline Manufacture Co.
China Petroleum Pipeline Material & Equipment Co.
China Petroleum Pipeline NDT Co.
China Petroleum Pipeline Operation Co.
China Petroleum Pipeline Technique Co.
China Petroleum Communication Co.
China Petroleum Longway Consultant Co. Ltd.
China Petroleum Pipeline Crossing Co.
China Petroleum Pipeline Scientific Research and Dev't Inst.

90 Salini Costruttori SpA

Salini Bulgaria AD
Salini Hydro Ltd.
Salini Malaysia Sdn Bhd
Salini Nigeria Ltd.

91 Ansaldo STS

Ansaldo STS Australia Pty Ltd.
Ansaldo STS France Societe par actions simplifie
Ansaldo STS SpA
Ansaldo STS USA Inc.

92 China National Chemical Eng'g Group Corp.

China Chengda Engineering Corp.
China Tianchen Engineering Corp.
CNCEC 11th Construction Co.
CNCEC 13th Construction Co.
CNCEC 16th Construction Co.
CNCEC 2nd Construction Co.
CNCEC 3rd Construction Co.
CNCEC 4th Construction Co.
CNCEC 6th Construction Co.
CNCEC 7th Construction Co.
East China Engineering Science & Tech. Co. Ltd.
Hualu Engineering and Technology Co. Ltd.
SEDIN Engineering Co. Ltd.
Wuhuan Engineering Co. Ltd.

93 Ansaldo Energia SpA

Ansaldo Energia
Ansaldo Energy Service Group
Ansaldo Fuel Cells
Ansaldo Nucleare
Ansaldo Thomassen Service Gulf
Ansaldo Thomassen Turbine Systems
ASPL

96 Takenaka Corp.

Asahi Facilities Inc.
TAK Realty Co. Ltd.
Takenaka (China) Construction Co. Ltd.
Takenaka Civil Engineering & Construction Co. Ltd.
Takenaka Corp. (U.S.A.)
Takenaka Europe GmbH
Thai Takenaka International Ltd.

97 Archirodon Group NV

Archirodon Construction (Overseas) Co. SA
Saudi Archirodon Ltd.

98 ABB SpA - Process Automation Division

SARPI

99 Bonatti SpA

Carlo Gavazzi Arabia
Carlo Gavazzi Egitto

2011 ENR Top International Contractors – Subsidiaries by Rank

10

Rank Company Subsidiary

Rank Company Subsidiary

Carlo Gavazzi Impianti
EURL Bonal Algeria
Gavazzi Impianti Kazakhstan LLP

100 SEPCO Electric Power Construction Corp.

Shandong Elec. Power Construction No. 1 Co.
Shandong Elec. Power Construction No. 2 Co.
Shandong Elec. Power Piping Constr. Co.

101 Veidekke ASA

Hoffmann A/S
Veidekke Entreprenor AS
Veidekke Sverige AB

102 Taikisha Ltd.

Beijing WuZhou Taikisha Equipment Co. Ltd.
Columbus Manufacturing Facilities
Taikisha (Singapore) Pte Ltd.
Wu-Zhou Taikisha Engineering Co. Ltd. (Beijing, Shanghai, Shenzhen)
Taikisha (R) LLC
Makiansia Engineering (M) Sdn. Bhd.
P.T. Taikisha Indonesia Engineering (Jakarta, Karawang)
Shanghai Dongbo-Taiki Conveyor System Mfg. Co. Ltd.
Taikisha (Taiwan) Ltd.
Taikisha (Taiwan) Ltd., Hsinchu
Taikisha (Thailand) Co. Ltd.
Taikisha Argentina Branch
Taikisha Bangplee Factory
Taikisha Canada Inc.
Taikisha de Mexico SA de CV
Taikisha do Brazil Ltda.
Taikisha Engineering (M) Sdn. Bhd. (Kuala Lumpur, Shah Alam, Penang, Petaling Jaya)
Taikisha Engineering India Ltd.
Taikisha Espana SA
Taikisha Europe Ltd.
Taikisha France Branch
Taikisha Hungary Branch
Taikisha Korea Ltd.
Taikisha Philippines Inc.
Taikisha Trading (Thailand) Co. Ltd.
Taikisha Turkey Branch
Taikisha Vietnam Engineering Inc. (Hanoi, Ho Chi Minh)
Thaiken Maintenance & Service Co. Ltd.
Tianjin Dongchun-Taiki Metal Finishing & Conveyor System Mfr. Co. Ltd.
TKA Co. Ltd.
TKS Industrial Co.
Token Interior & Design Co. Ltd.

103 The Arab Contractors (O.A.O. & Co.)

The Arab Contractors Botswana
The Arab Contractors Cameroon
The Arab Contractors Equatorial Guinea
The Arab Contractors Ghana

The Arab Contractors Kuwait
The Arab Contractors Nigeria
The Arab Contractors Oman
The Arab Contractors Qatar
The Arab Contractors Saudi Arabia
The Arab Contractors Uganda

104 Soares Da Costa - Grupo SGPS

Clear Angola, Lda.
Porto Construction Group LLC
Prince Inc.
Soares Da Costa Mozambique sarl

105 Ghella SpA

Creaurban SA
Ghella Pty
Ghella Sogene CA
Ghella Sogene De Costa Rica SA
IECSA SA

106 Ssangyong Engineering & Construction Co. Ltd.

Daepo Port Development Corp.
Incheon North Port Terminal Corp.
Ssangyong Engineering & Construction (America) Inc.
Ssangyong Engineering & Construction (Saudi)
Ssangyong International Inc.
Ssangyong Konstruksi Indonesia
Technopark Biz City
Yonghoman Development Corp.

107 Shikun & Binui - SBI Infrastructure Ltd.

Reynolds Construction Co. (Nigeria) Ltd.
Reynolds Construction Co. (Nigeria) Ltd., Kenya
Reynolds Construction Co. (Nigeria) Ltd., Uganda
SBI International Holdings AG, Kenya
SBI International Holdings AG, Switzerland
SBI International Holdings AG, Uganda
Sole Boneh Guatemala SA
Sole Boneh Romania SRL
SONITRA - Societe Nationale Ivoirienne de Travaux
SONITRA Ltd., Ghana

108 John Sisk & Son Ltd.

John Sisk & Son Ltd. U.K.
SDD Shanganagh Ltd.
Sisclan Ltd.
Sispar Ltd.
Srd Civil Engineering Ltd.

109 Bauer AG

BAUER Egypt SAE
BAUER International FZE AUH
BAUER International Qatar LLC
BAUER Malaysia Sdn. Bhd.
BAUER Vietnam

2011 ENR Top International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

Rank Company Subsidiary

110 Tekfen Construction and Installation Co.

Inc.

*Azfen JV
CTS
Gate JV
HMB AG
Tekfen Engineering
Tekfen Manufacturing and Engineering
Tekfen-TML JV
TGO JV*

111 Contracting & Trading Co. "C.A.T." Group of Cos.

*C.A.T. International Algeria sarl
C.A.T. International Qatar WLL
Contracting & Trading Co.
Mothercat Ltd. Nigeria
Niger Construction Ltd. (NIGERCAT)*

112 CGC Overseas Construction Group Co. Ltd.

*CGC Nigeria Ltd.
CGCOC Algeria Ltd.
CGCOC Angola Ltd.
CGCOC Cameroon Ltd.
CGCOC Chad Ltd.
CGCOC Ethiopia Ltd.
CGCOC Kazakhstan Branch*

113 Beijing Construction Eng'g Group Co. Ltd.

*BCEG Rwanda
BCEG (Australia) Pty Ltd.
BCEG Angola
BCEG Equatorial Guinea SA
BCEG Kazakhstan
BCEG Libya
BCEG Saudi Arabia
BCEG Tanzania
BCEG Togo
BCEGZ - USA Inc.
Beijing Construction Eng'g (M) Sdn. Bhd.
Beijing Construction Eng'g (Vietnam) Co. Ltd.
Beijing Construction Eng'g Group (Mongolia) Co. Ltd.
Beijing Construction Eng'g Group Co. Ltd. (Congo)
Beijing Construction Eng'g Group Co. Ltd. (Singapore)
Beijing Construction Eng'g Group Co. Ltd., Abu Dhabi
Beijing Construction Eng'g Group Co. Ltd., Iran Office
Beijing Construction Eng'g (Philippines) Co. Ltd.
Chang Cheng Esquares Co. Ltd.*

115 China Int'l Water & Electric Corp. (CWE)

*China Int'l Water & Electric (Beijing) Corp.
China Int'l Water & Electric (Fujian) Corp.*

*China Int'l Water & Electric (Shanghai) Corp.
CWE Huashui Hydropower Dev't Corp.
Hongkong Resources Engineering Co. Ltd.*

116 McConnell Dowell Corp. Ltd.

*Electrix Ltd.
Electrix Pty Ltd.
McConnell Dowell Constructors (Aust) Pty Ltd.
McConnell Dowell Constructors Ltd.
McConnell Dowell Philippines Inc.
McConnell Dowell SEA Pte Ltd.*

118 Zhongyuan Petroleum Exploration Bureau

*Kazakhstan
PT. ZPEB Indonesia
ZP Arabia Drilling Co.
ZPEB Algeria
ZPEB Ecuador SA
ZPEB Mauritania
ZPEB Mongolia
ZPEB Nigeria Ltd.
ZPEB Sudan
ZPEB Yemen*

119 Habtoor Leighton Group

*HLG Bahrain
HLG Oman
HLG Qatar
HLG UAE
Leighton Middle East
Leighton Middle East Contracting*

120 Nurol Construction and Trading Co.

*Nurol Energy Inc.
Nurol LLC
Nurol Machinery Inc.
Nurol Real Estate Inc.*

121 WorleyParsons

*Worley Parsons Canada Ltd.
Worley Parsons Europe Ltd.
Worley Parsons Group Inc.
Worley Parsons International Inc.
Worley Parsons MEG Ltd.
Worley Parsons Services Pty Ltd.*

122 Yuksel Insaat Co. Inc.

*Sasel Electromechanic Ind. and Trade Co. Inc.
Yuksel Construction Saudia Co. Ltd.*

125 China Jiangsu Int'l Econ-Tech. Coop. Corp.

*China Jiangsu Int'l Eco-Tech Coop. Corp., Sucursal, Angola
Construction Co.
Continental Engineering Co.
Overseas Engineering Co.
Zhong Jiang(s) International Pte Ltd.*

2011 ENR Top International Contractors – Subsidiaries by Rank

12

Rank Company Subsidiary

Rank Company Subsidiary

126 Rizzani de Eccher SpA

*Codest International Srl
Codest Kazakhstan
Deal Srl
RdE - Matta Scarl
RdE Bahrain
RdE RAK
RdE USA Inc.
Tiliaventum Scarl
Torre Scarl*

127 Qingjian Group Co. Ltd.

*Qingdao Construction Group (Singapore) (Pte) Ltd.
Qingdao Hai Chuan Construction & Eng'g Co. Ltd.
Qingdao Installation & Construction Co. Ltd.
Qingdao No. 1 Architecture Engineering Co. Ltd.
Tuwana Construction Co. (Pty) Ltd.*

128 C.M.C. di Ravenna

*Bolognetta SCPA
CMC Africa Australia Lda.
Empedocle SPCA*

129 China Geo-Engineering Corp.

*CGC Southern African Ltd. Co.
China Geology (Hong Kong) Industry Ltd.
Cote D'Ivoire Regional Co.
East Africa Regional Co.
Ghana Regional Co.
Guinea-Mali Regional Co.
Kazakhstan Regional Co.
Madagascar Regional Co.
North Africa Regional Co.
Pakistan Regional Co.
Philippines Regional Co.
Saudi Arabia Regional Co.
Sri Lanka Regional Co.
Sudan Representative Office
Togo-Benin Regional Co.*

132 Hanwha Engineering & Construction Corp.

Hanwha Saudi Contracting Co. Ltd.

133 Metka

*EKME SA
ELEMKA SA
METKA Brazi
Power Projects
RODAX SA*

134 CTCI Corp.

*Advanced Control & System Inc.
CIMAS Engineering Co. Ltd.
CINDA E&C Ltd Corp.
CTCI (Thailand) Co. Ltd.
CTCI and Partners Comapny Ltd.
CTCI Arabia Ltd.
CTCI Chemicals Corp.
CTCI Machinery Corp.*

*CTCI Overeas Co. Ltd.
E & C Engineering Corp.
Fortune Energy Corp.
HD Resources Management Corp.
JingDing Engineering & Construction Co. Ltd.
Leading Energy Corp.
Resources Engineering Service Inc.
ShangDing Engineering & Construction Ltd.
Sino Environmental Service Corp.*

135 E. Pihl & Søn AS

*E. Pihl & Søn Grønland ApS
Istak HF
P/F E. Pihl & Søn Føroyar
Pihl Inc.
Pihl Projektinvestering A/S
Pihl UK Ltd.*

136 The Shaw Group Inc.

*Shaw Constructors Inc.
Shaw Environmental Inc.
Shaw Infrastructure Inc.
Stone & Webster Canada
Stone & Webster Construction
Stone & Webster Inc.*

137 Black & Veatch

*Black & Veatch Energy
Black & Veatch Enterprise Management Solutions
Black & Veatch Federal Services Div.
Black & Veatch Telecom
Black & Veatch Water*

138 Ellaktor SA

Aktor SA

139 Nata Construction Tourism Trade and Industry Co.

*Ankara Concrete-Pipe Industry and Trade Co.
C Energy Consultancy Co. Ltd.
Dolunay Forestry Co. Ltd.
HSN Electricity Production Co.
Korudagi Mining Co.
MNM Avrasya Forestry Management Co. Ltd.
Net Construction and Trade Eng'g Architecture
Consultancy Co. Ltd.
Sehir Real Estate Investment Co.*

140 Yapi Merkezi Insaat ve Sanayi AS

*Freysas
Subor
Yapi Merkezi Prefabrication
Yapiray Railway Construction*

141 Kharafi National KSCC

*ABJ Engineering & Contracting Co.
Kharafi National Co. LLC*

Rank Company Subsidiary

Rank Company Subsidiary

Kharafi National for Mechanical & Electrical Works SAE
Kharafi National SARL

143 COMSA EMTE

COMSA en Argentina
COMSA en Brasil
COMSA en Chile
COMSA Suisse
Fergrupo
MWM
Trakcja Polska

144 PJSC Stroytransgaz

LLC PSK Gazstroydetal
LLC STG-M
LLC SU - 7 Rhythm
LLC Urengoytruboprovodstroy

145 China Dalian Int'l Eco. & Techn. Cooperation Grp. Co.

China Dalian International Cooperation (Group) Holdings Co. Ltd.

146 Cengiz Construction Industry & Trade Co. Inc.

Cengiz Energy Industry & Trade Co. Inc.
Cengiz Libya Construction & Investment JSC

147 Construcoes e Comercio Camargo Corrêa SA

Estaleiro Atlântico Sul

149 Al-Arrab Contracting Co. Ltd.

Al-Arrab Electromechanical Contracting Co., UAE
Al-Arrab General Contracting Co., UAE
Al-Arrab Power
Al-Arrab Trading & Contracting Co., Qatar
Specialized Electromechanical Contracting Co.

150 Baytur Construction & Contracting Co.

Binbelaila Baytur
Saudi Arabian Baytur

156 Kinden Corp.

Bintai Kinden Corp. Bhd
Kinden (Thailand) Co. Ltd.
Kinden International Ltd.
Kinden Pacific Corp.
Kinden Phils. Corp.
Kinden Vietnam Co. Ltd.
P.T. Kinden Indonesia
Wasa Electrical Services Inc.

157 Atlas Group

Atlas Genie Civil
Atlas Texas Construction and Trading Inc.
Atlas Yapi and Sanayi Ltd.

158 China HuanQiu Contracting & Engineering Corp.

China Petroleum 6th Construction Co.
HQCEC Lanzhou Co.
HQCEC Liaoning Co.
HQCEC Xinjiang Co.
HQSM Engineering Co.
Huanqiu Guangye Engineering (Guangdong) Co. Ltd.
Huanqiu Project Management (Beijing) Co. Ltd.
North China Plng. & Design Inst. of China Huanqiu Contr. & Eng'g Co. Ltd.
Sembawang Huanqiu Eng'g Co. Ltd.
Shanghai Chemical Industry Design Inst. Co. Ltd.

160 CH2M HILL

CH2M Hill Canada Ltd.
CH2M Hill Constructors Inc.
CH2M Hill Constructors International Inc.
CH2M Hill Energy Ltd.
CH2M Hill Global Inc.
CH2M Hill Hanford
CH2M Hill Inc.
CH2M Hill Industrial Design Group & Construction Inc.
CH2M Hill International
CH2M Hill International Ltd.
CH2M Hill Plateau Remediation Co.
CH2M Hill Trigon Inc.
CH2M Hill-WG Idaho LLC
Lockwood Greene Inc.
Operations Management International Inc.

161 Kayi Insaat San. ve Tic. AS

Bilyap Insaat AS
Kayi Filial Sofia
Kayi Filial Vilnius
Kayi Filiali Almaata
OOO Kasa Stroy

163 Xinjiang Beixin Construction & Eng'g (Group) Co. Ltd.

Xinjiang Beixin Road & Bridge Construction Co. Ltd.

164 Bentini SpA

Benco SpA
Bentini Construction Nigeria Ltd.
Bentini Energia West Africa Lda.
Bentini Energy Nigeria Ltd.
Bentini Maroc sarl AU
Gepco SpA

165 ECC

ECC Constructors LLC
ECC International Constructors JV
ECC International LLC

Rank Company Subsidiary

Rank Company Subsidiary

Nordlys Environmental LP

166 Tepe Insaat Sanayi AS

*Betopan Yapi Malzemeleri Sanayi ve Tic. AS
Bil Enerji Bilkent Enerji Uretim
Bilan Bilkent Ankara Tepe Otel Isletmeciligi
Bilintur Bilkent Turizm Yatirim AS
Sports International Bilkent
TAV Havalimanlari Holding
TAV Yatirim Holding
Tepe Emlak Insaat Yatirim AS
Tepe Home Mobilya ve Dekorasyon Urunleri
Tepe Mobilya Sanayi ve Tic. AS
Tepe Prefabrik Insaat Sanayi ve Tic. AS
Tepe Savunma ve Guvenlik Sistemleri
Tepe Servis ve Yonetim AS
Tepe-Metag JV*

169 Onur Taahhut Ticaret Ltd. Stl.

*Onur Arabia Ltd.
Onur Construction Co.
Onur Ukraine SA*

170 Anhui Construction Engineering Group Co. Ltd.

*Anhui Architectural Science Research & Design Institute
Anhui Concrete Product Factory
Anhui Construction Engineering Group Domestic Contracting Co. Ltd.
Anhui Construction Engineering Group Overseas Dev. Co. Ltd.
Anhui Construction Machinery Factory
Anhui First Construction Engineering Co.
Anhui Fourth Engineering Co. Ltd.
Anhui Industrial Plant Installation Cooperation
Anhui Jiangong Industry Development Co.
Anhui Jiangong Technicians' College
Anhui Jiuhua Real-Estate Development Co. Ltd.
Anhui Machinery Dredging Engineering Co.
Anhui Road & Bridge Engineering Co.
Anhui Road & Bridge Group Co. Ltd.
Anhui Road & Harbor Engineering Co. Ltd.
Anhui Sanjian Engineering Co. Ltd.
Anhui Second Construction Engineering Co.
Anhui Wanjian Property Dev't Co. Ltd.*

171 Impresa Pizzarotti & C. SpA

*Aliparma Srl
Pizzarotti SA*

172 Sener Ingenieria y Sistemas SA

*Boreas Ingenieria y Sistemas SA
Engivia-Consultores de Engenharia SA
EURL Sener (Argelia)
III SA DE CV
NTE-Sener SA
Sener Canarias Ingenieria y Sistemas SA
Sener Engenharia e Sistemas Ltda. (Brasil)*

*Sener Engineering and Systems Inc.
Sener Ingenieria y Sistemas
Sener Ingenieria y Sistemas Argentina SA
Sener Ltd. (Abu Dhabi)
Sener Spolka Z ograniczona Odpowiedzialnoscia Spzo
Senermex Ingenieria y Sistemas SA de CV
Senerpor-Engenharia e Sistemas Industrias Lda.
Sociedad de Gestion de Proyectos Gestec SA*

173 Per Aarsleff A/S

*Aarsleff Bygg-och Anlaggnings AB
Aarsleff Grundlaggnings AB
Aarsleff Oy
Aarsleff Rorteknik AB
Aarsleff Sp. z.o.o.
Aarsleff Srl
Per Aarsleff (UK) Ltd.
Per Aarsleff A/S Latvijas filiale
Per Aarsleff GmbH
Per Aarsleff Polska Sp. z.o.o.
Per Aarsleff ZAO
UAB Aarsleff*

174 IREM Group

*ICOS Serbatoi SpA (Affil.)
IREM SpA Saudi Arabia
IREM France (Affil.)
IREM General Contractor UK Ltd.
Porto Tolle Montaggi SCPA (Assoc.)
SOLESi SpA (Affil.)
Tanko SpA
Techimp Impianti SpA (Affil.)*

175 Willbros Group Inc.

*B&H Maintenance and Construction Inc.
Chapman Construction Co. LP
Construction & Turnaround Services LLC
Halpin Line Construction LLC
Hawkeye LLC
Integrated Service Co. LLC
InterCon Construction Inc.
Lineal Industries Inc.
Premier Utility Services LLC
The Oman Construction Co. LLC
UtilX Corp.
Willbros Canada Holdings Ltd.
Willbros Construction (U.S.) LLC
Willbros Construction Services (Canada) LP
Willbros Engineers (U.S.) LLC
Willbros Government Services (U.S.) LLC
Willbros Middle East Ltd.
Willbros Midstream Services (U.S.) LLC
Willbros Midwest Pipeline Construction (Canada) LP
Willbros Project Services (U.S.) LLC
Willbros USA Inc.
Wink Engineering LLC*

Rank Company Subsidiary

Rank Company Subsidiary

179 Italian-Thai Development PCL

*IOT Joint Venture
ITD NCC Joint Venture
ITD NSC Joint Venture
ITD-VIS Joint Venture
ITO Joint Venture*

180 Arabtec Construction LLC

*Arabtec Construction - Russia
Arabtec Construction LLC - Syria
Arabtec Construction WLL
Arabtec Engineering Services
Arabtec Pakistan (Pvt) Ltd.
Arabtec Saudi Arabia
JV with EEC - Jordan*

181 Societa Italiana Per Condotte D'Acqua SpA

*Condotte America Inc.
Cossi Costruzioni SpA*

183 China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n

*China Jiangxi Engineering Ghana Ltd.
China Jiangxi International (Ethiopia) Ltd.
China Jiangxi International Kenya Ltd.
China Jiangxi International Namibia Ltd.
China Jiangxi International Uganda Ltd.
China Jiangxi International Zimbabwe Ltd.
Three -C Zambia Ltd.
Zambia JX International Engineering Ltd.
Zhong Gan Engineering & Constr. Corp. Botswana Ltd.*

184 Sumitomo Mitsui Construction Co. Ltd.

*Beijing M.B.R. Construction Engineering Co. Ltd.
PT. SMCC Utama Indonesia
SMCC (Thailand) Co. Ltd.
SMCC Construction India Ltd.
SMCC Guam Inc.
SMCC Philippines Inc.
SMCC Shanghai*

185 AMEC plc

*AMEC Group Ltd.
AMEC Inc.*

186 Grupo SANJOSE SA

*Carlos Casado
Cartuja SA
Constructora SANJOSE SA
Construtora Udra
Ebna SA
Inversiones SANJOSE Andina
Reixa Constructora
SANJOSE India Infrastructures and Construction Pvt. Ltd.
SANJOSE Maroc
SANJOSE Peru*

*SANJOSE Argentina
SANJOSE Cabo Verde
SANJOSE Constructora Chile
SANJOSE Portugal*

187 Pan-China Construction Group Co. Ltd.

*Hailin New District Ecological Dev. Co. Ltd.
Hailin Pan-China Property Co. Ltd.
Pan-China (Shenyang) Real Estate Dev. Co. Ltd.
Pan-China Engineering Co. Ltd.
Shenzhen Pan-China Property Co. Ltd.
Tianjin Pan-China Industry Co. Ltd.*

190 Prezioso Technilor

*IPES
Prezioso Angola
Prezioso Congo
Prezioso Emdad
Technilor*

193 China Wu Yi Co. Ltd.

*China Wu Yi (Equatorial Guinea) Co. Ltd.
China Wu Yi (Kenya) Co. Ltd.
China Wu Yi (Philippines) Co. Ltd.*

195 Lakeshore TolTest Corp.

*Lakeshore Engineering Services Inc.
TolTest Inc.*

196 Insituform Technologies Inc.

*Corrpro Cos.
The Bayou Cos.
United Pipeline Systems*

197 SICIM SpA

*Constructora SICIM SA de CV
SICIM Ireland Ltd.
SICIM Libya for Oil Services*

198 Gamuda Berhad

*Gamuda Berhad, Bahrain
Gamuda Engineering Sdn. Bhd.
Gamuda-WCT JV (Dukhan, Qatar)
Gamuda-WCT JV (NDIA, Qatar)
MMC-Gamuda JV Sdn. Bhd.*

199 Rasen Insaat Ve Yatirim Ticaret AS

Soyak International Construction and Investment Inc.

200 Nantong Construction Group Joint-Stock Co. Ltd.

*Nantong Architect & Decoration Co. Ltd.
Nantong Architect Science Research Co. Ltd.
Nantong Construction & Installation Co. Ltd.
Nantong Construction Manpower Service Co. Ltd.
Nantong Construction Real Estate Co. Ltd.
Nantong Huaxia Silicate Products Co. Ltd.*

Rank Company Subsidiary

Rank Company Subsidiary

Nantong Zhenban Real Estate Co. Ltd.

201 Ingenium International Inc.

*CION Corp.
Giffels Associates Ltd.
Giffels Corp.
Giffels Inc.
Giffels International Ltd.
Giffels of North Carolina PC
Ingenium Archial Inc.
NORR Architects Engineers Private Ltd.
NORR Architects Planners
NORR Group Consultants International Ltd.
NORR Illinois Inc.
NORR India
NORR LLC
NORR Ltd. Architects Engineers Planners
Poon McKenzie Architects
Stonefield Development
Westpro Constructors Inc.*

202 Jiangsu Nantong No. 3 Construction Grp. Co. Ltd.

*Jiangsu Nantong No. 3 Construction Decoration and Fitment Eng'g Co. Ltd.
Jiangsu Nantong No. 3 Construction Eng'g Gen. Contracting Co. Ltd.
Jiangsu Nantong No. 3 Construction Equipt. Eng'g Co. Ltd.
Jiangsu Nantong No. 3 Construction Labor Co. Ltd.
Jiangsu Nantong No. 3 Construction Overseas Labor Co. Ltd.
Jiangsu Nantong No. 3 Construction Real Estate Dev. Co. Ltd.
Nantong Chenyukun Industrial Co. Ltd.
Nantong Third Construction Vocational School*

204 Shanghai Urban Construction (Group) Corp.

*Shanghai Municipal Engineer Construction Co. Ltd.
Shanghai No. 2 Municipal Eng'g Co. Ltd.
Shanghai Tunnel Engineer Rail Communication & Res. Inst.
Shanghai Urban Construction Design & Research Institute*

205 URS Corp.

*Advatech LLC
Aman Environmental Construction Inc.
Banshee Construction
Cash & Associates Inc.
Cleveland Wrecking Co.
EC Driver & Associates Inc.
Lear Siegler Services Inc.
Scott Wilson Inc.
URS Energy & Construction Inc.
URS Federal Services Inc.
W.G. Bolivia SRL
Washington Group Northern*

*WG Deutschland GmbH
WG Jamaica Ltd.
WG Latin America*

206 Zhongding Int'l Engineering Co. Ltd.

*Construction and Install. Eng'g Co. of ZIEC, Dongguan Br.
Jiangxi Institute of Multipurpose Utilization of Coal
Mine & Tunnel Construction Co. of ZIEC
Municipal Engineering Co. of ZIEC
Real Estate Dev't Co. of ZIEC
Zhongding International Engineering Co. Ltd. (ZIEC)
ZIEC Dongguan Branch
ZIEC Xiamen Branch
ZIEC Zhuhai Branch*

209 IC Ýçtaþ Ýnþaat Sanayi ve Ticaret A.Þ.

*Çelebi-IC Antalya HavalImani Terminal Yatirim Ve Isletme AS
Fraport I*

Fraport I Içtas Antalya HavalImani Terminal Yatirim Ve Isletme AS

*Fraport IC Içtas HavalImani Isletme AS
IC Antbel Antalya Belek Turizm Yat. AS
IC Çesme Marina Yatirim Turizm Ve Isi. AS
IC Içmak MakIne Insaat Ve Lojistik AS
IC Içtas Uluslar Arasi Ins. ve Tic. AS
IC Içtas Zafer Bölgesel Havaalani Yatirim Ve Isletme AS
Içtas Uluslar Arasi Insaat Turizm Enerji Ve Ticaret AS
Oren Enerji Elektrik Üretim AS
Treysan Prefabrik Çelik Yapılar Ticaret ve Sanayi AÞ*

210 Summa Turizm Yatirimciligini AS

*Onur-Summa JV
Summa Europe SA
Summa Libya for Construction JSC
Summa Moldova SA*

211 GAP Insaat Yatirim ve Dis Ticaret AS

Gap Insaat Dubai FZE

212 S.E.L.I. SpA

*Constructora SELI Panama
Equipamiento y Excavacion Del Tunel SELI Venezuela SA
Ingenieria y Construcción SELI Chile Ltda.
INNOTEK Srl
SAME Srl
SELI - Monti Tunnel
SELI China Ltd.
SELI Inc.
SELI India Ltd.
SELI-Aegek JV*

2011 ENR Top International Contractors – Subsidiaries by Rank

17

Rank Company Subsidiary

Rank Company Subsidiary

U.M. & T. Srl

214 Zhejiang Constr. Investment Group Co. Ltd.

*China Zhejiang Construction Group (H.K.) Co. Ltd.
Sarl Groupe de Construction et D'investissement du
Zhejiang
Zhejiang Construction Investment (s) Pte. Ltd*

215 Parsons

*Parsons Commercial Technology Group
Parsons Infrastructure & Technology Group
Parsons Transportation Group
Parsons Water & Infrastructure*

216 Renco SpA

*Armestate Ltd.
Renco Kat Ltd.
Renco Qatar WLL*

218 Tutor Perini Corp.

*Black Construction
Cherry Hill
Desert Plumbing & Heating
James A. Cummings
Perini Building Co.
Perini Management Services
PowerCo
Rudolph & Sletten
Superior Gunitite
Tutor Perini Civil Construction
Tutor-Saliba*

219 Layne Christensen Co.

*Bencor
International Directional Services
Jayne de Brazil
Layne Christensen Australia
Layne Christensen Canada
Layne de Brazil
Layne De Mexico
Reynolds Inc.
Reynolds Inliner
Vibration Technology
West African Drilling
WL Hailey & Co.*

220 China Yunan Construction Engineering Group Co. Ltd.

*Concrete Co. Ltd. of China Yunnan Construction
Eng'g Group Co. Ltd.
General Contract Co. of China Yunnan Constr,
Eng'g Group Co. Ltd.
Installation Co, Ltd. of China Yunnan Construction
Eng'g Group Co. Ltd.
International Eng'g Department of China Yunnan
Construction Eng'g Group Co. Ltd.*

*No. 2 Construction Co. of China Yunnan
Construction Eng'g Group Co. Ltd.*

*No. 3 Construction Co. of China Yunnan
Construction Eng'g Group Co. Ltd.*

*No. 4 Construction Co. of China Yunnan
Construction Eng'g Group Co. Ltd.*

*No.5 Construction Co. of China Yunnan
Construction Eng'g Group Co. Ltd.*

*Road and Bridge Co. Ltd. of China Yunnan
Construction Eng'g Group Co. Ltd.*

*Water Resources and Hydropower Construction Co.
Ltd. of China Yunnan Construction Eng'g Group
Co. Ltd.*

*Yunnan Construction and Design Institution
Yunnan Real Estate Development and Operation
Co.*

221 Daewoo Engineering Co.

Daewoo Engineering Thailand Co. Ltd.

222 Shapoorji Pallonji & Co. Ltd.

*Shapoorji Pallonji Ghana
Shapoorji Pallonji Libya
Shapoorji Pallonji Mideast LLC
Shapoorji Pallonji Mideast LLC (Branch)
Shapoorji Pallonji Qatar WLL*

223 Beta Tek Insaat

*Beta Engineering Manufacturing and Erection Inc.
Beta Tek Moscow
Beta Tek Riyadh
Bimeks Import Export
Fay Invest
Periket Beta Tek Libya Ýnþaat El Müþtereke*

224 Mak-Yol Constr. Indus. Tourism & Trading Inc.

*Atlas Madencilik Taahhut ve Deniz Ticaret AS
Makenerji AS
Makliman Isletmeleri AS
Makmarin Kas Marina Ýsletmeciliði Turizm ve
Ticaret AS
Mak-Tur Turizm ve Seyahat Isletmeleri Ticaret AS
Mak-Yapi Insaat Turizm ve Ticaret AS*

225 China National Complete Plant Imp. & Exp. Corp. (Group)

*COMPLANT Equipment Imp. & Exp. Co.
Dept. I for International Eng'g Project
Dept. II for International Eng'g Project
Investment Management Dept.*

A. NORTH AMERICA

CANADA

Abeinsa SA
AMEC plc
Ansaldo Energia SpA
Ansaldo STS
Bauer AG
Bechtel
Bilfinger Berger SE
Black & Veatch
BOUYGUES
CB&I
CH2M HILL
China Int'l Water & Electric Corp. (CWE)
Danieli & C SpA
ECC
Fluor Corp.
Foster Wheeler AG
Grupo ACS
GS Engineering & Construction Corp.
HOCHTIEF AG
Ingenium International Inc.
Insituform Technologies Inc.
Jacobs
KBR
Kiewit Corp.
Layne Christensen Co.
McDermott International Inc.
Mortenson Construction
OHL
Rizzani de Eccher SpA
Saipem
Sener Ingenieria y Sistemas SA
Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.
Skanska AB
STRABAG SE
Techint Group
TECHNIP
The Shaw Group Inc.
Tutor Perini Corp.
URS Corp.
VINCI
Willbros Group Inc.
WorleyParsons

UNITED STATES

Acciona Infraestructuras
AMEC plc
Ansaldo Energia SpA
Ansaldo STS
Atlas Group
Bauer AG
Beijing Construction Eng'g Group Co. Ltd.
Bilfinger Berger SE

BOUYGUES
China Communications Construction Grp. Ltd.
China Int'l Water & Electric Corp. (CWE)
China Jiangsu Int'l Econ-Tech. Coop. Corp.
China Metallurgical Group Corp.
China National Machinery Industry Corp.
China Railway Group Ltd.
China State Construction Eng'g Corp. Ltd.
COMSA EMTE
Consolidated Contractors Group
Construtora Norberto Odebrecht
CTCI Corp.
Danieli & C SpA
E. Pihl & Søn AS
FCC, Fomento de Constr. y Contratas SA
Ferrovial Agroman SA
Ghella SpA
Graham Group Ltd.
Grupo ACS
Grupo Isolux Corsan SA
Hanwha Engineering & Construction Corp.
HOCHTIEF AG
Iberdrola Ingeniería y Construcción
IMPREGILO SpA
Kajima Corp.
Kinden Corp.
Lend Lease Group
Obayashi Corp.
OHL
PCL Construction Enterprises Inc.
Rizzani de Eccher SpA
S.E.L.I. SpA
Sacyr Vallehermoso
Saipem
Samsung C&T Corp.
Samsung Engineering Co. Ltd.
Shanghai Construction Group
Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.
Shimizu Corp.
Skanska AB
SNC-Lavalin International Inc.
Soares Da Costa - Grupo SGPS
Societa Italiana Per Condotte D'Acqua SpA
STRABAG SE
Sumitomo Mitsui Construction Co. Ltd.
Taisei Corp.

Takenaka Corp.
Techint Group
TECHNIP
Trevi Spa
Van Oord
VINCI
WorleyParsons

B. LATIN AMERICA

ARGENTINA

Abeinsa SA
Acciona Infraestructuras
Ansaldo Energia SpA
Bilfinger Berger SE
CITIC Construction Co. Ltd.
COMSA EMTE
Construcoes e Comercio Camargo Corrêa SA
Construtora Andrade Gutierrez SA
Construtora Norberto Odebrecht
FCC, Fomento de Constr. y Contratas SA
Fluor Corp.
Foster Wheeler AG
Ghella SpA
Grupo ACS
Grupo Isolux Corsan SA
Grupo SANJOSE SA
IMPREGILO SpA
Insituform Technologies Inc.
Jan De Nul Group (Sofidra SA)
OHL
Salini Costruttori SpA
Sener Ingenieria y Sistemas SA
Skanska AB
Techint Group
TECHNIP
Trevi Spa
URS Corp.
VINCI

BOLIVIA

Ansaldo Energia SpA
Astaldi SpA
Construtora Norberto Odebrecht
Fluor Corp.
Grupo ACS
Skanska AB
Tecnicas Reunidas
URS Corp.

BRAZIL

Abeinsa SA
Acciona Infraestructuras
Ansaldo Energia SpA
Ansaldo STS
Bilfinger Berger SE

China Communications
Construction Grp. Ltd.
China Metallurgical Group
Corp.
CITIC Construction Co. Ltd.
COMSA EMTE
Danieli & C SpA
Foster Wheeler AG
Ghella SpA
Grupo ACS
Grupo Isolux Corsan SA
Iberdrola Ingeniería y
Construcción
IMPREGILO SpA
Insituform Technologies Inc.
Jan De Nul Group (Sofidra SA)
Kiewit Corp.
Layne Christensen Co.
Maire Tecnimont
McDermott International Inc.
Mota-Engil
OHL
Sacyr Vallehermoso
Saipem
SEPCO Electric Power
Construction Corp.
Skanska AB
Techint Group
TECHNIP
Toyo Engineering Corp.
URS Corp.
Van Oord
VINCI

CHILE

ABB SpA - Process Automation
Division
Abeinsa SA
Acciona Infraestructuras
Ansaldo Energia SpA
Astaldi SpA
Bechtel
Bilfinger Berger SE
Black & Veatch
BOUYGUES
CB&I
China Metallurgical Group
Corp.
China National Machinery
Industry Corp.
COMSA EMTE
Dongfang Electric Corp.
Ed. Zublin AG
FCC, Fomento de Constr. y
Contratas SA
Ferrovial Agroman SA
Fluor Corp.
Foster Wheeler AG
Grupo ACS

Grupo SANJOSE SA
HOCHTIEF AG
IMPREGILO SpA
Insituform Technologies Inc.
Jacobs
Maire Tecnimont
OHL
POSCO Engineering &
Construction
Prezioso Technilor
S.E.L.I. SpA
Sacyr Vallehermoso
Skanska AB
SNC-Lavalin International Inc.
STRABAG SE
Techint Group
Tecnicas Reunidas
The Shaw Group Inc.
Trevi Spa
VINCI

COLOMBIA

Abeinsa SA
Ansaldo Energia SpA
Bauer AG
CB&I
China Communications
Construction Grp. Ltd.
Construcoes e Comercio
Camargo Corrêa SA
Construtora Norberto Odebrecht
Danieli & C SpA
Foster Wheeler AG
Ghella SpA
Grupo ACS
Grupo Isolux Corsan SA
IMPREGILO SpA
Jan De Nul Group (Sofidra SA)
SNC-Lavalin International Inc.
Techint Group
TECHNIP
Trevi Spa
VINCI

COSTA RICA

Abeinsa SA
Anhui Foreign Economic
Construction (Group) Co.
Ltd.
Ansaldo Energia SpA
Astaldi SpA
Bauer AG
China National Machinery
Industry Corp.
FCC, Fomento de Constr. y
Contratas SA
Ghella SpA
Grupo ACS
HOCHTIEF AG

Sacyr Vallehermoso
Soares Da Costa - Grupo SGPS
Techint Group

ECUADOR

Ansaldo Energia SpA
Bilfinger Berger SE
China Communications
Construction Grp. Ltd.
China Gezhouba Group Co. Ltd.
COMSA EMTE
Construtora Andrade Gutierrez
SA
Construtora Norberto Odebrecht
Foster Wheeler AG
Grupo ACS
IMPREGILO SpA
Sinohydro Corp.
SK Engineering & Construction
Techint Group
Zhongyuan Petroleum
Exploration Bureau

EL SALVADOR

Astaldi SpA
FCC, Fomento de Constr. y
Contratas SA
Grupo ACS
POSCO Engineering &
Construction
The Shaw Group Inc.

GUATEMALA

Abeinsa SA
Astaldi SpA
Bilfinger Berger SE
FCC, Fomento de Constr. y
Contratas SA
Grupo ACS
Shikun & Binui - SBI
Infrastructure Ltd.
Van Oord
VINCI

GUYANA

China National Machinery Imp.
& Exp. Corp.
VINCI

HONDURAS

Astaldi SpA
COMSA EMTE
FCC, Fomento de Constr. y
Contratas SA
Grupo ACS
Iberdrola Ingeniería y
Construcción
Per Aarsleff A/S

MEXICO

Abeinsa SA
Acciona Infraestructuras
Ansaldo Energia SpA
Bilfinger Berger SE
Black & Veatch
BOUYGUES
China Communications
Construction Grp. Ltd.
COMSA EMTE
Construtora Andrade Gutierrez
SA
Construtora Norberto Odebrecht
Daewoo Engineering Co.
Danieli & C SpA
FCC, Fomento de Constr. y
Contratas SA
Fluor Corp.
Foster Wheeler AG
Grupo ACS
Grupo Isolux Corsan SA
HOCHTIEF AG
Iberdrola Ingeniería y
Construcción
Insituform Technologies Inc.
Jacobs
Jan De Nul Group (Sofidra SA)
KBR
Kiewit Corp.
Layne Christensen Co.
McDermott International Inc.
Mota-Engil
OHL
POSCO Engineering &
Construction
Sacyr Vallehermoso
Saipem
Samsung Engineering Co. Ltd.
Sener Ingeniería y Sistemas SA
Shimizu Corp.
SICIM SpA
STRABAG SE
Techint Group
Tecnicas Reunidas
URS Corp.
Van Oord
VINCI

NICARAGUA

Abeinsa SA
Astaldi SpA
FCC, Fomento de Constr. y
Contratas SA
Grupo ACS
Kiewit Corp.

PANAMA

Abeinsa SA
Ansaldo Energia SpA
Bauer AG
CB&I
CH2M HILL
China Communications
Construction Grp. Ltd.
China National Machinery
Industry Corp.
Construtora Norberto Odebrecht
E. Pihl & Søn AS
FCC, Fomento de Constr. y
Contratas SA
Foster Wheeler AG
Grupo ACS
Grupo SANJOSE SA
IMPREGILO SpA
IREM Group
Jan De Nul Group (Sofidra SA)
S.E.L.I. SpA
Sacyr Vallehermoso
Sener Ingeniería y Sistemas SA
Societa Italiana Per Condotte
D'Acqua SpA
Trevi Spa
VINCI

PARAGUAY

Ghella SpA
Grupo SANJOSE SA

PERU

Abeinsa SA
Ansaldo STS
Astaldi SpA
Bechtel
Bilfinger Berger SE
CB&I
China Int'l Water & Electric
Corp. (CWE)
China National Machinery
Industry Corp.
COMSA EMTE
Construcoes e Comercio
Camargo Corrêa SA
Construtora Andrade Gutierrez
SA
Construtora Norberto Odebrecht
Daewoo Engineering Co.
Fluor Corp.
Foster Wheeler AG
Grupo ACS
Grupo SANJOSE SA
Iberdrola Ingeniería y
Construcción
IMPREGILO SpA
Insituform Technologies Inc.
Jacobs
Jan De Nul Group (Sofidra SA)

Mota-Engil
OHL
POSCO Engineering &
Construction
Saipem
Shanghai Construction Group
Skanska AB
SNC-Lavalin International Inc.
Techint Group
Trevi Spa
VINCI

URUGUAY

Abeinsa SA
Bilfinger Berger SE
CB&I
Ferrovial Agroman SA
Foster Wheeler AG
Techint Group
TECHNIP

VENEZUELA

Acciona Infraestructuras
Ansaldo Energia SpA
Ansaldo STS
Astaldi SpA
Bilfinger Berger SE
BOUYGUES
CB&I
China Gezhouba Group Co. Ltd.
China Metallurgical Group
Corp.
China National Machinery
Industry Corp.
China Railway Group Ltd.
CITIC Construction Co. Ltd.
COMSA EMTE
Construcoes e Comercio
Camargo Corrêa SA
Construtora Andrade Gutierrez
SA
Construtora Norberto Odebrecht
FCC, Fomento de Constr. y
Contratas SA
Fluor Corp.
Foster Wheeler AG
Ghella SpA
Grupo ACS
Iberdrola Ingeniería y
Construcción
IMPREGILO SpA
JGC Corp.
Maire Tecnimont
Royal BAM Group nv
S.E.L.I. SpA
Saipem
Samsung Engineering Co. Ltd.
Sinohydro Corp.
Skanska AB

SNC-Lavalin International Inc.
Techint Group
TECHNIP
Toyo Engineering Corp.
Trevi Spa
Van Oord

SURINAME

Anhui Foreign Economic
Construction (Group) Co.
Ltd.
CB&I
China Dalian Int'l Eco. & Techn.
Cooperation Grp. Co.
Saipem

C. CARIBBEAN ISLANDS

GREATER ANTILLES

Ansaldo Energia SpA
BESIX SA
BOUYGUES
China Communications
Construction Grp. Ltd.
China National Complete Plant
Imp. & Exp. Corp. (Group)
Construtora Andrade Gutierrez
SA
Construtora Norberto Odebrecht
E. Pihl & Søn AS
Enka Construction & Industry
Co. Inc.
Fluor Corp.
Foster Wheeler AG
Grupo ACS
IMPREGILO SpA
IREM Group
Kiewit Corp.
Lakeshore TolTest Corp.
M.A. Kharafi & Sons
Saipem
The Shaw Group Inc.
Trevi Spa
URS Corp.
VINCI

PUERTO RICO

Acciona Infraestructuras
Ansaldo Energia SpA
CH2M HILL
ECC
Ferrovial Agroman SA
Fluor Corp.
Foster Wheeler AG
Grupo ACS
Jacobs
Kiewit Corp.

The Shaw Group Inc.

URS Corp.

CUBA

BOUYGUES
CH2M HILL
China Communications
Construction Grp. Ltd.
China National Corp. for
Overseas Economic Coop'n
China National Machinery
Industry Corp.
Construtora Norberto Odebrecht
Lakeshore TolTest Corp.

Samsung Engineering Co. Ltd.
SNC-Lavalin International Inc.

LESSER ANTILLES

Bechtel
Beijing Construction Eng'g
Group Co. Ltd.
BESIX SA
Bilfinger Berger SE
Black & Veatch
BOUYGUES
China Communications
Construction Grp. Ltd.
China National Complete Plant
Imp. & Exp. Corp. (Group)
China Railway Construction
Corp. Ltd.
Consolidated Contractors Group
E. Pihl & Søn AS
Fluor Corp.
Foster Wheeler AG
Grupo ACS
HOCHTIEF AG
McDermott International Inc.
Per Aarsleff A/S
POSCO Engineering &
Construction
Saipem
Samsung Engineering Co. Ltd.
Shanghai Construction Group
Soares Da Costa - Grupo SGPS
TECHNIP
The Shaw Group Inc.
VINCI

D. EUROPE

ALBANIA

A. Porr AG
Bechtel
Bilfinger Berger SE
Enka Construction & Industry
Co. Inc.

FCC, Fomento de Constr. y
Contratas SA
Foster Wheeler AG
Iberdrola Ingeniería y
Construcción
Joannou & Paraskevaides
Group of Cos.
Maire Tecnimont
Salini Costruttori SpA
STRABAG SE
Techint Group
URS Corp.
VINCI
Yapi Merkezi Insaat ve Sanayi
AS

ARMENIA

Bilfinger Berger SE
GS Engineering & Construction
Corp.
KBR
Renco SpA
Techint Group

AUSTRIA

Ansaldo STS
Bauer AG
Bilfinger Berger SE
Bonatti SpA
BOUYGUES
Ed. Zublin AG
FCC, Fomento de Constr. y
Contratas SA
Fluor Corp.
Foster Wheeler AG
Ghizzoni SpA
HOCHTIEF AG
Jacobs
Renaissance Construction
Techint Group
Trevi Spa
VINCI

AZERBAIJAN

Bechtel
BESIX SA
Bilfinger Berger SE
CB&I
Cengiz Construction Industry &
Trade Co. Inc.
China National Machinery
Industry Corp.
HOCHTIEF AG
IC Ýçtaþ Ýnþaat Sanayi ve
Ticaret A.Þ.
Mak-Yol Constr. Indus. Tourism
& Trading Inc.
McDermott International Inc.

Rizzani de Eccher SpA
Saipem
Salini Costruttori SpA
Shikun & Binui - SBI
Infrastructure Ltd.
STRABAG SE
Techint Group
Tekfen Construction and
Installation Co. Inc.
URS Corp.
VINCI
Yapi Merkezi Insaat ve Sanayi
AS

BELARUS

Bilfinger Berger SE
BOUYGUES
China National Corp. for
Overseas Economic Coop'n
CITIC Construction Co. Ltd.
PJSC Stroytransgaz
Sinohydro Corp.
STRABAG SE
Techint Group
TECHNIP
VINCI

BELGIUM

Ansaldo Energia SpA
Ansaldo STS
Bilfinger Berger SE
BOUYGUES
CB&I
China Communications
Construction Grp. Ltd.
China National Machinery
Industry Corp.
Danieli & C SpA
Ed. Zublin AG
EIFFAGE
FCC, Fomento de Constr. y
Contratas SA
Foster Wheeler AG
Iberdrola Ingeniería y
Construcción
Insituform Technologies Inc.
IREM Group
Jacobs
Renco SpA
Royal BAM Group nv
Sener Ingeniería y Sistemas SA
SNC-Lavalin International Inc.
STRABAG SE
Takenaka Corp.
Techint Group
TECHNIP
Van Oord
VINCI

BULGARIA

A. Porr AG
Astaldi SpA
Bauer AG
Bilfinger Berger SE
Cengiz Construction Industry &
Trade Co. Inc.
Dogus Insaat Ve Ticaret AS
Ed. Zublin AG
Ellaktor SA
FCC, Fomento de Constr. y
Contratas SA
Foster Wheeler AG
GAMA
HOCHTIEF AG
Iberdrola Ingeniería y
Construcción
Joannou & Paraskevaides
Group of Cos.
Kayi Insaat San. ve Tic. AS
M.A. Kharafi & Sons
MAPA Insaat ve Ticaret A.S.
OHL
STRABAG SE
Techint Group
TECHNIP
Tekfen Construction and
Installation Co. Inc.
VINCI
Yapi Merkezi Insaat ve Sanayi
AS

CZECH REP.

A. Porr AG
Ansaldo STS
Bauer AG
Bilfinger Berger SE
BOUYGUES
CB&I
China Communications
Construction Grp. Ltd.
China National Machinery
Industry Corp.
Ed. Zublin AG
EIFFAGE
FCC, Fomento de Constr. y
Contratas SA
Foster Wheeler AG
HOCHTIEF AG
Jacobs
Kajima Corp.
Mota-Engil
OHL
Skanska AB
STRABAG SE
Takenaka Corp.
Techint Group
VINCI

DENMARK

Ansaldo Energia SpA
Ansaldo STS
Bilfinger Berger SE
BOUYGUES
CH2M HILL
China National Machinery
Industry Corp.
Ed. Zublin AG
Fluor Corp.
HOCHTIEF AG
IMPREGILO SpA
Saipem
Skanska AB
STRABAG SE
Techint Group
Veidekke ASA
VINCI

ESTONIA

Bilfinger Berger SE
BOUYGUES
Foster Wheeler AG
Per Aarsleff A/S
Skanska AB
VINCI

FINLAND

Ansaldo Energia SpA
Ansaldo STS
Bilfinger Berger SE
BOUYGUES
COMSA EMTE
Ed. Zublin AG
Enka Construction & Industry
Co. Inc.
Foster Wheeler AG
HOCHTIEF AG
IMPREGILO SpA
Jacobs
Per Aarsleff A/S
PJSC Stroytransgaz
Skanska AB
STRABAG SE
Techint Group
TECHNIP
Van Oord
VINCI

FRANCE

Abeinsa SA
Ansaldo Energia SpA
Ansaldo STS
Bauer AG
BESIX SA
Bilfinger Berger SE
CH2M HILL

*China Communications
 Construction Grp. Ltd.*
COMSA EMTE
Danieli & C SpA
EIFFAGE
Foster Wheeler AG
Ghizzoni SpA
Grupo ACS
Grupo Isolux Corsan SA
HOCHTIEF AG
*Iberdrola Ingeniería y
 Construcción*
Impresa Pizzarotti & C. SpA
Insituform Technologies Inc.
IREM Group
Jacobs
Jan De Nul Group (Sofidra SA)
Kajima Corp.
KBR
Maire Tecnimont
Sacyr Vallehermoso
Saipem
Sener Ingeniería y Sistemas SA
*Shenyang Yuanda Aluminum
 Indus. Eng'g Co. Ltd.*
SNC-Lavalin International Inc.
Takenaka Corp.
Techint Group
Tecnicas Reunidas
Van Oord
*Yapi Merkezi Insaat ve Sanayi
 AS*

GEORGIA

Bauer AG
Bechtel
Black & Veatch
CH2M HILL
*China Metallurgical Group
 Corp.*
*China Railway Construction
 Corp. Ltd.*
HOCHTIEF AG
KBR
*Limak Insaat Sanayi ve Ticaret
 AS*
*Nurol Construction and Trading
 Co.*
Salini Costruttori SpA
STRABAG SE
VINCI
*Yapi Merkezi Insaat ve Sanayi
 AS*

GERMANY

A. Porr AG
Abeinsa SA
AMEC plc
Ansaldo Energia SpA

Ansaldo STS
Bonatti SpA
BOUYGUES
CB&I
CH2M HILL
*China Communications
 Construction Grp. Ltd.*
*China Jiangsu Int'l Econ-Tech.
 Coop. Corp.*
*China Metallurgical Group
 Corp.*
*China National Machinery
 Industry Corp.*
*China Railway Group Ltd.
 Danieli & C SpA*
ECC
EIFFAGE
Ellaktor SA
*Enka Construction & Industry
 Co. Inc.*
*FCC, Fomento de Constr. y
 Contratas SA*
Fluor Corp.
Foster Wheeler AG
Ghizzoni SpA
Grupo ACS
*Iberdrola Ingeniería y
 Construcción*
IMPREGILO SpA
IREM Group
Jacobs
Jan De Nul Group (Sofidra SA)
John Sisk & Son Ltd.
KBR
Maire Tecnimont
Per Aarsleff A/S
Royal BAM Group nv
Sener Ingeniería y Sistemas SA
*Shenyang Yuanda Aluminum
 Indus. Eng'g Co. Ltd.*
SICIM SpA
Skanska AB
STRABAG SE
Takenaka Corp.
Techint Group
TECHNIP
*Tekfen Construction and
 Installation Co. Inc.*
The Shaw Group Inc.
Trevi Spa
URS Corp.
Van Oord
VINCI
*Yapi Merkezi Insaat ve Sanayi
 AS*

GREECE

Ansaldo Energia SpA
Ansaldo STS

Bilfinger Berger SE
BOUYGUES
CH2M HILL
*China Communications
 Construction Grp. Ltd.*
*China National Machinery
 Industry Corp.*
*FCC, Fomento de Constr. y
 Contratas SA*
Ferrovial Agroman SA
Fluor Corp.
Foster Wheeler AG
Ghizzoni SpA
Grupo ACS
HOCHTIEF AG
*Iberdrola Ingeniería y
 Construcción*
IMPREGILO SpA
IREM Group
*Joannou & Paraskevaides
 Group of Cos.*
PJSC Stroytransgaz
S.E.L.I. SpA
STRABAG SE
Techint Group
TECHNIP
Tecnicas Reunidas
VINCI
*Yapi Merkezi Insaat ve Sanayi
 AS*

HUNGARY

A. Porr AG
Ansaldo Energia SpA
Bauer AG
Bilfinger Berger SE
BOUYGUES
Ed. Zublin AG
*FCC, Fomento de Constr. y
 Contratas SA*
Foster Wheeler AG
HOCHTIEF AG
*Iberdrola Ingeniería y
 Construcción*
Jacobs
KBR
Mota-Engil
Obayashi Corp.
OHL
STRABAG SE
Takenaka Corp.
Techint Group
URS Corp.
VINCI

IRELAND

AMEC plc
Ansaldo Energia SpA
Bilfinger Berger SE

Black & Veatch
BOUYGUES
CH2M HILL
Ed. Zublin AG
FCC, Fomento de Constr. y
Contratas SA
Ferrovial Agroman SA
Fluor Corp.
Foster Wheeler AG
GAMA
Grupo ACS
HOCHTIEF AG
Jacobs
Joannou & Paraskevaides
Group of Cos.
KBR
Mota-Engil
Parsons
Royal BAM Group nv
Sacyr Vallehermoso
Skanska AB
STRABAG SE
Techint Group
URS Corp.
Van Oord
VINCI

ITALY

Bilfinger Berger SE
Black & Veatch
BOUYGUES
CH2M HILL
China Jiangsu Int'l Econ-Tech.
Coop. Corp.
China National Machinery
Industry Corp.
ECC
Ed. Zublin AG
EIFFAGE
FCC, Fomento de Constr. y
Contratas SA
Ferrovial Agroman SA
Fluor Corp.
Foster Wheeler AG
Grupo ACS
Grupo Isolux Corsan SA
Iberdrola Ingeniería y
Construcción
Jacobs
KBR
OHL
Per Aarsleff A/S
Sacyr Vallehermoso
Sener Ingeniería y Sistemas SA
STRABAG SE
Takenaka Corp.
TECHNIP
The Shaw Group Inc.
Van Oord

VINCI

LATVIA

Archirodon Group NV
Bilfinger Berger SE
GAMA
Iberdrola Ingeniería y
Construcción
Per Aarsleff A/S
STRABAG SE
VINCI

LITHUANIA

Bilfinger Berger SE
Foster Wheeler AG
Iberdrola Ingeniería y
Construcción
IMPREGILO SpA
Kayi Insaat San. ve Tic. AS
Maire Technimont
Per Aarsleff A/S
STRABAG SE
Techint Group
VINCI

MOLDOVA

Bauer AG
Summa Turizm Yatirimciligi AS
VINCI

NETHERLANDS

Abeinsa SA
Ansaldo Energia SpA
Ansaldo STS
Bauer AG
BESIX SA
Bilfinger Berger SE
BOUYGUES
CB&I
Danieli & C SpA
Ed. Zublin AG
Enka Construction & Industry
Co. Inc.
Fluor Corp.
Foster Wheeler AG
IMPREGILO SpA
Insituform Technologies Inc.
IREM Group
Jacobs
Jan De Nul Group (Sofidra SA)
John Sisk & Son Ltd.
Per Aarsleff A/S
Prezioso Technilor
Sener Ingeniería y Sistemas SA
Skanska AB
STRABAG SE
Takenaka Corp.
Techint Group

TECHNIP
Tecnicas Reunidas
Trevi Spa
VINCI

NORWAY

Ansaldo STS
Bilfinger Berger SE
China Communications
Construction Grp. Ltd.
China Metallurgical Group
Corp.
China Railway Group Ltd.
E. Pihl & Søn AS
Ed. Zublin AG
Fluor Corp.
Foster Wheeler AG
Grupo ACS
Jan De Nul Group (Sofidra SA)
Per Aarsleff A/S
Saipem
Sener Ingeniería y Sistemas SA
Shanghai Construction Group
Skanska AB
STRABAG SE
Techint Group
TECHNIP
Van Oord
VINCI

POLAND

A. Porr AG
Abeinsa SA
Acciona Infraestructuras
Ansaldo Energia SpA
Astaldi SpA
Bauer AG
BESIX SA
Bilfinger Berger SE
BOUYGUES
CH2M HILL
China National Machinery
Industry Corp.
COMSA EMTE
Danieli & C SpA
E. Pihl & Søn AS
Ed. Zublin AG
EIFFAGE
FCC, Fomento de Constr. y
Contratas SA
Ferrovial Agroman SA
Fluor Corp.
Foster Wheeler AG
Grupo ACS
GS Engineering & Construction
Corp.
HOCHTIEF AG
Iberdrola Ingeniería y
Construcción

Insituform Technologies Inc.
Jacobs
Joannou & Paraskevaides
Group of Cos.
John Sisk & Son Ltd.
Kajima Corp.
KBR
Maire Tecnimont
Mota-Engil
OHL
Per Aarsleff A/S
Saipem
Sener Ingenieria y Sistemas SA
Shanghai Construction Group
Shimizu Corp.
Skanska AB
SNC-Lavalin International Inc.
STRABAG SE
Takenaka Corp.
Techint Group
TECHNIP
URS Corp.
VINCI
Yapi Merkezi Insaat ve Sanayi
AS

PORTUGAL

Abeinsa SA
Acciona Infraestructuras
Ansaldo STS
Bilfinger Berger SE
BOUYGUES
CH2M HILL
COMSA EMTE
Construtora Andrade Gutierrez
SA
Construtora Norberto Odebrecht
Danieli & C SpA
ECC
Ed. Zublin AG
EIFFAGE
FCC, Fomento de Constr. y
Contratas SA
Ferrovial Agroman SA
Fluor Corp.
Foster Wheeler AG
Grupo ACS
Grupo Isolux Corsan SA
Grupo SANJOSE SA
Iberdrola Ingeniería y
Construcción
KBR
Lakeshore TolTest Corp.
OHL
Per Aarsleff A/S
Prezioso Technilor
Sacyr Vallehermoso
Sener Ingenieria y Sistemas SA
STRABAG SE

Techint Group
TECHNIP
Técnicas Reunidas
Van Oord
VINCI

ROMANIA

A. Porr AG
Archirodon Group NV
Astaldi SpA
Bauer AG
Bechtel
Bilfinger Berger SE
Black & Veatch
BOUYGUES
CB&I
Cengiz Construction Industry &
Trade Co. Inc.
COMSA EMTE
Ed. Zublin AG
Ellaktor SA
Enka Construction & Industry
Co. Inc.
FCC, Fomento de Constr. y
Contratas SA
Foster Wheeler AG
HOCHTIEF AG
Iberdrola Ingeniería y
Construcción
Impresa Pizzarotti & C. SpA
Joannou & Paraskevaides
Group of Cos.
KBR
Kiewit Corp.
Metka
Mota-Engil
Petrofac Ltd.
Shikun & Binui - SBI
Infrastructure Ltd.
Soares Da Costa - Grupo SGPS
Societa Italiana Per Condotte
D'Acqua SpA
STRABAG SE
Summa Turizm Yatirimciligi AS
Takenaka Corp.
Techint Group
TECHNIP
URS Corp.
VINCI
Yapi Merkezi Insaat ve Sanayi
AS

RUSSIA

Abeinsa SA
Alarko Contracting Group
Ansaldo Energia SpA
Ansaldo STS
Arabtec Construction LLC
Bauer AG

Bechtel
Beta Tek Insaat
Bilfinger Berger SE
Black & Veatch
BOUYGUES
CB&I
CH2M HILL
China Civil Engineering Constr.
Corp.
China Communications
Construction Grp. Ltd.
China Dalian Int'l Eco. & Techn.
Cooperation Grp. Co.
China Jiangsu Int'l Econ-Tech.
Coop. Corp.
China Metallurgical Group
Corp.
China National Machinery Imp.
& Exp. Corp.
China Petroleum Pipeline
Bureau (CPP)
China State Construction Eng'g
Corp. Ltd.
China Wu Yi Co. Ltd.
Danieli & C SpA
Ed. Zublin AG
Enka Construction & Industry
Co. Inc.
FCC, Fomento de Constr. y
Contratas SA
Fluor Corp.
Foster Wheeler AG
GAMA
GS Engineering & Construction
Corp.
Guris Insaat ve Muhendislik AS
Hefei Cement Research &
Design Institute
HOCHTIEF AG
Iberdrola Ingeniería y
Construcción
IMPREGILO SpA
Kayi Insaat San. ve Tic. AS
KBR
McDermott International Inc.
Metag Insaat Ticaret AS
Per Aarsleff A/S
Rasen Insaat Ve Yatirim Ticaret
AS
Renaissance Construction
Renco SpA
Rizzani de Eccher SpA
S.E.L.I. SpA
Saipem
Samsung C&T Corp.
Sembol Construction
Sener Ingenieria y Sistemas SA
Shanghai Construction Group

*Shenyang Yuanda Aluminum
 Indus. Eng'g Co. Ltd.*
Skanska AB
SNC-Lavalin International Inc.
STRABAG SE
Summa Turizm Yatirimciligi AS
Techint Group
TECHNIP
Tecnicas Reunidas
Toyo Engineering Corp.
URS Corp.
Van Oord
VINCI
*Yapi Merkezi Insaat ve Sanayi
 AS*
Yuksel Insaat Co. Inc.

SLOVAKIA

A. Porr AG
Bauer AG
Bilfinger Berger SE
BOUYGUES
Ed. Zublin AG
EIFFAGE
*FCC, Fomento de Constr. y
 Contratas SA*
HOCHTIEF AG
*Iberdrola Ingeniería y
 Construcción*
Jacobs
KBR
Mota-Engil
OHL
Skanska AB
STRABAG SE
Takenaka Corp.
Techint Group
VINCI

SPAIN

Ansaldo Energia SpA
Ansaldo STS
Bauer AG
Bilfinger Berger SE
Bonatti SpA
BOUYGUES
CB&I
CH2M HILL
*China National Machinery
 Industry Corp.*
*Construtora Andrade Gutierrez
 SA*
Danieli & C SpA
ECC
EIFFAGE
Fluor Corp.
Foster Wheeler AG
Ghizzoni SpA
Grupo Isolux Corsan SA

IMPREGILO SpA
Insituform Technologies Inc.
Jacobs
KBR
Kiewit Corp.
Lakeshore TolTest Corp.
Mota-Engil
Per Aarsleff A/S
Saipem
SICIM SpA
SNC-Lavalin International Inc.
Soares Da Costa - Grupo SGPS
Takenaka Corp.
Techint Group
TECHNIP
The Shaw Group Inc.
Van Oord
VINCI

SWEDEN

Ansaldo Energia SpA
Ansaldo STS
Bilfinger Berger SE
BOUYGUES
Danieli & C SpA
E. Pihl & Søn AS
Ed. Zublin AG
*FCC, Fomento de Constr. y
 Contratas SA*
Fluor Corp.
Foster Wheeler AG
HOCHTIEF AG
*Iberdrola Ingeniería y
 Construcción*
IMPREGILO SpA
Jacobs
Maire Tecnimont
Per Aarsleff A/S
Saipem
Sener Ingenieria y Sistemas SA
STRABAG SE
Techint Group
Trevi Spa
Van Oord
Veidekke ASA
VINCI

SWITZERLAND

A. Porr AG
Acciona Infraestructuras
Ansaldo Energia SpA
Ansaldo STS
Bauer AG
Bilfinger Berger SE
BOUYGUES
*China Communications
 Construction Grp. Ltd.*
COMSA EMTE
Ed. Zublin AG

*FCC, Fomento de Constr. y
 Contratas SA*
Foster Wheeler AG
HOCHTIEF AG
IMPREGILO SpA
Impresa Pizzarotti & C. SpA
Insituform Technologies Inc.
Jacobs
Royal BAM Group nv
Saipem
Sener Ingenieria y Sistemas SA
*Shenyang Yuanda Aluminum
 Indus. Eng'g Co. Ltd.*
*Societa Italiana Per Condotte
 D'Acqua SpA*
STRABAG SE
Techint Group
URS Corp.
VINCI

UKRAINE

Alarko Contracting Group
B.L. Harbert International LLC
Bauer AG
Bechtel
Bilfinger Berger SE
BOUYGUES
Danieli & C SpA
Dogus Insaat Ve Ticaret AS
HOCHTIEF AG
*Iberdrola Ingeniería y
 Construcción*
KBR
Onur Taahhut Ticaret Ltd. Stl.
Per Aarsleff A/S
Renaissance Construction
Rizzani de Eccher SpA
Salini Costruttori SpA
Sembol Construction
STRABAG SE
Techint Group
URS Corp.
VINCI
*Yapi Merkezi Insaat ve Sanayi
 AS*

UNITED KINGDOM

Abeinsa SA
Ansaldo Energia SpA
Ansaldo STS
Bauer AG
Bechtel
Bilfinger Berger SE
Black & Veatch
BOUYGUES
CB&I
CH2M HILL
*China Communications
 Construction Grp. Ltd.*

China National Machinery
Industry Corp.
Consolidated Contractors Group
Construtora Norberto Odebrecht
Danieli & C SpA
E. Pihl & Søn AS
ECC
EIFFAGE
FCC, Fomento de Constr. y
Contratas SA
Ferrovial Agroman SA
Fluor Corp.
Foster Wheeler AG
Grupo ACS
HOCHTIEF AG
Iberdrola Ingeniería y
Construcción
IMPREGILO SpA
Insituform Technologies Inc.
Jacobs
Jan De Nul Group (Sofidra SA)
John Sisk & Son Ltd.
Kajima Corp.
KBR
McDermott International Inc.
OHL
Per Aarsleff A/S
Punj Lloyd Ltd.
Royal BAM Group nv
Saipem
Sener Ingeniería y Sistemas SA
Shenyang Yuanda Aluminum
Indus. Eng'g Co. Ltd.
Skanska AB
STRABAG SE
Takenaka Corp.
Techint Group
TECHNIP
The Shaw Group Inc.
Tutor Perini Corp.
URS Corp.
Van Oord
VINCI
Yapi Merkezi Insaat ve Sanayi
AS

YUGOSLAVIA (FORMER)

A. Porr AG
Abeinsa SA
Bauer AG
Bechtel
Enka Construction & Industry
Co. Inc.
FCC, Fomento de Constr. y
Contratas SA
KBR
OHL
STRABAG SE
Techint Group

VINCI
Yapi Merkezi Insaat ve Sanayi
AS

BOSNIA & HERZ.

A. Porr AG
Bilfinger Berger SE
Danieli & C SpA
Enka Construction & Industry
Co. Inc.
FCC, Fomento de Constr. y
Contratas SA
KBR
Obayashi Corp.
OHL
SNC-Lavalin International Inc.
STRABAG SE
VINCI
Yapi Merkezi Insaat ve Sanayi
AS

CROATIA

A. Porr AG
Ansaldo Energia SpA
Bechtel
Bilfinger Berger SE
BOUYGUES
CB&I
FCC, Fomento de Constr. y
Contratas SA
Ghizzoni SpA
Maire Tecnimont
Saipem
Sembol Construction
STRABAG SE
Techint Group
VINCI

FYR MACEDONIA

A. Porr AG
FCC, Fomento de Constr. y
Contratas SA
GAMA
KBR
STRABAG SE
TAV Construction
Techint Group
VINCI
Yapi Merkezi Insaat ve Sanayi
AS

SLOVENIA

A. Porr AG
Bauer AG
Bilfinger Berger SE
BOUYGUES
Danieli & C SpA

FCC, Fomento de Constr. y
Contratas SA
Jacobs
STRABAG SE
Techint Group
VINCI

**E. MIDDLE EAST
AFGHANISTAN**

Black & Veatch
CH2M HILL
China Metallurgical Group
Corp.
China National Machinery
Industry Corp.
China Railway Construction
Corp. Ltd.
ECC
Enka Construction & Industry
Co. Inc.
Fluor Corp.
Habtoor Leighton Group
Iron International Ltd.
KBR
Lakeshore TolTest Corp.
Layne Christensen Co.
Leighton Holdings Ltd.
Metag Insaat Ticaret AS
Sinohydro Corp.
Tepe Insaat Sanayi AS
The Shaw Group Inc.
Tutor Perini Corp.
URS Corp.
VINCI
Yuksel Insaat Co. Inc.

BAHRAIN

Ansaldo Energia SpA
Arabtec Construction LLC
Bilfinger Berger SE
Black & Veatch
Danieli & C SpA
Foster Wheeler AG
GS Engineering & Construction
Corp.
Habtoor Leighton Group
Jacobs
KBR
Larsen & Toubro Ltd.
Rizzani de Eccher SpA
Royal BAM Group nv
Samsung Engineering Co. Ltd.
Shenyang Yuanda Aluminum
Indus. Eng'g Co. Ltd.
SNC-Lavalin International Inc.
TAV Construction
Techint Group
TECHNIP

The Shaw Group Inc.
URS Corp.
Van Oord
VINCI

CYPRUS

Archirodon Group NV
Bilfinger Berger SE
China Wanbao Engineering Corp.
Ellaktor SA
Joannou & Paraskevaides Group of Cos.
Limak Insaat Sanayi ve Ticaret AS
Onur Taahhut Ticaret Ltd. Stl.
VINCI

IRAN

Ansaldo Energia SpA
Beijing Construction Eng'g Group Co. Ltd.
Bilfinger Berger SE
China Communications Construction Grp. Ltd.
China Gezhouba Group Co. Ltd.
China Jiangsu Int'l Econ-Tech. Coop. Corp.
China Metallurgical Group Corp.
China National Chemical Eng'g Group Corp.
China National Machinery Industry Corp.
China National Technical Imp. & Exp. Corp.
China Railway Group Ltd.
CITIC Construction Co. Ltd.
Daelim Industrial Co. Ltd.
Danieli & C SpA
GS Engineering & Construction Corp.
Maire Tecnimont
POSCO Engineering & Construction
Punj Lloyd Ltd.
S.E.L.I. SpA
Shanghai Construction Group
Sinopec Engineering Inc.
Techint Group
VINCI
Yapi Merkezi Insaat ve Sanayi AS
Zhongyuan Petroleum Exploration Bureau

IRAQ

Arabian Construction Co. SAL

Bilfinger Berger SE
Black & Veatch
CH2M HILL
China Jiangsu Int'l Econ-Tech. Coop. Corp.
China National Machinery Industry Corp.
China Petroleum Eng'g & Construction Corp.
China Petroleum Pipeline Bureau (CPP)
Consolidated Contractors Group ECC
Fluor Corp.
Foster Wheeler AG
Habtoor Leighton Group
HOCHTIEF AG
KBR
Lakeshore TolTest Corp.
Leighton Holdings Ltd.
Mak-Yol Constr. Indus. Tourism & Trading Inc.
Orascom Construction Industries (OCI)
Parsons
Petrofac Ltd.
Shanghai Electric Group Co. Ltd.
SNC-Lavalin International Inc.
Tepe Insaat Sanayi AS
The Arab Contractors (O.A.O. & Co.)
The Shaw Group Inc.
Tutor Perini Corp.
URS Corp.
Yapi Merkezi Insaat ve Sanayi AS
Yuksel Insaat Co. Inc.

ISRAEL

Ansaldo Energia SpA
Bilfinger Berger SE
Black & Veatch
CH2M HILL
China Civil Engineering Constr. Corp.
China Railway Construction Corp. Ltd.
Ed. Zublin AG
Kiewit Corp.
Lakeshore TolTest Corp.
Per Aarsleff A/S
POSCO Engineering & Construction
Sacyr Vallehermoso
Soares Da Costa - Grupo SGPS
STRABAG SE

JORDAN

Al-Arrab Contracting Co. Ltd.
Ansaldo Energia SpA
Arabian Construction Co. SAL
Arabtec Construction LLC
Archirodon Group NV
Bilfinger Berger SE
China Int'l Water & Electric Corp. (CWE)
China Metallurgical Group Corp.
China National Complete Plant Imp. & Exp. Corp. (Group)
Consolidated Contractors Group
Daewoo E&C Co. Ltd.
GAMA
Grupo Isolux Corsan SA
Hanwha Engineering & Construction Corp.
Jacobs
Joannou & Paraskevaides Group of Cos.
KBR
M/s. Afcons Infrastructure Ltd.
PJSC Stroytransgaz
SEPCOIII Electric Power Construction Corp.
Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.
SNC-Lavalin International Inc.
Societa Italiana Per Condotte D'Acqua SpA
Techint Group
The Petroleum Projects and Technical Consultations Co.
Van Oord
VINCI
Yapi Merkezi Insaat ve Sanayi AS
Yuksel Insaat Co. Inc.

KUWAIT

ABB SpA - Process Automation Division
Bilfinger Berger SE
Black & Veatch
CH2M HILL
China Communications Construction Grp. Ltd.
China Gezhouba Group Co. Ltd.
China Jiangsu Int'l Econ-Tech. Coop. Corp.
China Metallurgical Group Corp.
China National Machinery Industry Corp.
China Railway Construction Corp. Ltd.
China State Construction Eng'g Corp. Ltd.

China Wanbao Engineering Corp.
Consolidated Contractors Group
Daelim Industrial Co. Ltd.
Danieli & C SpA
ECC
Ellaktor SA
Fluor Corp.
Foster Wheeler AG
GS Engineering & Construction Corp.
Habtoor Leighton Group
Hanwha Engineering & Construction Corp.
HOCHTIEF AG
Hyundai Engineering & Construction Co. Ltd.
IMPREGILO SpA
JGC Corp.
KBR
Lakeshore TolTest Corp.
Larsen & Toubro Ltd.
Leighton Holdings Ltd.
Maire Tecnimont
Petrofac Ltd.
Rizzani de Eccher SpA
Saipem
Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.
Sinohydro Corp.
SK Engineering & Construction
SNC-Lavalin International Inc.
Techint Group
TECHNIP
The Arab Contractors (O.A.O. & Co.)
Van Oord
VINCI
WorleyParsons
Zhongyuan Petroleum Exploration Bureau

LEBANON

Ansaldo Energia SpA
Bauer AG
Bilfinger Berger SE
China Communications Construction Grp. Ltd.
China Int'l Water & Electric Corp. (CWE)
E. Pihl & Søn AS
Kharafi National KSCC
Rizzani de Eccher SpA
The Arab Contractors (O.A.O. & Co.)
VINCI
Yapi Merkezi Insaat ve Sanayi AS

OMAN

ABB SpA - Process Automation Division
Abeinsa SA
Ansaldo Energia SpA
Archirodon Group NV
BESIX SA
Bilfinger Berger SE
Black & Veatch
CB&I
CH2M HILL
China Communications Construction Grp. Ltd.
China National Machinery Industry Corp.
China Railway Construction Corp. Ltd.
Consolidated Contractors Group
Daewoo E&C Co. Ltd.
Daewoo Engineering Co.
Ellaktor SA
Enka Construction & Industry Co. Inc.
FCC, Fomento de Constr. y Contratas SA
Fluor Corp.
GS Engineering & Construction Corp.
Habtoor Leighton Group
HOCHTIEF AG
Jacobs
Jan De Nul Group (Sofidra SA)
Joannou & Paraskevaides Group of Cos.
Lakeshore TolTest Corp.
Larsen & Toubro Ltd.
M/s. Afcons Infrastructure Ltd.
Mak-Yol Constr. Indus. Tourism & Trading Inc.
Onur Taahhut Ticaret Ltd. Stl.
Petrofac Ltd.
Punj Lloyd Ltd.
Royal BAM Group nv
Saipem
SEPCOIII Electric Power Construction Corp.
Sinohydro Corp.
STFA Construction Group
STRABAG SE
TAV Construction
Tecnicas Reunidas
Tekfen Construction and Installation Co. Inc.
The Arab Contractors (O.A.O. & Co.)
The Petroleum Projects and Technical Consultations Co.
Trevi Spa
Van Oord

VINCI
Willbros Group Inc.

PAKISTAN

ABB SpA - Process Automation Division
Ansaldo Energia SpA
Arabian Construction Co. SAL
Arabtec Construction LLC
B.L. Harbert International LLC
Bilfinger Berger SE
Black & Veatch
China Communications Construction Grp. Ltd.
China Geo-Engineering Corp.
China Gezhouba Group Co. Ltd.
China Int'l Water & Electric Corp. (CWE)
China Metallurgical Group Corp.
China National Chemical Eng'g Group Corp.
China National Machinery Industry Corp.
China Petroleum Eng'g & Construction Corp.
China State Construction Eng'g Corp. Ltd.
China Wanbao Engineering Corp.
China Zhongyuan Engineering Corp.
Daewoo E&C Co. Ltd.
Dongfang Electric Corp.
Harbin Power Engineering Co. Ltd.
Hefei Cement Research & Design Institute
Joannou & Paraskevaides Group of Cos.
KBR
Lakeshore TolTest Corp.
Limak Insaat Sanayi ve Ticaret AS
Orascom Construction Industries (OCI)
Sinohydro Corp.
Ssangyong Engineering & Construction Co. Ltd.
STFA Construction Group
Taisei Corp.
Techint Group
Van Oord
VINCI
Xinjiang Beixin Construction & Eng'g (Group) Co. Ltd.

QATAR

Abeinsa SA

Al-Arrab Contracting Co. Ltd.
 Ansaldo Energia SpA
 Arabian Construction Co. SAL
 Arabtec Construction LLC
 Archirodon Group NV
 Astaldi SpA
 Bauer AG
 Baytur Construction &
 Contracting Co.
 Bechtel
 BESIX SA
 Bilfinger Berger SE
 Black & Veatch
 BOUYGUES
 CB&I
 CH2M HILL
 China Communications
 Construction Grp. Ltd.
 China Gezhouba Group Co. Ltd.
 China Metallurgical Group
 Corp.
 China State Construction Eng'g
 Corp. Ltd.
 Chiyoda Corp.
 Consolidated Contractors Group
 Contracting & Trading Co.
 C.A.T. Group of Cos.
 CTCI Corp.
 Daewoo E&C Co. Ltd.
 Danieli & C SpA
 ECC
 Ed. Zublin AG
 Ellaktor SA
 Fluor Corp.
 Foster Wheeler AG
 GAMA
 Gamuda Berhad
 Grupo Isolux Corsan SA
 GS Engineering & Construction
 Corp.
 Habtoor Leighton Group
 HOCHTIEF AG
 Hyundai Engineering &
 Construction Co. Ltd.
 Iberdrola Ingeniería y
 Construcción
 IMPREGILO SpA
 Jacobs
 Jan De Nul Group (Sofidra SA)
 JGC Corp.
 Joannou & Paraskevaides
 Group of Cos.
 KBR
 Lakeshore TolTest Corp.
 Larsen & Toubro Ltd.
 Leighton Holdings Ltd.
 Maire Tecnimont
 McConnell Dowell Corp. Ltd.
 McDermott International Inc.

National Petroleum
 Construction Co. (NPCC)
 Nurol Construction and Trading
 Co.
 OHL
 Petrofac Ltd.
 Punj Lloyd Ltd.
 Qingjian Group Co. Ltd.
 Renco SpA
 Rizzani de Eccher SpA
 Royal BAM Group nv
 Saipem
 Shapoorji Pallonji & Co. Ltd.
 Shenyang Yuanda Aluminum
 Indus. Eng'g Co. Ltd.
 Sinohydro Corp.
 SK Engineering & Construction
 STFA Construction Group
 STRABAG SE
 Taisei Corp.
 Takenaka Corp.
 TAV Construction
 Techint Group
 TECHNIP
 Tekfen Construction and
 Installation Co. Inc.
 The Arab Contractors (O.A.O. &
 Co.)
 Toyo Engineering Corp.
 Trevi Spa
 URS Corp.
 VINCI
 Yuksel Insaat Co. Inc.

SAUDI ARABIA

Abeinsa SA
 Ansaldo Energia SpA
 Ansaldo STS
 Arabian Construction Co. SAL
 Arabtec Construction LLC
 Archirodon Group NV
 Astaldi SpA
 Bauer AG
 Baytur Construction &
 Contracting Co.
 Bechtel
 Bilfinger Berger SE
 Black & Veatch
 Bonatti SpA
 CB&I
 China Civil Engineering Constr.
 Corp.
 China Communications
 Construction Grp. Ltd.
 China Geo-Engineering Corp.
 China HuanQiu Contracting &
 Engineering Corp.
 China Metallurgical Group
 Corp.

China National Chemical Eng'g
 Group Corp.
 China National Machinery
 Industry Corp.
 China Railway Construction
 Corp. Ltd.
 China Railway Group Ltd.
 Chiyoda Corp.
 Consolidated Contractors Group
 Contracting & Trading Co.
 C.A.T. Group of Cos.
 CTCI Corp.
 Daelim Industrial Co. Ltd.
 Danieli & C SpA
 Dongfang Electric Corp.
 Enka Construction & Industry
 Co. Inc.
 Fluor Corp.
 Foster Wheeler AG
 GAMA
 Grupo ACS
 GS Engineering & Construction
 Corp.
 Guris Insaat ve Muhendislik AS
 Habtoor Leighton Group
 Hanwha Engineering &
 Construction Corp.
 Hefei Cement Research &
 Design Institute
 HOCHTIEF AG
 Hyundai Engineering &
 Construction Co. Ltd.
 IMPREGILO SpA
 Jacobs
 Jan De Nul Group (Sofidra SA)
 JGC Corp.
 Joannou & Paraskevaides
 Group of Cos.
 KBR
 Larsen & Toubro Ltd.
 Leighton Holdings Ltd.
 Limak Insaat Sanayi ve Ticaret
 AS
 M.A. Kharafi & Sons
 Maire Tecnimont
 MAPA Insaat ve Ticaret A.S.
 McDermott International Inc.
 Metag Insaat Ticaret AS
 National Petroleum
 Construction Co. (NPCC)
 Onur Taahhut Ticaret Ltd. Stl.
 Orascom Construction
 Industries (OCI)
 Parsons
 Petrofac Ltd.
 PJSC Stroytransgaz
 Punj Lloyd Ltd.
 Renaissance Construction
 Saipem

Samsung Engineering Co. Ltd.
 SEPCOIII Electric Power
 Construction Corp.
 Shapoorji Pallonji & Co. Ltd.
 Shenyang Yuanda Aluminum
 Indus. Eng'g Co. Ltd.
 Sinohydro Corp.
 SK Engineering & Construction
 SNC-Lavalin International Inc.
 Ssangyong Engineering &
 Construction Co. Ltd.
 STFA Construction Group
 STRABAG SE
 TAV Construction
 Techint Group
 TECHNIP
 Tecnicas Reunidas
 Tekfen Construction and
 Installation Co. Inc.
 The Arab Contractors (O.A.O. &
 Co.)
 The Petroleum Projects and
 Technical Consultations Co.
 The Shaw Group Inc.
 URS Corp.
 VINCI
 WorleyParsons
 Yuksel Insaat Co. Inc.
 Zhongyuan Petroleum
 Exploration Bureau

SYRIA

Ansaldo Energia SpA
 Arabian Construction Co. SAL
 Arabtec Construction LLC
 Bilfinger Berger SE
 China Dalian Int'l Eco. & Techn.
 Cooperation Grp. Co.
 Consolidated Contractors Group
 Grupo Isolux Corsan SA
 Guris Insaat ve Muhendislik AS
 M.A. Kharafi & Sons
 Metka
 Orascom Construction
 Industries (OCI)
 Petrofac Ltd.
 PJSC Stroytransgaz
 Techint Group
 VINCI
 Yapi Merkezi Insaat ve Sanayi
 AS

TURKEY

Abeinsa SA
 Ansaldo Energia SpA
 Ansaldo STS
 Astaldi SpA
 Atlas Group
 Bauer AG

Bilfinger Berger SE
 Black & Veatch
 CH2M HILL
 China Civil Engineering Constr.
 Corp.
 China Metallurgical Group
 Corp.
 China National Chemical Eng'g
 Group Corp.
 China National Corp. for
 Overseas Economic Coop'n
 China National Machinery Imp.
 & Exp. Corp.
 China National Machinery
 Industry Corp.
 China Railway Construction
 Corp. Ltd.
 Danieli & C SpA
 Dongfang Electric Corp.
 FCC, Fomento de Constr. y
 Contratas SA
 Fluor Corp.
 Foster Wheeler AG
 GS Engineering & Construction
 Corp.
 Harbin Power Engineering Co.
 Ltd.
 HOCHTIEF AG
 Kajima Corp.
 KBR
 Metka
 OHL
 POSCO Engineering &
 Construction
 S.E.L.I. SpA
 Shanghai Construction Group
 SK Engineering & Construction
 STRABAG SE
 Techint Group
 Tekfen Construction and
 Installation Co. Inc.
 Trevi Spa
 VINCI
 Yuksel Insaat Co. Inc.

U.A.E.

ABB SpA - Process Automation
 Division
 Abeinsa SA
 Al-Arrab Contracting Co. Ltd.
 Ansaldo Energia SpA
 Arabian Construction Co. SAL
 Archirodon Group NV
 B.L. Harbert International LLC
 Bauer AG
 Baytur Construction &
 Contracting Co.
 Bechtel

Beijing Construction Eng'g
 Group Co. Ltd.
 BESIX SA
 Bilfinger Berger SE
 Black & Veatch
 BOUYGUES
 CB&I
 CH2M HILL
 China Civil Engineering Constr.
 Corp.
 China Communications
 Construction Grp. Ltd.
 China Jiangsu Int'l Econ-Tech.
 Coop. Corp.
 China Metallurgical Group
 Corp.
 China National Machinery
 Industry Corp.
 China Petroleum Eng'g &
 Construction Corp.
 China Petroleum Pipeline
 Bureau (CPP)
 China Railway Construction
 Corp. Ltd.
 China Railway Group Ltd.
 China State Construction Eng'g
 Corp. Ltd.
 Consolidated Contractors Group
 Construtora Norberto Odebrecht
 Contracting & Trading Co.
 C.A.T. Group of Cos.
 Daewoo E&C Co. Ltd.
 Daewoo Engineering Co.
 Danieli & C SpA
 Ed. Zublin AG
 Ellaktor SA
 FCC, Fomento de Constr. y
 Contratas SA
 Fluor Corp.
 Foster Wheeler AG
 Grupo ACS
 GS Engineering & Construction
 Corp.
 Guris Insaat ve Muhendislik AS
 Habtoor Leighton Group
 HOCHTIEF AG
 Hyundai Engineering &
 Construction Co. Ltd.
 Iberdrola Ingeniería y
 Construcción
 IMPREGILO SpA
 Impresa Pizzarotti & C. SpA
 Jacobs
 JGC Corp.
 Jiangsu Nantong No. 3
 Construction Grp. Co. Ltd.
 Joannou & Paraskevaides
 Group of Cos.
 John Sisk & Son Ltd.

Kajima Corp.
KBR
Kharafi National KSCC
Kinden Corp.
Larsen & Toubro Ltd.
Leighton Holdings Ltd.
M.A. Kharafi & Sons
M/s. Afcons Infrastructure Ltd.
Maire Tecnimont
MAPA Insaat ve Ticaret A.S.
McConnell Dowell Corp. Ltd.
McDermott International Inc.
Nurol Construction and Trading Co.
Obayashi Corp.
Orascom Construction Industries (OCI)
Parsons
Penta-Ocean Construction Co. Ltd.
Petrofac Ltd.
PJSC Stroytransgaz
POSCO Engineering & Construction
Prezioso Technilor
Punj Lloyd Ltd.
Rizzani de Eccher SpA
Royal BAM Group nv
Saipem
Salini Costruttori SpA
Samsung C&T Corp.
Samsung Engineering Co. Ltd.
Sembol Construction
Shapoorji Pallonji & Co. Ltd.
Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.
Shimizu Corp.
Sinohydro Corp.
SK Engineering & Construction
SNC-Lavalin International Inc.
Soares Da Costa - Grupo SGPS
STFA Construction Group
STRABAG SE
Taisei Corp.
Takenaka Corp.
TAV Construction
Techint Group
TECHNIP
Tecnicas Reunidas
Tekfen Construction and Installation Co. Inc.
The Arab Contractors (O.A.O. & Co.)
The Petroleum Projects and Technical Consultations Co.
Trevi Spa
URS Corp.
Van Oord
VINCI

Yapi Merkezi Insaat ve Sanayi AS
Yuksel Insaat Co. Inc.
Zhongding Int'l Engineering Co. Ltd.
Zhongyuan Petroleum Exploration Bureau

YEMEN, NORTH

Bilfinger Berger SE
China Communications Construction Grp. Ltd.
China Metallurgical Group Corp.
China National Machinery Industry Corp.
China State Construction Eng'g Corp. Ltd.
China Wanbao Engineering Corp.
Consolidated Contractors Group Daewoo E&C Co. Ltd.
GAMA
Hyundai Engineering & Construction Co. Ltd.
JGC Corp.
Jiangsu Nantong No. 3 Construction Grp. Co. Ltd.
KBR
Punj Lloyd Ltd.
Renco SpA
Sinohydro Corp.
SK Engineering & Construction
Taisei Corp.
TECHNIP
The Petroleum Projects and Technical Consultations Co.
VINCI
Zhongyuan Petroleum Exploration Bureau

F. ASIA/AUSTRALIA

AUSTRALIA

Abeinsa SA
Acciona Infraestructuras
AMEC plc
Ansaldo Energia SpA
Bauer AG
Bechtel
Bilfinger Berger SE
Black & Veatch
BOUYGUES
CB&I
CH2M HILL
China Communications Construction Grp. Ltd.
China Metallurgical Group Corp.

China Railway Group Ltd.
COMSA EMTE
Consolidated Contractors Group
Ed. Zublin AG
Fluor Corp.
Foster Wheeler AG
Ghella SpA
Grupo ACS
GS Engineering & Construction Corp.
HOCHTIEF AG
Insituform Technologies Inc.
Italian-Thai Development PCL
Jacobs
Jan De Nul Group (Sofidra SA)
JGC Corp.
KBR
Kiewit Corp.
Layne Christensen Co.
McDermott International Inc.
POSCO Engineering & Construction
Royal BAM Group nv
Sacyr Vallehermoso
Saipem
Samsung Engineering Co. Ltd.
Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.
SK Engineering & Construction
SNC-Lavalin International Inc.
STRABAG SE
Techint Group
TECHNIP
Tecnicas Reunidas
URS Corp.
Van Oord
VINCI
Zhejiang Constr. Investment Group Co. Ltd.

BANGLADESH

Ansaldo Energia SpA
Bilfinger Berger SE
China Communications Construction Grp. Ltd.
China Geo-Engineering Corp.
China Metallurgical Group Corp.
China National Machinery Imp. & Exp. Corp.
China National Machinery Industry Corp.
China Railway Group Ltd.
China Wanbao Engineering Corp.
Hyundai Engineering & Construction Co. Ltd.
Ircon International Ltd.
Italian-Thai Development PCL

Larsen & Toubro Ltd.
Shanghai Electric Group Co.
Ltd.
Shimizu Corp.
Sinohydro Corp.
VINCI

BRUNEI

Bilfinger Berger SE
China Communications
Construction Grp. Ltd.
China State Construction Eng'g
Corp. Ltd.
Foster Wheeler AG
TECHNIP

BURMA

Anhui Foreign Economic
Construction (Group) Co.
Ltd.
China Communications
Construction Grp. Ltd.
China Gezhouba Group Co. Ltd.
China HuanQiu Contracting &
Engineering Corp.
China Metallurgical Group
Corp.
China National Chemical Eng'g
Group Corp.
China National Complete Plant
Imp. & Exp. Corp. (Group)
China National Machinery
Industry Corp.
China National Technical Imp.
& Exp. Corp.
China Petroleum Pipeline
Bureau (CPP)
China Wanbao Engineering
Corp.
CITIC Construction Co. Ltd.
Italian-Thai Development PCL
Sinohydro Corp.
VINCI
Zhongyuan Petroleum
Exploration Bureau

CHINA (P.R.C.)

Abeinsa SA
Ansaldo Energia SpA
Ansaldo STS
B.L. Harbert International LLC
Bilfinger Berger SE
Black & Veatch
BOUYGUES
C.M.C. di Ravenna
CB&I
China Communications
Construction Grp. Ltd.

Chiyoda Corp.
CTCI Corp.
Daelim Industrial Co. Ltd.
Danieli & C SpA
Enka Construction & Industry
Co. Inc.
FCC, Fomento de Constr. y
Contratas SA
Fluor Corp.
Foster Wheeler AG
Grupo ACS
GS Engineering & Construction
Corp.
Hyundai Engineering &
Construction Co. Ltd.
Iberdrola Ingeniería y
Construcción
IMPREGILO SpA
Italian-Thai Development PCL
Jacobs
Kajima Corp.
Kiewit Corp.
Leighton Holdings Ltd.
Lend Lease Group
McDermott International Inc.
Mortenson Construction
Obayashi Corp.
POSCO Engineering &
Construction
S.E.L.I. SpA
Saipem
Samsung C&T Corp.
Samsung Engineering Co. Ltd.
Shimizu Corp.
SNC-Lavalin International Inc.
STRABAG SE
Sumitomo Mitsui Construction
Co. Ltd.
Taisei Corp.
Takenaka Corp.
Techint Group
TECHNIP
The Shaw Group Inc.
Toyo Engineering Corp.
Van Oord
VINCI
WorleyParsons

MACAU

Bilfinger Berger SE
China Civil Engineering Constr.
Corp.
China Communications
Construction Grp. Ltd.
CTCI Corp.
HOCHTIEF AG
Leighton Holdings Ltd.
Nishimatsu Construction Co.
Ltd.

VINCI

DIEGO GARCIA

The Shaw Group Inc.
Tutor Perini Corp.

HONG KONG

Acciona Infraestructuras
Bauer AG
Bilfinger Berger SE
BOUYGUES
China Civil Engineering Constr.
Corp.
China Communications
Construction Grp. Ltd.
China Gezhouba Group Co. Ltd.
China Int'l Water & Electric
Corp. (CWE)
China Jiangsu Int'l Econ-Tech.
Coop. Corp.
China National Machinery
Industry Corp.
China Railway Group Ltd.
China State Construction Eng'g
Corp. Ltd.
China Wu Yi Co. Ltd.
HOCHTIEF AG
Hyundai Engineering &
Construction Co. Ltd.
Insituform Technologies Inc.
Jacobs
Kajima Corp.
Kinden Corp.
Leighton Holdings Ltd.
Nishimatsu Construction Co.
Ltd.
Penta-Ocean Construction Co.
Ltd.
S.E.L.I. SpA
Shimizu Corp.
Trevi Spa
VINCI
Zhejiang Constr. Investment
Group Co. Ltd.

INDIA

Abeinsa SA
Ansaldo Energia SpA
Ansaldo STS
Ant Yapi Construction, Industry
& Trade Co. Ltd.
Arabian Construction Co. SAL
Bechtel
Bilfinger Berger SE
Black & Veatch
BOUYGUES
CH2M HILL

China Communications
Construction Grp. Ltd.
China Gezhouba Group Co. Ltd.
China Int'l Water & Electric
Corp. (CWE)
China Metallurgical Group
Corp.
China National Chemical Eng'g
Group Corp.
China National Machinery
Industry Corp.
China Railway Construction
Corp. Ltd.
China Wu Yi Co. Ltd.
Consolidated Contractors Group
CTCI Corp.
Daelim Industrial Co. Ltd.
Daewoo Engineering Co.
Danieli & C SpA
Dongfang Electric Corp.
FCC, Fomento de Constr. y
Contratas SA
Foster Wheeler AG
Grupo ACS
Grupo Isolux Corsan SA
Grupo SANJOSE SA
Harbin Power Engineering Co.
Ltd.
HOCHTIEF AG
Hyundai Engineering &
Construction Co. Ltd.
Insituform Technologies Inc.
Italian-Thai Development PCL
Jacobs
KBR
Kiewit Corp.
Leighton Holdings Ltd.
Maire Tecnimont
McDermott International Inc.
National Petroleum
Construction Co. (NPCC)
POSCO Engineering &
Construction
S.E.L.I. SpA
Samsung C&T Corp.
Samsung Engineering Co. Ltd.
Sener Ingenieria y Sistemas SA
SEPCO Electric Power
Construction Corp.
SEPCOIII Electric Power
Construction Corp.
Shanghai Electric Group Co.
Ltd.
Shanghai Urban Construction
(Group) Corp.
Shenyang Yuanda Aluminum
Indus. Eng'g Co. Ltd.
Shimizu Corp.
Sinohydro Corp.

SK Engineering & Construction
SNC-Lavalin International Inc.
Ssangyong Engineering &
Construction Co. Ltd.
STRABAG SE
Sumitomo Mitsui Construction
Co. Ltd.
Takenaka Corp.
Techint Group
TECHNIP
Toyo Engineering Corp.
URS Corp.
Van Oord
VINCI

INDONESIA

Ansaldo Energia SpA
Bauer AG
Bilfinger Berger SE
Black & Veatch
BOUYGUES
China Communications
Construction Grp. Ltd.
China Gezhouba Group Co. Ltd.
China Metallurgical Group
Corp.
China National Machinery Imp.
& Exp. Corp.
China National Machinery
Industry Corp.
China National Technical Imp.
& Exp. Corp.
China State Construction Eng'g
Corp. Ltd.
China Wanbao Engineering
Corp.
China Wu Yi Co. Ltd.
Daelim Industrial Co. Ltd.
Daewoo Engineering Co.
Danieli & C SpA
Dongfang Electric Corp.
Fluor Corp.
Foster Wheeler AG
Harbin Power Engineering Co.
Ltd.
HOCHTIEF AG
Italian-Thai Development PCL
JGC Corp.
Kajima Corp.
KBR
Kinden Corp.
Leighton Holdings Ltd.
McConnell Dowell Corp. Ltd.
McDermott International Inc.
Obayashi Corp.
Penta-Ocean Construction Co.
Ltd.
POSCO Engineering &
Construction

Punj Lloyd Ltd.

Royal BAM Group nv
Saipem
SEPCO Electric Power
Construction Corp.
Shanghai Construction Group
Shanghai Electric Group Co.
Ltd.
Shimizu Corp.
Sinohydro Corp.
SK Engineering & Construction
Ssangyong Engineering &
Construction Co. Ltd.
Sumitomo Mitsui Construction
Co. Ltd.
Taisei Corp.
Takenaka Corp.
Techint Group
TECHNIP
Toyo Engineering Corp.
Van Oord
VINCI
Zhongding Int'l Engineering Co.
Ltd.
Zhongyuan Petroleum
Exploration Bureau

JAPAN

Ansaldo Energia SpA
Bechtel
Bilfinger Berger SE
CH2M HILL
China Communications
Construction Grp. Ltd.
China Jiangsu Int'l Econ-Tech.
Coop. Corp.
China Metallurgical Group
Corp.
Danieli & C SpA
ECC
Fluor Corp.
Foster Wheeler AG
Jacobs
Lakeshore TolTest Corp.
Lend Lease Group
Samsung C&T Corp.
Shenyang Yuanda Aluminum
Indus. Eng'g Co. Ltd.
Techint Group
The Shaw Group Inc.
URS Corp.
VINCI

KAZAKHSTAN

Alarko Contracting Group
AMEC plc
Ansaldo STS
Bauer AG
Bechtel

Beijing Construction Eng'g
 Group Co. Ltd.
 Bilfinger Berger SE
 Bonatti SpA
 CGC Overseas Construction
 Group Co. Ltd.
 China Geo-Engineering Corp.
 China Int'l Water & Electric
 Corp. (CWE)
 China Metallurgical Group
 Corp.
 China National Machinery Imp.
 & Exp. Corp.
 China National Machinery
 Industry Corp.
 China Petroleum Eng'g &
 Construction Corp.
 China Petroleum Pipeline
 Bureau (CPP)
 China State Construction Eng'g
 Corp. Ltd.
 Consolidated Contractors Group
 Danieli & C SpA
 Enka Construction & Industry
 Co. Inc.
 Fluor Corp.
 Foster Wheeler AG
 GAMA
 HOCHTIEF AG
 Iberdrola Ingeniería y
 Construcción
 Jacobs
 Kayi Insaat San. ve Tic. AS
 KBR
 Petrofac Ltd.
 PJSC Stroytransgaz
 Punj Lloyd Ltd.
 Renco SpA
 Rizzani de Eccher SpA
 Saipem
 Salini Costruttori SpA
 Samsung Engineering Co. Ltd.
 Sembol Construction
 SICIM SpA
 Sinohydro Corp.
 SNC-Lavalin International Inc.
 Techint Group
 Tekfen Construction and
 Installation Co. Inc.
 Tepe Insaat Sanayi AS
 Van Oord
 VINCI
 Yuksel Insaat Co. Inc.
 Zhongyuan Petroleum
 Exploration Bureau

KOREA, SOUTH

Ansaldo Energia SpA
 Ansaldo STS

Bechtel
 Bilfinger Berger SE
 BOUYGUES
 China Communications
 Construction Grp. Ltd.
 China Metallurgical Group
 Corp.
 China Railway Group Ltd.
 China State Construction Eng'g
 Corp. Ltd.
 Daewoo E&C Co. Ltd.
 Danieli & C SpA
 ECC
 Foster Wheeler AG
 HOCHTIEF AG
 Jacobs
 Lakeshore TolTest Corp.
 Shenyang Yuanda Aluminum
 Indus. Eng'g Co. Ltd.
 STRABAG SE
 Techint Group
 TECHNIP
 The Shaw Group Inc.
 VINCI

KOREA, NORTH

VINCI

KYRGYZSTAN

CH2M HILL
 China Communications
 Construction Grp. Ltd.
 China Metallurgical Group
 Corp.
 China National Machinery
 Industry Corp.
 China Railway Group Ltd.
 Petrofac Ltd.
 Xinjiang Beixin Construction &
 Eng'g (Group) Co. Ltd.

MALAYSIA

Bauer AG
 Beijing Construction Eng'g
 Group Co. Ltd.
 Bilfinger Berger SE
 BOUYGUES
 CH2M HILL
 China Communications
 Construction Grp. Ltd.
 China Metallurgical Group
 Corp.
 China National Machinery
 Industry Corp.
 China Railway Construction
 Corp. Ltd.
 China Railway Group Ltd.
 Chiyoda Corp.

Daewoo E&C Co. Ltd.
 Fluor Corp.
 Foster Wheeler AG
 HOCHTIEF AG
 Hyundai Engineering &
 Construction Co. Ltd.
 Ircan International Ltd.
 Italian-Thai Development PCL
 Jacobs
 JGC Corp.
 Kajima Corp.
 KBR
 Kinden Corp.
 Larsen & Toubro Ltd.
 Leighton Holdings Ltd.
 Lend Lease Group
 McDermott International Inc.
 Nishimatsu Construction Co.
 Ltd.
 Obayashi Corp.
 Petrofac Ltd.
 Punj Lloyd Ltd.
 Rizzani de Eccher SpA
 Saipem
 Salini Costruttori SpA
 Shimizu Corp.
 Sinohydro Corp.
 STRABAG SE
 Taisei Corp.
 Takenaka Corp.
 Techint Group
 TECHNIP
 Van Oord
 VINCI
 Zhongding Int'l Engineering Co.
 Ltd.

NEPAL

Abeinsa SA
 China Gezhouba Group Co. Ltd.
 China Int'l Water & Electric
 Corp. (CWE)
 China Jiangxi Corp. For Int'l
 Eco. & Tech. Coop'n
 China National Machinery
 Industry Corp.
 China Railway Construction
 Corp. Ltd.
 China Railway Group Ltd.
 Ircan International Ltd.
 Larsen & Toubro Ltd.
 Shimizu Corp.
 Sinohydro Corp.
 Zhongding Int'l Engineering Co.
 Ltd.

NEW ZEALAND

Bilfinger Berger SE
 BOUYGUES

China Railway Group Ltd.
HOCHTIEF AG
Leighton Holdings Ltd.
McConnell Dowell Corp. Ltd.
Techint Group
TECHNIP
Trevi Spa
Van Oord
VINCI
WorleyParsons

PACIFIC ISLANDS

Bechtel
BOUYGUES
China Civil Engineering Constr.
Corp.
ECC
Jacobs
Kinden Corp.
McConnell Dowell Corp. Ltd.
Penta-Ocean Construction Co.
Ltd.
Sinohydro Corp.
The Shaw Group Inc.
Tutor Perini Corp.

PAPUA N.GUINEA

Bechtel
CB&I
China Communications
Construction Grp. Ltd.
China Jiangxi Corp. For Int'l
Eco. & Tech. Coop'n
China Metallurgical Group
Corp.
China National Machinery
Industry Corp.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
Chiyoda Corp.
Consolidated Contractors Group
HOCHTIEF AG
Jacobs
JGC Corp.
KBR
McConnell Dowell Corp. Ltd.
Parsons
Royal BAM Group nv
Saipem
Sinohydro Corp.
Van Oord
VINCI

PHILIPPINES

Anhui Foreign Economic
Construction (Group) Co.
Ltd.

Bauer AG
Bilfinger Berger SE
CB&I
China Communications
Construction Grp. Ltd.
China Geo-Engineering Corp.
China Int'l Water & Electric
Corp. (CWE)
China Metallurgical Group
Corp.
China National Machinery
Industry Corp.
China Railway Group Ltd.
China State Construction Eng'g
Corp. Ltd.
China Wu Yi Co. Ltd.
Chiyoda Corp.
Daelim Industrial Co. Ltd.
Daewoo E&C Co. Ltd.
ECC
Foster Wheeler AG
HOCHTIEF AG
JGC Corp.
Kajima Corp.
KBR
Kinden Corp.
Leighton Holdings Ltd.
McConnell Dowell Corp. Ltd.
Nishimatsu Construction Co.
Ltd.
Qingjian Group Co. Ltd.
Shimizu Corp.
Sinohydro Corp.
Sumitomo Mitsui Construction
Co. Ltd.
Taisei Corp.
Techint Group
Trevi Spa
Tutor Perini Corp.
VINCI

SINGAPORE

Ansaldo Energia SpA
Bauer AG
Beijing Construction Eng'g
Group Co. Ltd.
Bilfinger Berger SE
Black & Veatch
BOUYGUES
CB&I
CH2M HILL
China Communications
Construction Grp. Ltd.
China HuanQiu Contracting &
Engineering Corp.
China Jiangsu Int'l Econ-Tech.
Coop. Corp.
China Metallurgical Group
Corp.

China National Machinery
Industry Corp.
China Railway Group Ltd.
China State Construction Eng'g
Corp. Ltd.
Chiyoda Corp.
CTCI Corp.
Daelim Industrial Co. Ltd.
Ed. Zublin AG
FCC, Fomento de Constr. y
Contratas SA
Fluor Corp.
Foster Wheeler AG
GS Engineering & Construction
Corp.
HOCHTIEF AG
Hyundai Engineering &
Construction Co. Ltd.
Insituform Technologies Inc.
Jacobs
JGC Corp.
Jiangsu Nantong No. 3
Construction Grp. Co. Ltd.
Kajima Corp.
Kinden Corp.
Leighton Holdings Ltd.
Lend Lease Group
McConnell Dowell Corp. Ltd.
McDermott International Inc.
Nishimatsu Construction Co.
Ltd.
Obayashi Corp.
Penta-Ocean Construction Co.
Ltd.
Punj Lloyd Ltd.
Qingjian Group Co. Ltd.
Samsung C&T Corp.
Shanghai Construction Group
Shenyang Yuanda Aluminum
Indus. Eng'g Co. Ltd.
Shimizu Corp.
SK Engineering & Construction
Ssangyong Engineering &
Construction Co. Ltd.
STRABAG SE
Sumitomo Mitsui Construction
Co. Ltd.
Taisei Corp.
Takenaka Corp.
Techint Group
TECHNIP
The Shaw Group Inc.
Toyo Engineering Corp.
Van Oord
VINCI
WorleyParsons
Zhejiang Constr. Investment
Group Co. Ltd.

SRI LANKA

Bilfinger Berger SE
CH2M HILL
China Communications
Construction Grp. Ltd.
China Geo-Engineering Corp.
China HuanQiu Contracting &
Engineering Corp.
China Metallurgical Group
Corp.
China National Chemical Eng'g
Group Corp.
China National Complete Plant
Imp. & Exp. Corp. (Group)
China National Machinery Imp.
& Exp. Corp.
China National Machinery
Industry Corp.
China National Technical Imp.
& Exp. Corp.
China Railway Group Ltd.
E. Pihl & Søn AS
HOCHTIEF AG
Hyundai Engineering &
Construction Co. Ltd.
Ircon International Ltd.
Kinden Corp.
Nishimatsu Construction Co.
Ltd.
Per Aarsleff A/S
Royal BAM Group nv
Shanghai Electric Group Co.
Ltd.
Sinohydro Corp.
Taisei Corp.
Techint Group
VINCI

TAIWAN (R.O.C.)

Ansaldo STS
Bechtel
Bilfinger Berger SE
Black & Veatch
BOUYGUES
CH2M HILL
China Communications
Construction Grp. Ltd.
China Jiangsu Int'l Econ-Tech.
Coop. Corp.
Chiyoda Corp.
Foster Wheeler AG
Iberdrola Ingeniería y
Construcción
Italian-Thai Development PCL
Kajima Corp.
Kinden Corp.
Leighton Holdings Ltd.
Lend Lease Group

Nishimatsu Construction Co.
Ltd.
Obayashi Corp.
Per Aarsleff A/S
Shimizu Corp.
SNC-Lavalin International Inc.
STRABAG SE
Taisei Corp.
Techint Group
URS Corp.
VINCI

TAJIKISTAN

China Communications
Construction Grp. Ltd.
China National Machinery
Industry Corp.
China Railway Group Ltd.
Rizzani de Eccher SpA
Sinohydro Corp.
Xinjiang Beixin Construction &
Eng'g (Group) Co. Ltd.

THAILAND

Ansaldo Energia SpA
Bauer AG
Bechtel
Bilfinger Berger SE
Black & Veatch
BOUYGUES
CB&I
CH2M HILL
China Communications
Construction Grp. Ltd.
China Int'l Water & Electric
Corp. (CWE)
China Metallurgical Group
Corp.
China National Machinery
Industry Corp.
China Railway Construction
Corp. Ltd.
China State Construction Eng'g
Corp. Ltd.
CTCI Corp.
Daewoo Engineering Co.
Danieli & C SpA
Ed. Zublin AG
Fluor Corp.
Foster Wheeler AG
GS Engineering & Construction
Corp.
HOCHTIEF AG
Jacobs
Kajima Corp.
Kiewit Corp.
Kinden Corp.
Lend Lease Group
McConnell Dowell Corp. Ltd.

McDermott International Inc.
Nishimatsu Construction Co.
Ltd.
Obayashi Corp.
POSCO Engineering &
Construction
Punj Lloyd Ltd.
Saipem
Samsung Engineering Co. Ltd.
Shimizu Corp.
Sinohydro Corp.
SK Engineering & Construction
SNC-Lavalin International Inc.
STRABAG SE
Sumitomo Mitsui Construction
Co. Ltd.
Taisei Corp.
Takenaka Corp.
Techint Group
TECHNIP
Toyo Engineering Corp.
Van Oord
VINCI
WorleyParsons
Zhongding Int'l Engineering Co.
Ltd.

TURKMENISTAN

BOUYGUES
China Metallurgical Group
Corp.
China National Machinery
Industry Corp.
China Petroleum Eng'g &
Construction Corp.
CITIC Construction Co. Ltd.
Consolidated Contractors Group
Foster Wheeler AG
GAP Insaat Yatirim ve Dis
Ticaret AS
Nata Construction Tourism
Trade and Industry Co.
Onur Taahhut Ticaret Ltd. Stl.
Petrofac Ltd.
PJSC Stroytransgaz
Polimeks Insaat Taahhut ve San
Tic. AS
Renaissance Construction
STFA Construction Group
Techint Group
TECHNIP
Van Oord
VINCI
Yapi Merkezi Insaat ve Sanayi
AS

UZBEKISTAN

Bechtel

China Communications
Construction Grp. Ltd.
China Metallurgical Group
Corp.
China National Chemical Eng'g
Group Corp.
China National Machinery
Industry Corp.
China National Technical Imp.
& Exp. Corp.
China Petroleum Eng'g &
Construction Corp.
China Petroleum Pipeline
Bureau (CPP)
Daewoo Engineering Co.
Grupo ACS
KBR
POSCO Engineering &
Construction
Sinohydro Corp.
Techint Group
Yuksel Insaat Co. Inc.

VIETNAM

Ansaldo Energia SpA
Bauer AG
Bilfinger Berger SE
Black & Veatch
BOUYGUES
China Communications
Construction Grp. Ltd.
China HuanQiu Contracting &
Engineering Corp.
China Int'l Water & Electric
Corp. (CWE)
China Metallurgical Group
Corp.
China National Chemical Eng'g
Group Corp.
China National Machinery Imp.
& Exp. Corp.
China National Machinery
Industry Corp.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction Eng'g
Corp. Ltd.
China Wanbao Engineering
Corp.
CTCI Corp.
Daewoo E&C Co. Ltd.
Daewoo Engineering Co.
Danieli & C SpA
Dongfang Electric Corp.
Foster Wheeler AG
Gamuda Berhad
GS Engineering & Construction
Corp.

Harbin Power Engineering Co.
Ltd.
Hefei Cement Research &
Design Institute
HOCHTIEF AG
Hyundai Engineering &
Construction Co. Ltd.
Italian-Thai Development PCL
Jacobs
Jan De Nul Group (Sofidra SA)
Kajima Corp.
Kiewit Corp.
Kinden Corp.
McDermott International Inc.
Nishimatsu Construction Co.
Ltd.
Obayashi Corp.
Penta-Ocean Construction Co.
Ltd.
POSCO Engineering &
Construction
Punj Lloyd Ltd.
Qingjian Group Co. Ltd.
Saipem
Samsung Engineering Co. Ltd.
Shanghai Construction Group
Shanghai Electric Group Co.
Ltd.
Shenyang Yuanda Aluminum
Indus. Eng'g Co. Ltd.
Shimizu Corp.
Sinohydro Corp.
SK Engineering & Construction
Sumitomo Mitsui Construction
Co. Ltd.
Taisei Corp.
TECHNIP
Van Oord
VINCI

LAOS

China Gezhouba Group Co. Ltd.
China Int'l Water & Electric
Corp. (CWE)
China Metallurgical Group
Corp.
China National Machinery
Industry Corp.
China Railway Group Ltd.
China Wanbao Engineering
Corp.
China Wu Yi Co. Ltd.
China Yunan Construction
Engineering Group Co. Ltd.
HOCHTIEF AG
Italian-Thai Development PCL
McConnell Dowell Corp. Ltd.
Shanghai Construction Group
Shimizu Corp.

Sinohydro Corp.
VINCI

MONGOLIA

Beijing Construction Eng'g
Group Co. Ltd.
China Civil Engineering Constr.
Corp.
China Geo-Engineering Corp.
China Metallurgical Group
Corp.
China National Chemical Eng'g
Group Corp.
China National Machinery
Industry Corp.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
Fluor Corp.
HOCHTIEF AG
Kinden Corp.
Leighton Holdings Ltd.
Shanghai Construction Group
Sinohydro Corp.
Xinjiang Beixin Construction &
Eng'g (Group) Co. Ltd.
Zhongyuan Petroleum
Exploration Bureau

G. NORTH AFRICA

ALGERIA

ABB SpA - Process Automation
Division
Anhui Construction Engineering
Group Co. Ltd.
Ansaldo Energia SpA
Astaldi SpA
Atlas Group
Bauer AG
Beijing Construction Eng'g
Group Co. Ltd.
Bentini SpA
Bilfinger Berger SE
Black & Veatch
Bonatti SpA
BOUYGUES
C.M.C. di Ravenna
CGC Overseas Construction
Group Co. Ltd.
China Civil Engineering Constr.
Corp.
China Communications
Construction Grp. Ltd.
China Geo-Engineering Corp.
China Gezhouba Group Co. Ltd.
China Int'l Water & Electric
Corp. (CWE)

China Metallurgical Group Corp.
 China National Chemical Eng'g Group Corp.
 China National Machinery Industry Corp.
 China Petroleum Eng'g & Construction Corp.
 China Railway Construction Corp. Ltd.
 China State Construction Eng'g Corp. Ltd.
 China Zhongyuan Engineering Corp.
 CITIC Construction Co. Ltd.
 COMSA EMTE
 Consolidated Contractors Group Construtora Andrade Gutierrez SA
 Daewoo E&C Co. Ltd.
 Ed. Zublin AG
 EIFFAGE
 FCC, Fomento de Constr. y Contratas SA
 Grupo ACS
 Grupo Isolux Corsan SA
 Hanwha Engineering & Construction Corp.
 Iberdrola Ingeniería y Construcción
 IMPREGILO SpA
 Impresa Pizzarotti & C. SpA
 Ircan International Ltd.
 Jan De Nul Group (Sofidra SA)
 JGC Corp.
 Jiangsu Nantong No. 3 Construction Grp. Co. Ltd.
 Kajima Corp.
 Kayi Insaat San. ve Tic. AS
 KBR
 Maire Tecnimont
 Mak-Yol Constr. Indus. Tourism & Trading Inc.
 MAPA Insaat ve Ticaret A.S.
 Nishimatsu Construction Co. Ltd.
 Nurol Construction and Trading Co.
 OHL
 Orascom Construction Industries (OCI)
 Petrofac Ltd.
 PJSC Stroytransgaz
 Prezioso Technilor
 Qingjian Group Co. Ltd.
 Rizzani de Eccher SpA
 Sacyr Vallehermoso
 Saipem
 Salini Costruttori SpA

Sener Ingenieria y Sistemas SA
 Sinohydro Corp.
 SNC-Lavalin International Inc.
 Societa Italiana Per Condotte D'Acqua SpA
 STFA Construction Group
 STRABAG SE
 Taisei Corp.
 Techint Group
 The Arab Contractors (O.A.O. & Co.)
 The Petroleum Projects and Technical Consultations Co.
 Trevi Spa
 Van Oord
 VINCI
 Xinjiang Beixin Construction & Eng'g (Group) Co. Ltd.
 Yapi Merkezi Insaat ve Sanayi AS
 Zhejiang Constr. Investment Group Co. Ltd.
 Zhongding Int'l Engineering Co. Ltd.
 Zhongyuan Petroleum Exploration Bureau

EGYPT

Ansaldo Energia SpA
 Arabian Construction Co. SAL
 Arabtec Construction LLC
 Archirodon Group NV
 Bauer AG
 Bechtel
 BESIX SA
 Bilfinger Berger SE
 Black & Veatch
 BOUYGUES
 CB&I
 China National Chemical Eng'g Group Corp.
 China State Construction Eng'g Corp. Ltd.
 Consolidated Contractors Group Danieli & C SpA
 Grupo ACS
 GS Engineering & Construction Corp.
 HOCHTIEF AG
 Iberdrola Ingeniería y Construcción
 Jacobs
 Joannou & Paraskevaides Group of Cos.
 Kajima Corp.
 KBR
 Kharafi National KSCC
 Kinden Corp.
 Maire Tecnimont

Petrofac Ltd.
 Saipem
 Samsung C&T Corp.
 Shanghai Construction Group
 Taisei Corp.
 TAV Construction
 Techint Group
 TECHNIP
 URS Corp.
 VINCI

ETHIOPIA

Anhui Construction Engineering Group Co. Ltd.
 Anhui Foreign Economic Construction (Group) Co. Ltd.
 B.L. Harbert International LLC
 BOUYGUES
 CGC Overseas Construction Group Co. Ltd.
 China Communications Construction Grp. Ltd.
 China Gezhouba Group Co. Ltd.
 China Int'l Water & Electric Corp. (CWE)
 China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n
 China Metallurgical Group Corp.
 China National Machinery Industry Corp.
 China Railway Group Ltd.
 China State Construction Eng'g Corp. Ltd.
 China Wanbao Engineering Corp.
 Consolidated Contractors Group
 Hefei Cement Research & Design Institute
 Ircan International Ltd.
 Joannou & Paraskevaides Group of Cos.
 M.A. Kharafi & Sons
 S.E.L.I. SpA
 Salini Costruttori SpA
 Shanghai Electric Group Co. Ltd.
 Sinohydro Corp.
 The Arab Contractors (O.A.O. & Co.)

LIBYA

Abeinsa SA
 Anhui Construction Engineering Group Co. Ltd.
 Ansaldo Energia SpA
 Ansaldo STS
 Arabian Construction Co. SAL

Where They Worked – by Country

Archirodon Group NV
 Bauer AG
 Bechtel
 Beijing Construction Eng'g
 Group Co. Ltd.
 Beta Tek Insaat
 Bilfinger Berger SE
 Bonatti SpA
 Cengiz Construction Industry &
 Trade Co. Inc.
 China Civil Engineering Constr.
 Corp.
 China Communications
 Construction Grp. Ltd.
 China Dalian Int'l Eco. & Techn.
 Cooperation Grp. Co.
 China Gezhouba Group Co. Ltd.
 China Metallurgical Group
 Corp.
 China National Machinery
 Industry Corp.
 China Petroleum Pipeline
 Bureau (CPP)
 China Railway Construction
 Corp. Ltd.
 China State Construction Eng'g
 Corp. Ltd.
 China Wanbao Engineering
 Corp.
 Consolidated Contractors Group
 Construtora Andrade Gutierrez
 SA
 Construtora Norberto Odebrecht
 Daewoo E&C Co. Ltd.
 Dogus Insaat Ve Ticaret AS
 Enka Construction & Industry
 Co. Inc.
 GAMA
 Grupo ACS
 Guris Insaat ve Muhendislik AS
 Hyundai Engineering &
 Construction Co. Ltd.
 IMPREGILO SpA
 Joannou & Paraskevaides
 Group of Cos.
 MAPA Insaat ve Ticaret A.S.
 Nurol Construction and Trading
 Co.
 Orascom Construction
 Industries (OCI)
 Punj Lloyd Ltd.
 Qingjian Group Co. Ltd.
 Renaissance Construction
 Renco SpA
 Royal BAM Group nv
 Sacyr Vallehermoso
 Saipem
 Sembol Construction
 Shapoorji Pallonji & Co. Ltd.

SICIM SpA
 Sinohydro Corp.
 SNC-Lavalin International Inc.
 STFA Construction Group
 STRABAG SE
 Summa Turizm Yatirimciligi AS
 TAV Construction
 Techint Group
 Tekfen Construction and
 Installation Co. Inc.
 The Arab Contractors (O.A.O. &
 Co.)
 The Petroleum Projects and
 Technical Consultations Co.
 Trevi Spa
 Van Oord
 VINCI
 Yapi Merkezi Insaat ve Sanayi
 AS
 Yuksel Insaat Co. Inc.

MOROCCO

Abeinsa SA
 Ansaldo Energia SpA
 Ansaldo STS
 Bentini SpA
 BESIX SA
 Bilfinger Berger SE
 BOUYGUES
 China Int'l Water & Electric
 Corp. (CWE)
 China Railway Group Ltd.
 China Wanbao Engineering
 Corp.
 COMSA EMTE
 Consolidated Contractors Group
 Daewoo E&C Co. Ltd.
 Dogus Insaat Ve Ticaret AS
 EIFFAGE
 Grupo ACS
 Grupo Isolux Corsan SA
 Grupo SANJOSE SA
 HOCHTIEF AG
 Iberdrola Ingeniería y
 Construcción
 Impresa Pizzarotti & C. SpA
 Jacobs
 Jan De Nul Group (Sofidra SA)
 Mak-Yol Constr. Indus. Tourism
 & Trading Inc.
 Saipem
 Sinohydro Corp.
 STRABAG SE
 Techint Group
 Tecnicas Reunidas
 Tekfen Construction and
 Installation Co. Inc.
 The Arab Contractors (O.A.O. &
 Co.)

VINCI
 Yapi Merkezi Insaat ve Sanayi
 AS

NIGER

Bentini SpA
 Bilfinger Berger SE
 China Geo-Engineering Corp.
 China National Chemical Eng'g
 Group Corp.
 China Petroleum Pipeline Eng'g
 Corp.
 China Railway Construction
 Corp. Ltd.
 Sinohydro Corp.
 Techint Group
 VINCI

SUDAN

B.L. Harbert International LLC
 Bilfinger Berger SE
 China Communications
 Construction Grp. Ltd.
 China Geo-Engineering Corp.
 China Gezhouba Group Co. Ltd.
 China Int'l Water & Electric
 Corp. (CWE)
 China Jiangsu Int'l Econ-Tech.
 Coop. Corp.
 China National Machinery
 Industry Corp.
 China Petroleum Eng'g &
 Construction Corp.
 China Petroleum Pipeline
 Bureau (CPP)
 China Railway Construction
 Corp. Ltd.
 China Wanbao Engineering
 Corp.
 Consolidated Contractors Group
 Harbin Power Engineering Co.
 Ltd.
 Hefei Cement Research &
 Design Institute
 Metag Insaat Ticaret AS
 Nantong Construction Group
 Joint-Stock Co. Ltd.
 Petrofac Ltd.
 Qingjian Group Co. Ltd.
 Shanghai Electric Group Co.
 Ltd.
 Sinohydro Corp.
 The Arab Contractors (O.A.O. &
 Co.)
 VINCI
 Yapi Merkezi Insaat ve Sanayi
 AS
 Zhongyuan Petroleum
 Exploration Bureau

SUB SAHARA

Anhui Foreign Economic
Construction (Group) Co.
Ltd.
Bilfinger Berger SE
BOUYGUES
CGC Overseas Construction
Group Co. Ltd.
China Communications
Construction Grp. Ltd.
China Gezhouba Group Co. Ltd.
China Metallurgical Group
Corp.
China National Machinery
Industry Corp.
China Petroleum Eng'g &
Construction Corp.
China Petroleum Pipeline Eng'g
Corp.
Construtora Andrade Gutierrez
SA
Enka Construction & Industry
Co. Inc.
Foster Wheeler AG
Grupo ACS
Layne Christensen Co.
M.A. Kharafi & Sons
Qingjian Group Co. Ltd.
The Arab Contractors (O.A.O. &
Co.)
VINCI
Zhongyuan Petroleum
Exploration Bureau

TUNISIA

AMEC plc
Ansaldo Energia SpA
Ansaldo STS
Bilfinger Berger SE
BOUYGUES
CB&I
China Int'l Water & Electric
Corp. (CWE)
China National Chemical Eng'g
Group Corp.
FCC, Fomento de Constr. y
Contratas SA
Grupo ACS
Iberdrola Ingeniería y
Construcción
Renco SpA
Saipem
Salini Costruttori SpA
Sinohydro Corp.
SNC-Lavalin International Inc.
Taisei Corp.
TAV Construction
Techint Group

TECHNIP
The Arab Contractors (O.A.O. &
Co.)
Van Oord
VINCI

**H. CENTRAL AND
SOUTHERN
AFRICA
ANGOLA**

Anhui Construction Engineering
Group Co. Ltd.
Arabtec Construction LLC
Bauer AG
Bechtel
Beijing Construction Eng'g
Group Co. Ltd.
C.M.C. di Ravenna
CB&I
CGC Overseas Construction
Group Co. Ltd.
China Communications
Construction Grp. Ltd.
China Gezhouba Group Co. Ltd.
China Jiangsu Int'l Econ-Tech.
Coop. Corp.
China Metallurgical Group
Corp.
China National Chemical Eng'g
Group Corp.
China National Machinery
Industry Corp.
China Petroleum Pipeline
Bureau (CPP)
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China Wu Yi Co. Ltd.
CITIC Construction Co. Ltd.
Construcoes e Comercio
Camargo Corrêa SA
Construtora Andrade Gutierrez
SA
Construtora Norberto Odebrecht
Grupo ACS
Grupo Isolux Corsan SA
Jan De Nul Group (Sofidra SA)
Jiangsu Nantong No. 3
Construction Grp. Co. Ltd.
KBR
Mota-Engil
Pan-China Construction Group
Co. Ltd.
Parsons
Prezioso Technilor
Qingjian Group Co. Ltd.
Sacyr Vallehermoso
Saipem

Sener Ingenieria y Sistemas SA
Shanghai Electric Group Co.
Ltd.
Shanghai Urban Construction
(Group) Corp.
Shenyang Yuanda Aluminum
Indus. Eng'g Co. Ltd.
Sinohydro Corp.
Soares Da Costa - Grupo SGPS
TECHNIP
Trevi Spa
VINCI
Xinjiang Beixin Construction &
Eng'g (Group) Co. Ltd.

BENIN

BOUYGUES
China Geo-Engineering Corp.
China Railway Construction
Corp. Ltd.
China State Construction Eng'g
Corp. Ltd.
Shikun & Binui - SBI
Infrastructure Ltd.
The Arab Contractors (O.A.O. &
Co.)
VINCI

BOTSWANA

Ansaldo STS
China Civil Engineering Constr.
Corp.
China Jiangsu Int'l Econ-Tech.
Coop. Corp.
China Jiangxi Corp. For Int'l
Eco. & Tech. Coop'n
China National Machinery
Industry Corp.
China Railway Group Ltd.
China State Construction Eng'g
Corp. Ltd.
Consolidated Contractors Group
Fluor Corp.
Layne Christensen Co.
Qingjian Group Co. Ltd.
Shanghai Electric Group Co.
Ltd.
Sinohydro Corp.
The Arab Contractors (O.A.O. &
Co.)
VINCI
Zhongding Int'l Engineering Co.
Ltd.

BURKINA FASO

B.L. Harbert International LLC
BOUYGUES
China Geo-Engineering Corp.

Layne Christensen Co.
VINCI

BURUNDI

China Geo-Engineering Corp.
China Gezhouba Group Co. Ltd.
Enka Construction & Industry
Co. Inc.
Pan-China Construction Group
Co. Ltd.
VINCI

CAMEROON

Anhui Construction Engineering
Group Co. Ltd.
BESIX SA
Bilfinger Berger SE
BOUYGUES
CB&I
CGC Overseas Construction
Group Co. Ltd.
China Communications
Construction Grp. Ltd.
China Geo-Engineering Corp.
China Gezhouba Group Co. Ltd.
China Int'l Water & Electric
Corp. (CWE)
China National Machinery
Industry Corp.
Construtora Andrade Gutierrez
SA
Ellaktor SA
Foster Wheeler AG
Grupo ACS
Jan De Nul Group (Sofidra SA)
Sinohydro Corp.
The Arab Contractors (O.A.O. &
Co.)
VINCI

CAPE VERDE IS.

Grupo SANJOSE SA
Sacyr Vallehermoso

CONGO

ABB SpA - Process Automation
Division
B.L. Harbert International LLC
Beijing Construction Eng'g
Group Co. Ltd.
BOUYGUES
China Communications
Construction Grp. Ltd.
China Geo-Engineering Corp.
China Jiangsu Int'l Econ-Tech.
Coop. Corp.
China National Machinery
Industry Corp.

China State Construction Eng'g
Corp. Ltd.
Construtora Andrade Gutierrez
SA
Prezioso Technilor
Renco SpA
Saipem
SICIM SpA
Sinohydro Corp.
Techint Group
TECHNIP
The Shaw Group Inc.
VINCI

GABON

Acciona Infraestructuras
B.L. Harbert International LLC
BOUYGUES
China Communications
Construction Grp. Ltd.
China Geo-Engineering Corp.
China Gezhouba Group Co. Ltd.
China National Machinery
Industry Corp.
Foster Wheeler AG
Grupo Isolux Corsan SA
Saipem
Shanghai Construction Group
Sinohydro Corp.
VINCI

GAMBIA

China Henan Int'l Cooperation
Group Co. Ltd.
M.A. Kharafi & Sons
Shapoorji Pallonji & Co. Ltd.
VINCI

GHANA

Ansaldo Energia SpA
Bilfinger Berger SE
BOUYGUES
China Geo-Engineering Corp.
China Gezhouba Group Co. Ltd.
China Int'l Water & Electric
Corp. (CWE)
China Jiangxi Corp. For Int'l
Eco. & Tech. Coop'n
China National Machinery
Industry Corp.
China Railway Group Ltd.
EIFFAGE
Per Aarsleff A/S
Prezioso Technilor
Qingjian Group Co. Ltd.
Royal BAM Group nv
Shapoorji Pallonji & Co. Ltd.

Shikun & Binui - SBI
Infrastructure Ltd.
Sinohydro Corp.
TECHNIP
The Arab Contractors (O.A.O. &
Co.)
VINCI

GUINEA

Bechtel
BOUYGUES
China Communications
Construction Grp. Ltd.
China Dalian Int'l Eco. & Techn.
Cooperation Grp. Co.
China Geo-Engineering Corp.
China Henan Int'l Cooperation
Group Co. Ltd.
China Int'l Water & Electric
Corp. (CWE)
China National Machinery
Industry Corp.
China Railway Group Ltd.
China State Construction Eng'g
Corp. Ltd.
China Wu Yi Co. Ltd.
Consolidated Contractors Group
Construtora Andrade Gutierrez
SA
Enka Construction & Industry
Co. Inc.
Grupo Isolux Corsan SA
Layne Christensen Co.
Onur Taahhut Ticaret Ltd. Stl.
Shanghai Construction Group
Summa Turizm Yatirimciligi AS
TECHNIP
URS Corp.
VINCI

IVORY COAST

Bilfinger Berger SE
BOUYGUES
China Geo-Engineering Corp.
China Gezhouba Group Co. Ltd.
China National Machinery
Industry Corp.
Saipem
Shikun & Binui - SBI
Infrastructure Ltd.
The Arab Contractors (O.A.O. &
Co.)
Trevi Spa
VINCI

KENYA

BOUYGUES

China Communications
Construction Grp. Ltd.
China Jiangsu Int'l Econ-Tech.
Coop. Corp.
China Jiangxi Corp. For Int'l
Eco. & Tech. Coop'n
China National Machinery
Industry Corp.
China Petroleum Pipeline
Bureau (CPP)
China Railway Group Ltd.
China Wu Yi Co. Ltd.
Iberdrola Ingeniería y
Construcción
Kinden Corp.
Shapoorji Pallonji & Co. Ltd.
Shikun & Binui - SBI
Infrastructure Ltd.
Sinohydro Corp.
SNC-Lavalin International Inc.
Sumitomo Mitsui Construction
Co. Ltd.
Techint Group
VINCI

LESOTHO

Bilfinger Berger SE
C.M.C. di Ravenna
China Geo-Engineering Corp.
Qingjian Group Co. Ltd.
VINCI

LIBERIA

B.L. Harbert International LLC
China Communications
Construction Grp. Ltd.
China Henan Int'l Cooperation
Group Co. Ltd.
China National Machinery
Industry Corp.
Construtora Norberto Odebrecht
Jan De Nul Group (Sofidra SA)
M/s. Afcons Infrastructure Ltd.
Qingjian Group Co. Ltd.

MALAWI

Anhui Foreign Economic
Construction (Group) Co.
Ltd.
C.M.C. di Ravenna
China Communications
Construction Grp. Ltd.
China Geo-Engineering Corp.
China Gezhouba Group Co. Ltd.
M.A. Kharafi & Sons
Mota-Engil
Shanghai Construction Group

MOZAMBIQUE

Anhui Foreign Economic
Construction (Group) Co.
Ltd.
BOUYGUES
C.M.C. di Ravenna
China Geo-Engineering Corp.
China Henan Int'l Cooperation
Group Co. Ltd.
China Jiangxi Corp. For Int'l
Eco. & Tech. Coop'n
China National Chemical Eng'g
Group Corp.
China National Complete Plant
Imp. & Exp. Corp. (Group)
China Railway Group Ltd.
Construcoes e Comercio
Camargo Corrêa SA
Construtora Andrade Gutierrez
SA
Construtora Norberto Odebrecht
E. Pihl & Søn AS
Foster Wheeler AG
Hyundai Engineering &
Construction Co. Ltd.
Ircan International Ltd.
Mota-Engil
Nantong Construction Group
Joint-Stock Co. Ltd.
Renco SpA
Sinohydro Corp.
Soares Da Costa - Grupo SGPS
Van Oord
VINCI

NIGERIA

Anhui Construction Engineering
Group Co. Ltd.
Ansaldo Energia SpA
Bilfinger Berger SE
BOUYGUES
CB&I
CGC Overseas Construction
Group Co. Ltd.
China Civil Engineering Constr.
Corp.
China Communications
Construction Grp. Ltd.
China Geo-Engineering Corp.
China Gezhouba Group Co. Ltd.
China Metallurgical Group
Corp.
China National Machinery
Industry Corp.
China Petroleum Pipeline
Bureau (CPP)
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.

Consolidated Contractors Group
Contracting & Trading Co.
C.A.T. Group of Cos.
Daewoo E&C Co. Ltd.
EIFFAGE
Fluor Corp.
Foster Wheeler AG
IMPREGILO SpA
KBR
Orascom Construction
Industries (OCI)
Pan-China Construction Group
Co. Ltd.
Prezioso Technilor
Rizzani de Eccher SpA
Saipem
Salini Costruttori SpA
SEPCOIII Electric Power
Construction Corp.
Shikun & Binui - SBI
Infrastructure Ltd.
Techint Group
TECHNIP
The Arab Contractors (O.A.O. &
Co.)
Trevi Spa
Van Oord
VINCI
WorleyParsons

RWANDA

Beijing Construction Eng'g
Group Co. Ltd.
China Civil Engineering Constr.
Corp.
China Communications
Construction Grp. Ltd.
China Geo-Engineering Corp.
China Henan Int'l Cooperation
Group Co. Ltd.
China Jiangxi Corp. For Int'l
Eco. & Tech. Coop'n
STRABAG SE
The Arab Contractors (O.A.O. &
Co.)
VINCI

SENEGAL

Ansaldo Energia SpA
B.L. Harbert International LLC
BOUYGUES
China Communications
Construction Grp. Ltd.
China Geo-Engineering Corp.
China Henan Int'l Cooperation
Group Co. Ltd.
China National Chemical Eng'g
Group Corp.

China National Complete Plant
Imp. & Exp. Corp. (Group)
China National Machinery
Industry Corp.
EIFFAGE
M.A. Kharafi & Sons
Nantong Construction Group
Joint-Stock Co. Ltd.
VINCI

SIERRA LEONE

Anhui Construction Engineering
Group Co. Ltd.
Bilfinger Berger SE
Black & Veatch
China Civil Engineering Constr.
Corp.
China Geo-Engineering Corp.
China National Machinery
Industry Corp.
China Railway Construction
Corp. Ltd.
Jan De Nul Group (Sofidra SA)
Salini Costruttori SpA
VINCI
Xinjiang Beixin Construction &
Eng'g (Group) Co. Ltd.

SOUTH AFRICA

ABB SpA - Process Automation
Division
Anhui Construction Engineering
Group Co. Ltd.
Ansaldo Energia SpA
Ansaldo STS
Bilfinger Berger SE
BOUYGUES
C.M.C. di Ravenna
CB&I
China Communications
Construction Grp. Ltd.
China Railway Group Ltd.
Danieli & C SpA
Fluor Corp.
Foster Wheeler AG
Grupo ACS
HOCHTIEF AG
IMPREGILO SpA
Jacobs
KBR
Prezioso Technilor
Royal BAM Group nv
SNC-Lavalin International Inc.
Techint Group
TECHNIP
VINCI

TANZANIA

Beijing Construction Eng'g
Group Co. Ltd.
China Civil Engineering Constr.
Corp.
China Communications
Construction Grp. Ltd.
China Geo-Engineering Corp.
China Henan Int'l Cooperation
Group Co. Ltd.
China Railway Group Ltd.
China State Construction Eng'g
Corp. Ltd.
China Wanbao Engineering
Corp.
China Wu Yi Co. Ltd.
Consolidated Contractors Group
HOCHTIEF AG
Kajima Corp.
Layne Christensen Co.
M.A. Kharafi & Sons
Pan-China Construction Group
Co. Ltd.
Per Aarsleff A/S
Renco SpA
Royal BAM Group nv
Shikun & Binui - SBI
Infrastructure Ltd.
Sinohydro Corp.
STRABAG SE
Veidekke ASA
VINCI

UGANDA

Ant Yapi Construction, Industry
& Trade Co. Ltd.
China Communications
Construction Grp. Ltd.
China Geo-Engineering Corp.
China Jiangxi Corp. For Int'l
Eco. & Tech. Coop'n
China National Complete Plant
Imp. & Exp. Corp. (Group)
China Railway Group Ltd.
Foster Wheeler AG
Kinden Corp.
Pan-China Construction Group
Co. Ltd.
Salini Costruttori SpA
Shikun & Binui - SBI
Infrastructure Ltd.
Sinohydro Corp.
The Arab Contractors (O.A.O. &
Co.)
Veidekke ASA
VINCI

D.R. CONGO (ZAIRE)

CB&I
China Geo-Engineering Corp.

China National Machinery
Industry Corp.
China Railway Group Ltd.
China
State Construction Eng'g Corp. Ltd.
Layne Christensen Co.
Sinohydro Corp.
VINCI

ZAMBIA

Anhui Foreign Economic
Construction (Group) Co.
Ltd.
B.L. Harbert International LLC
BOUYGUES
China Geo-Engineering Corp.
China Henan Int'l Cooperation
Group Co. Ltd.
China Jiangxi Corp. For Int'l
Eco. & Tech. Coop'n
China National Machinery
Industry Corp.
China Petroleum Pipeline
Bureau (CPP)
China Railway Group Ltd.
Fluor Corp.
Layne Christensen Co.
Shanghai Construction Group
Sinohydro Corp.
Techint Group
The Arab Contractors (O.A.O. &
Co.)
VINCI

ZIMBABWE

Anhui Foreign Economic
Construction (Group) Co.
Ltd.
China Jiangsu Int'l Econ-Tech.
Coop. Corp.
China Jiangxi Corp. For Int'l
Eco. & Tech. Coop'n
China National Machinery
Industry Corp.
China Petroleum Pipeline
Bureau (CPP)
Nantong Construction Group
Joint-Stock Co. Ltd.
Salini Costruttori SpA
Techint Group
VINCI

I. ANTARCTIC/ARCTIC

E. Pihl & Søn AS
IMPREGILO SpA
The Shaw Group Inc.